



**ANNUAL BUDGET
JANUARY 1, 2012 – DECEMBER 31, 2012**

**Board of Aldermen
DRAFT**

**CITY OF CRESTWOOD, MISSOURI
OCTOBER 28, 2011**

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TO: Mayor Jeff Schlink
Board of Aldermen

FROM: Petree A. Eastman
City Administrator

DATE: October 28, 2011

RE: Proposed Operating Budget for the Fiscal Year Beginning
January 1, 2012 – Board of Aldermen Draft

Transmitted with this document you will find the Board of Aldermen Draft Annual Operating Budget for the fiscal year beginning January 1, 2012 and ending December 31, 2012. As the Mayor and Board of Aldermen may recall, the 2011 Budget included total expenditures over total revenues of \$249,307. The 2012 Budget includes total revenues over total expenditures (all three funds) of \$70,210.

In 2009 the City went through an extensive process to reduce expenditures in all three of its major funds. This included the elimination of several positions, including three police officers (through attrition), three firefighters (through attrition), a court clerk, a public works maintenance worker, and a code enforcement officer. In conjunction with these staff reductions, departmental restructurings were also accomplished in order to allow these departments to function most effectively and economically.

In the 2010 and 2011 Budgets, the City used cash-reserves to balance the budget. The 2012 Budget has been completed with annual revenues exceeding annual expenditures. Additionally, the City of Crestwood continues to make strides in reducing its annual debt. In 2010 the Proposition S note was retired, and in 2012 the City of Crestwood will make the final payment on the Aquatic Center debt, at which time the City of Crestwood will be debt free. These are two tremendous accomplishments given the City's financial condition just a few years ago.

The elimination of debt is positive. However, the City still has hurdles to overcome. The comprehensive five year plan projects slight revenue increases each year. However, the revenue cannot keep pace with expenditures, which are projected to increase approximately two percent each year. The pattern of expenditures outpacing revenues threatens the long-term financial security of the City of Crestwood. The current plan to sunset the Proposition S property tax early would decrease the City's revenues by nearly one half a million dollars beginning in 2012. As the Mayor and Board of Aldermen may recall, the ballot language allows the City of Crestwood to collect Proposition S through 2012. Unless sales tax revenues increase more than anticipated or action is taken to increase the City's annual revenues, the City of Crestwood will have to take further action to reduce expenditures in future years.

General Fund

The City's General Fund accounts for the day-to-day operations of the City. This includes Police Services, Fire Services, Public Works, and City Administration. In the City's recent past this fund has lacked adequate cash in order to fund the operations of the City, necessitating a line of credit. With the passage of Proposition S in April of 2006, a financing plan was developed to eliminate the need for a line of credit in 2007 and beyond. The City's Proposition S Note was retired in 2010.

Revenues in the General Fund are anticipated to be \$7,966,004 during 2012, with expenditures of \$8,148,925. However, the General Fund will receive a transfer of \$201,543 from the Park and Stormwater Fund for the partial repayment of funds advanced in 2010 and 2011 for the payments on the Aquatic Center. The result is an increase in the General Fund cash balance of \$18,622. If revenues under-perform, or if additional or unanticipated expenditures are required, City Staff may have to return to the Board of Aldermen later in the year to request the obligation of additional funds or to obtain direction regarding the reduction of expenditures. City staff will continue the recent practice of presenting quarterly financial reports in order to maintain an open dialogue with the Board of Aldermen regarding the City's finances.

A significant source of revenue in the General Fund continues to be sales taxes, which comprise 44% of General Fund revenues. The City of Crestwood General Fund sales taxes include a one-cent general sales tax, a ¼ cent local option sales tax, and a ¼ cent fire protection sales tax. Beyond sales tax collections, the General Fund receives revenues from a variety of sources, including property taxes, utility taxes, intergovernmental taxes, licenses, permits, fines, and court costs. These revenues have also been projected by City Staff, and are displayed in section four of the attached budget.

City staff has strived to maintain expenditures at the 2011 level, and has successfully done so. Expenditures have increased over those within the 2011 Budget by only \$58,000. You will note that the 2012 Budget contains no increase for employee salaries. It is my opinion, the Mayor and Board of Aldermen should consider addressing the issue of employee compensation. Something has to be done regarding employee pay in order to improve morale within the employee workforce and prevent the migration of the City's best employees to other organizations.

If the Board of Aldermen does not agree with this proposed course of action regarding employee pay, they are, of course, authorized to pursue an alternate course of action. Please note that the proposed Fiscal Year 2012 Budget includes no increase in personnel and no departmental restructurings. The budget does include a 15% cost increase for health insurance and an 8% increase in dental insurance. General Fund expenditures are detailed within section two of the attached budget.

Any analysis of the City's General Fund would be incomplete without an analysis of the City's cash reserves. The General Fund is projected to have a January 1, 2012 cash balance of \$2,058,000. If the Budget is passed as proposed, the General Fund would then be projected to have a cash balance of \$2,305,622 on December 31, 2012 (including the Prop "S" revenues received in January and February 2012 and accrued back to 2011). As mentioned above, in 2012 the General Fund will begin receiving transfers from the Park & Stormwater Fund for the funds advanced related to the payment of the Aquatic Center debt.

Capital Improvement Fund

The Capital Improvement Fund is primarily funded through a ½ cent Capital Improvement sales tax on all commercial sales within the City of Crestwood. The Capital Improvement sales tax was originally approved by the voters in 1994 and was extended for an additional fifteen-year period by the voters in August of 2002. The revenues are used to fund street improvements, building improvements, and to purchase capital vehicles and equipment.

In previous budgets, a portion of the salaries of Public Works employees were paid from the Capital Improvements Fund. The five-year plan approved by the Mayor and Board of Aldermen in February of 2009 recommended the discontinuation of this practice. Accordingly, the inter-fund salary transfer between the General Fund and Capital Improvement Fund was discontinued as part of the 2010 Budget and remains absent from the 2012 Budget.

The Capital Improvements sales tax is the major source of revenue for this fund, comprising 89% of the total revenues. The only revenues other than sales tax in this fund come from grants, investment earnings, and sale of property. The major grant within the 2012 Budget is an eighty percent grant which funds the design and right-of-way costs associated with the Spellman Avenue (Phase I and II) reconstruction project. The total revenues for the Capital Improvement Fund are budgeted at \$1,204,000, which includes \$116,000 in grants. The Capital Improvement Fund will also receive a transfer of \$48,000 from the Park and Stormwater Fund for the partial repayment of funds advanced in 2010 and 2011 for the payments on the Aquatic Center

Expenditures for the Capital Improvement Fund are detailed within Section two of the attached budget.

Major expenditures within the 2012 Budget for the Capital Improvement Fund are briefly described as follows:

- \$30,000 for the Fire Department
- \$61,443 for the Police Department, including one vehicle
- \$60,000 for MIS (Management Information Systems)
- \$728,250 for and asphalt mill and overlay project
- \$145,000 (\$29,000 City) for Spellman Avenue engineering and right-of-way
- \$53,000 in building maintenance
- \$115,400 for public works vehicles and equipment

These items are described in more detail within the capital portion of the five-year plan.

As with the General Fund, any analysis of the Capital Improvements Fund would be incomplete without an analysis of the Capital Improvement Fund cash balances. The Capital Improvement Fund is projected to have a January 1, 2012 cash balance of \$790,000. If the Budget is passed, and revenues and expenditures occur as budgeted, the City of Crestwood Capital Improvements Fund will have a December 31, 2012 cash balance of \$841,457. Of this cash balance, \$210,000 is reserved for the purchase of a fire truck in 2013, per the capital plan. As mentioned above, in 2012 the Capital Improvement Fund will begin receiving transfers from the Park & Stormwater Fund for the funds advanced related to the payment of the Aquatic Center debt.

Park and Stormwater Fund

The Park and Stormwater Fund receives revenues from a ½ cent sales tax that was approved by the voters in 2000 with no sunset provision. The Park and Stormwater Fund also receives substantial revenues through passes and programs offered at the Whitecliff Park Community Center and Aquatic Center. These revenues are used to fund community center operations, aquatic center operations, park maintenance, the Sappington House historic facility, and the aquatic center debt service. The aquatic center debt will be retired in 2012, but a substantial part of the 2012 payment (approximately \$850k) is held in escrow.

Prior to 2003, all Park and Recreation costs were paid from the General Fund. The Park and Stormwater Fund was originally designed to pay for a new Aquatic Center, capital park projects, and storm water projects. However, due to the financial problems of the General Fund experienced in the early 2000s, the Board of Aldermen reclassified all park maintenance, community center, aquatic center, and Sappington House expenditures to the Park and Stormwater Fund. Beginning in 2012 with the General Fund and in 2013 with the Capital Improvement Fund, the Park and Stormwater Fund will repay the funds that were advanced to the Park and Stormwater Fund in 2010 and 2011 to pay the Aquatic Center debt. The repayment schedule is included in the Long Term Debt section of the budget. After 2015, the Park and Stormwater Fund is likely to have a significant fund balance if transfers are not made to the General Fund and Capital Improvement Fund.

The Park and Stormwater Fund is projected to have a January 1, 2012 cash balance of approximately \$393,000. If the Budget is passed, and revenues, expenditures, and transfers occur as budgeted, the City of Crestwood's Park and Stormwater Fund will have a December 31, 2012 cash reserve of \$393,131.

Conclusion

I would like to point out that the City has made marked improvements in the management of its finances over the last three years. The City has reduced expenditures, created a comprehensive and reasonable five year plan, and eliminated its long term debt. We are not out of the woods as of yet, however. I look forward to working with you to continue to plan for the fiscal health of the City in the future.

I am optimistic that Centrum Properties will move forward with the development of the Crestwood Court property once economic conditions and retail commitments dictate its success. Hopefully news of the mall redevelopment will encourage retailers to quickly fill those vacant spaces around the mall, specifically Sappington Square. The City of Crestwood will need to ensure the Crestwood Court development is a success in order to improve our future sales tax revenues and that may require a financial commitment on our part.

I hope you find the 2012 Budget to be a responsible use of available resources. I would like to thank the members of the City Staff for their hard work in developing this budget document.

INTRODUCTION: OFFICIALS OF THE CITY OF CRESTWOOD 2012 BUDGET

ELECTED OFFICIALS

Mayor..... Jeffrey C. Schlink

Board of Aldermen:

Ward One..... Mary Virginia (Mimi) Duncan
Darryl Wallach

Ward Two..... Christopher M. Pickel
Stephen G. Knarr

Ward Three..... Paul A. Duchild
Jesus J. (Jerry) Miguel

Ward Four..... John H. Foote
Deborah C. Beezley

APPOINTED OFFICIALS

City Administrator..... Petree Eastman

Finance Officer..... Greg B. Kremer

Chief of Fire Services..... Karl E. Kestler

Chief of Police..... Mike L. Paillou

Director of Public Services..... James A. Eckrich

City Clerk..... Tina M. Flowers

Introduction

In September 2006, the Mayor and Board of Aldermen participated in a strategic planning exercise. During that process, the Mayor and Board of Aldermen developed a vision of Crestwood, a mission for Crestwood, and five-year goals that relate to the vision and mission.

The Vision 2021:

“Crestwood 2021 is a ‘Community for a Lifetime’. Crestwood 2021 is the hometown for families – safe, beautiful, great schools, and livable neighborhoods with quality homes. Our residents enjoy outstanding parks, opportunities for an active lifestyle and convenient living. Historic Route 66 is the heart of Crestwood. Everyone takes pride in Crestwood.”

The Mission:

“The City Government’s Mission is to be a financially sustainable City that provides superior municipal services, maintains high quality City facilities and infrastructure, leads the City to the future and engages citizens and community, resulting in added value to citizens’ lives.”

Five-Year Goals:

- 1) Financially Sustainable and Responsible City Government
- 2) Upgraded City Infrastructure and Facilities
- 3) Livable Neighborhoods with Quality Homes
- 4) Development of “Historic Route 66” as the Heart of Crestwood
- 5) Crestwood: The Community of Choice to Live

The vision, mission and five-year goals drive the development of all budgets in order to ensure that the City develops into the vision established by the Board of Aldermen.

General Information

The land making up the area today known as the City of Crestwood was originally occupied by the Dakotas, Osage, Shawnee and Missouri Native Americans. The Crestwood area was considered a good place to farm since there are at least three known active fresh water springs in the area. This territory remained in Native American hands until France took possession of it in 1682 as part of the territory of Louisiana. In 1803, the United States bought all the territory from the Mississippi River to the Rocky Mountains. Missouri applied for statehood in 1818 and became a state in 1821. Crestwood became a Village in 1947 and was incorporated as a fourth-class City on July 3, 1949. The City is located in southwest St. Louis County, approximately 12 miles southwest of the downtown St. Louis area. There are 3.6 square miles of land included in the City’s corporate boundaries.

The name of Crestwood was decided upon by area residents because of a tree standing at the crest of a hill on a street named Crestwood. This white oak played a large part in the naming of the City and has been certified as over 225 years old.

INTRODUCTION: OVERVIEW OF THE CITY OF CRESTWOOD 2012 BUDGET

The present Crestwood Government Center was completed and dedicated in October 1973. The project was an addition to the original government center, with the Administration, Police and Fire Departments being newly constructed. The Board of Aldermen named the street in front of the center in honor of the first City Attorney, C. Wheeler Detjen.

The City of Crestwood is one of 91 incorporated municipal governments that make up the incorporated areas of St. Louis County. The county government provides specialized services (maintenance of county roads, real estate and personal property assessments and collections, election services, etc.) to the 91 municipalities, as well as full basic services to the unincorporated area. Residents of St. Louis County elect a County Executive and seven County Council Members, elected from County districts, govern the County. The City of Crestwood is in the 5th County Council District.

The City of Crestwood is represented by the 3rd United States Congressional District and two Missouri senators. Crestwood is located in the 1st Missouri Senate District and the 94th and 95th Missouri House Districts.

In August 1997, the residents of Crestwood (by a margin of nearly 9 to 1) and residents of the Watson-Grant Road annexation area (by a margin of 2 to 1) voted for an eastern boundary expansion of the City. On February 5, 1998 the City of Crestwood was joined by 699 households and 1,601 new residents. Crestwood police now patrol the area and respond to emergency calls. The Public Works department assumes responsibility for streets in the area. Under Missouri State law, fire and EMS services continue to be provided by the Affton Fire Protection District. Properties in the annexed area are taxed on Affton Fire Protection District rates, however, and the City is required to make annual payments to the District based upon the difference in property tax rates.

Governmental Organization

On November 8, 1994 the citizens of Crestwood voted to create a Charter Commission to draft a Home Rule Charter designed specifically for Crestwood. The Charter vests the powers of government in the City residents instead of the State Legislature. Crestwood voters approved the Charter on November 7, 1995. The Charter retained the Mayor-Board of Aldermen-City Administrator form of government. All legislative power and policy-making authority for the City rest with the Board of Aldermen.

The Board of Aldermen is comprised of two duly elected Aldermen from each of the City's four wards. The Charter changed the length of the term of the office of Alderman from two years to three years. Crestwood's voters also chose to include term limits for the office of Alderman. A person serving in the office of Alderman is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is prohibited from serving again as an Alderman in that ward for three years. The terms of the two Aldermen representing each ward is staggered.

The Mayor continues to be elected by Crestwood's voters at large. The Charter changed the length of the term of the office of Mayor from two to three years. Crestwood voters chose to

include term limits for the office of Mayor. A person serving in the office of Mayor is limited to three successive, full three-year terms, not including service to complete an unexpired term. That person is then prohibited from serving again as Mayor for three years.

Reporting Entity

The City of Crestwood follows Governmental Accounting Standards Board (GASB) provisions for defining the financial reporting entity and identifying entities to be included in its general-purpose financial statements. GASB requirements for inclusion are based upon financial accountability, as compared with previous standards based upon oversight responsibility. Based on these requirements, the general purposes financial statements include all funds, account groups, agencies, boards, commissions, and authorities for which the City is financially accountable.

Departmental Information

Department of Administration

The Offices of City Administrator, Finance, City Clerk, Municipal Court and Management Information Systems (MIS) make up the administrative portion of the Crestwood City Municipal Government. Although comprising the smallest portion of the City's Operating Budget, these offices provide a wide range of services such as monitoring the receipt and disbursement of taxpayers' monies, preparing the annual budget, issuing licenses and carrying out the directives of the Board of Aldermen.

City Administrator

The City Administrator's Office consists of the City Administrator, Assistant to the City Administrator and Executive Secretary. This Office is responsible for day to day general administration, economic development and human resources. The City Administrator's Office oversees all City Departments and works directly with the Mayor and Board of Aldermen.

Finance

The Finance Office, comprised of the Finance Officer, part-time Accountant and Accounting Clerk, is responsible for the accounting functions of the City. Principal operations include budget preparation, budget monitoring, financial reporting, payroll, employee benefits and cash disbursements.

City Clerk

The City Clerk's Office includes a City Clerk, Deputy City Clerk, and a part-time Business License Coordinator. The City Clerk's Office maintains and distributes official records for the City, including minutes, ordinances, contracts and various other vital documents. The City Clerk's Office administers the Oath of Office to elected officials and serves as the official

election administrator. Additionally, the City Clerk's Office issues various types of City licenses, such as business, liquor and vending machines.

Municipal Court

The Municipal Court, led by the Board appointed Municipal Judge, includes a Provisional Judge, City Prosecutor, Court Administrator, and a part time Court Clerk. Court is conducted formally on three evenings each month and court offices are open during the standard business day. As required by law, the Court maintains a separate bank account for bonds. The Municipal Court is part of the City Clerk's Office.

Management Information Systems (MIS)

The City's MIS Office is staffed by a full-time MIS Coordinator who provides computer software and hardware services to all other departments. The office contracts out certain services to REJIS and utilizes an independent contractor for website updates.

Police Department

The Crestwood Police Department was created in 1952 when two Marshals were appointed to police the city. One of the Marshal's homes was used as their headquarters and jail. In 1954 the City purchased the first police car and a Police Department office was opened.

The department grew over the years and saw commissioned officer strength as high as 38 officers. Today the department consists of 26 commissioned officers and 7 civilian employees. This represents a ratio of 2.2 officers per 1,000 residents.

The department provides a very high level of service to the residents and is proud of its emergency response time of less than two minutes. All officers are state certified and up-to-date with 48-hour continuing education requirements.

Fire Department

The Crestwood Fire Department began with 30 resident volunteers in 1954. The need for a full-time Fire Department was realized in 1957 when businesses began opening in the City and subdivisions were being built. In the early 1960s, the department became fully staffed by paid qualified personnel. By 1974, the need for medical service was identified and the City's Emergency Medical Service was introduced.

Today, the City staffs 21 professional fire fighters, a Fire Chief and an Assistant Fire Chief/Fire Marshal. All 21 firefighters are certified by the state through the St. Louis County Fire Academy. The paramedics have completed 900 hours of training and are state certified.

The department stresses fire prevention, as well as suppression. The department is also responsible for inspecting local businesses and industries. These inspections are designed to educate the owners and prevent fires from occurring. Annually, Crestwood's per capita fire loss

is lower than the national average. The department maintains an average response time of less than three minutes.

The department has developed an award-winning citizen's awareness program to educate homeowners regarding the importance of installing house numbers that are visible and can be read from a moving emergency vehicle.

In August 2003, voters approved a ¼-cent Fire Protection Sales Tax intended to help subsidize the operating budget of the Department of Fire Services.

Public Works

The Public Works Department is comprised of two divisions, Maintenance and Public Works Administration. The Maintenance Division handles the maintenance of all streets, bridges, parks, and vehicles within the City of Crestwood. The Public Works Administration Division handles all zoning related issues, commercial and residential code enforcement, permitting, sewer lateral, solid waste contract, building maintenance, animal control and capital project management.

Parks & Recreation

Municipal parks have been a part of Crestwood since it became a village in 1947. The City has a total of eight parks, which include 119 acres of land. The largest park is Whitecliff Park, which includes a recreational complex, an Aquatic Center, restroom facility and a lighted athletic field and tennis court.

Approximately 33 acres in Whitecliff Park have been left in a natural state for those who enjoy hiking in the woods and taking in the scenic beauty. This ground has never been developed and can be experienced in the same condition as it would have been 200 years ago.

In August 2000, the voters of Crestwood passed a ½-cent sales tax increase to fund park and stormwater improvements in the City. This tax became effective in January 2001; this revenue is deposited to the Park & Stormwater Fund and is used to retire the \$8.49 million in Certificates of Participation, which were issued in 2001 to build the Crestwood Aquatic Center and fund improvements to Whitecliff Park. The remainder of the receipts support park maintenance and Parks and Recreation expenditures.

The City completed a stormwater improvement study in 2002 which identified a number of stormwater issues. The City of Crestwood is not currently funding any stormwater improvement projects due to the lack of available revenues within the Park and Stormwater Fund.

The City of Crestwood family Aquatic Center in Whitecliff Park, includes a 25-meter by 25-meter, ten lane multi-purpose/lap pool with two diving boards, a family play pool with three small slides, a cargo net climber, water squirting features, and a waterfall. In addition, there is a leisure pool with a zero-depth beach entry. A lazy river flows around the leisure pool and

features a bridge, waterfalls, and inner tubes for floating. The entire facility was landscaped to retain the forested feel of Whitecliff Park.

Historical Facility

One of the earliest known landowners and settlers in the Crestwood area was John Sappington. Thomas Sappington, the second oldest son of John and Jemima, was born January 11, 1783. On October 27, 1808, Thomas married Mary Ann Kinkaid and their marriage was the first marriage recorded in the books of St. Louis County.

The Thomas Sappington House, located at 1015 South Sappington Road, was built by slave labor in 1808. It is considered a prime example of the Federal architecture of the Maryland and Virginia colonies.

The City of Crestwood owns the Thomas Sappington House and the 2.2 acre park site upon which it is located. The City purchased the house in 1961 and with the help of St. Louis County and the Sappington House Restoration Committee, the house was restored. The Sappington House was opened to the public in July 1966. On June 28, 1974, the house was placed on the National Register of Historic Places.

Demographics

Information from the 2000* and 2010 U.S. Census follows:

- Crestwood's population is 11,912.
- Population by gender: 5,607 (47.1%) male and 6,305 female (52.9%).
- Median age is 46.0 years.
- Population 65 and over is 2,652 (22.3%).
- Population under 21 is 2,752 (23.1%).
- Population enrolled in elementary or high school is 1,163 (9.8%)*.
- Population enrolled in college is 567 (4.8%)*.
- Average household size is 2.3 persons per unit.
- The number of occupied housing units is 5,153, with rental units comprising approximately 11.6% of the total.
- The number of non-mortgaged household units is 2,007 (44.7%)*.
- Median value of an owner-occupied single family house in Crestwood is \$130,800*.
- 1,999 (39.0%)* of the householders living in owner-occupied, single family units moved into Crestwood prior to 1979.
- Median family income is \$64,240*.

Watson Road Commercial District

There are approximately 213 acres of land within the Watson Road commercial district. The predominant land use category in this area is shopping center type use, which comprises 93 acres or 44 percent of the total land. Since 1958, when Crestwood Plaza opened as a major regional shopping center serving a large part of the metropolitan area, newer commercial development

has been oriented toward the traffic generated by Crestwood Plaza and toward the convenience needs of residents of Crestwood and the South County area.

In addition to the shopping center-type use, retail and services comprise 22 acres or 10% of the total land within the district. Motor vehicle oriented business, automotive goods and services, public/semi-public, and vacant buildings account for another 32 acres or 15% of total land use. Office and residential use comprise 42 acres or 20% of the land.

The City is concerned about the long-term future of the Watson Road commercial district and believes that too much of any one kind of commercial development may affect the ability of businesses to survive over the long term. It is, therefore, the primary goal of the City through its development plan to foster a diversity of the land uses and to maintain an aesthetic and economic atmosphere in the district which will do the utmost to ensure the long-term health of the area. The City believes that the current development along the Watson Road corridor and redevelopment of the mall will compliment the existing commercial developments.

Sales Taxes

In 1969, the City Sales Tax Act was passed in the State of Missouri, allowing cities with population over 500 to levy, with voter approval, a half-cent to one-cent sales tax. This “point of sale” taxing system was a local option in which taxes would be collected by the State from businesses within a municipality’s boundaries and distributed back to that municipality on a monthly basis. On June 23, 1970, the City of Crestwood adopted a one-cent sales tax thereby becoming a “point-of-sale” city.

The “A” and “B” method of distribution of sales tax became effective in St. Louis County in February 1978. The legislation provided that cities that had enacted a local sales tax would remain point of sale, or “A” cities, while other cities and the unincorporated areas of St. Louis County would become part of a “pool”, or “B” cities. Thus the municipal share of the county wide one percent sales tax would be distributed to “B” cities on the basis of population and to “A” cities on the basis of sales within their municipality. This legislation also stipulated that any city that is an “A” city might become a “B” city beginning in 1980 and then every tenth year thereafter. Any city that was an “A” city and became a “B” city may return to “A” status at any time, but may only do so once. When this system went into effect, there were 36 “A” cities and 54 “B” cities.

For two decades the practice of distributing sales tax between the point of sale and pool cities was a continuing source of controversy. At the heart of the matter was the average per capita receipt for point of sale cities versus the pool cities.

In December 1992, St. Louis County Executive George “Buzz” Westfall presented his “Revenue Reform Proposal”. This complex plan proposed addressing the municipal sales tax disparity by: (1) freezing the “high sales tax cities at current levels of sales tax revenue; (2) limiting very high sales tax cities to twice the county average and to redistribute “excess” revenue to the county wide sales; (3) redistributing the “A” cities local use tax (two-thirds to the pool cities and one-third to the County); (4) authorizing a one-eighth or one-quarter local option municipal sales tax.

“Cities for Growth” was formed by “A” cities in January 1993, to promote long-term solutions to taxation within St. Louis County without damaging the revenue base of the cities and to oppose the countywide sales tax referendum proposed by Mr. Westfall. Since the City of Crestwood’s major source of revenue is the one-cent citywide sales tax, the City of Crestwood became an active member of “Cities for Growth, Inc.”

As a result, St. Louis County and the Cities for Growth agreed upon a compromise plan. The major provisions of this compromise were as follows:

- point of sale cities would share existing one-cent sales tax on the basis of a progressive sliding scale;
- the sharing of the one-cent would be phased in over a three year period (1994, 1995, 1996);
- all areas of the county would retain current status as pool or point of sale;
- the optional one-eighth or one-quarter sales tax available to all cities would be shared with all jurisdictions on a similar sliding scale;
- distribution of the use tax would be one-third to the County, and two-thirds to all cities (pool and point of sale) with sales and use tax receipts below the county-wide average and
- the county would retain a portion of sales tax lost due to future annexations and incorporation. The Missouri Legislature passed this compromise plan in May 1993.

Crestwood’s voters approved two sales tax increases in November 1993. The first was a ¼-cent sales tax increase that was intended to assist the City’s operating fund for sales tax revenue lost under the “Westfall compromise”. Approximately 14 percent of this ¼-cent tax is shared with St. Louis County and the “pool” cities.

The second was a ½-cent Capital Improvements sales tax. This ½ -cent sales tax originally had a 15-year sunset provision. Fifteen percent of the Capital Improvements sales tax is shared with St. Louis County. In August 2002, voters approved a 15-year extension of the Capital Improvements sales tax.

2006 Proposition “S” Property Tax Increase

On January 17, 2006, the Board of Aldermen approved Ordinance No. 3958, which called for an election in the City of Crestwood on April 5, 2006 for an increase in property taxes. Proposition “S” asked the voters to pass a \$0.20 property tax for the purpose of paying the debt and building a cash reserve for the City.

Since this was a general increase in the property tax, the tax increase needed only a majority to pass. The residents of Crestwood voted to approve the property tax by a vote of 2,099 in favor of the proposition to 1,340 against the proposition.

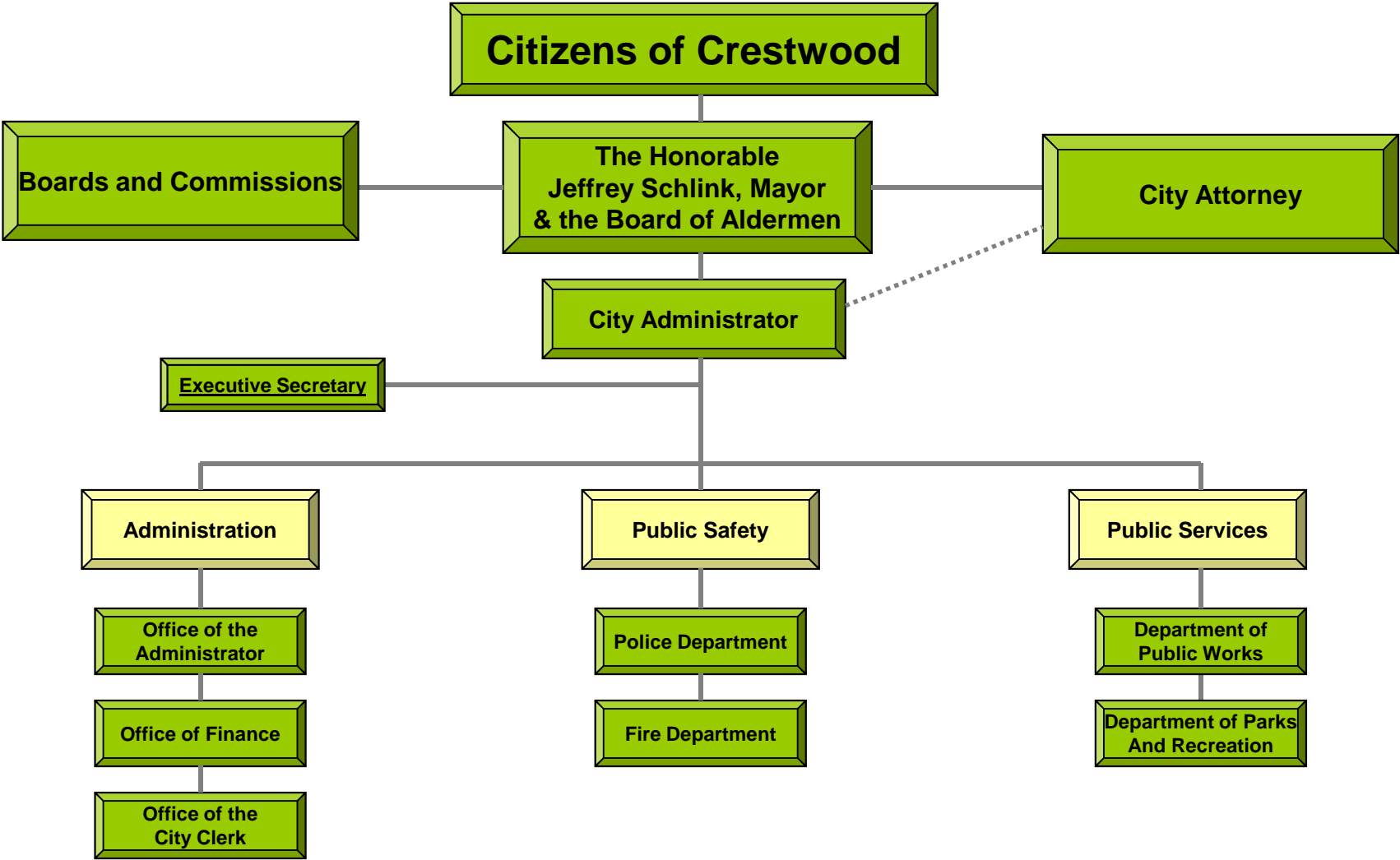
INTRODUCTION: OVERVIEW OF THE CITY OF CRESTWOOD **2012 BUDGET**

With the passage of Proposition “S”, the City was able to retire the \$2.0 million debt and the \$1.5 million Line of Credit with Southwest Bank. Proposition “S” provides the revenues needed to pay the debt service on a \$2,870,000 annually appropriated note held at Royal Banks of Missouri. The annually appropriated note allowed the City to establish cash reserves in order to eliminate the City’s reliance on the Line of Credit.

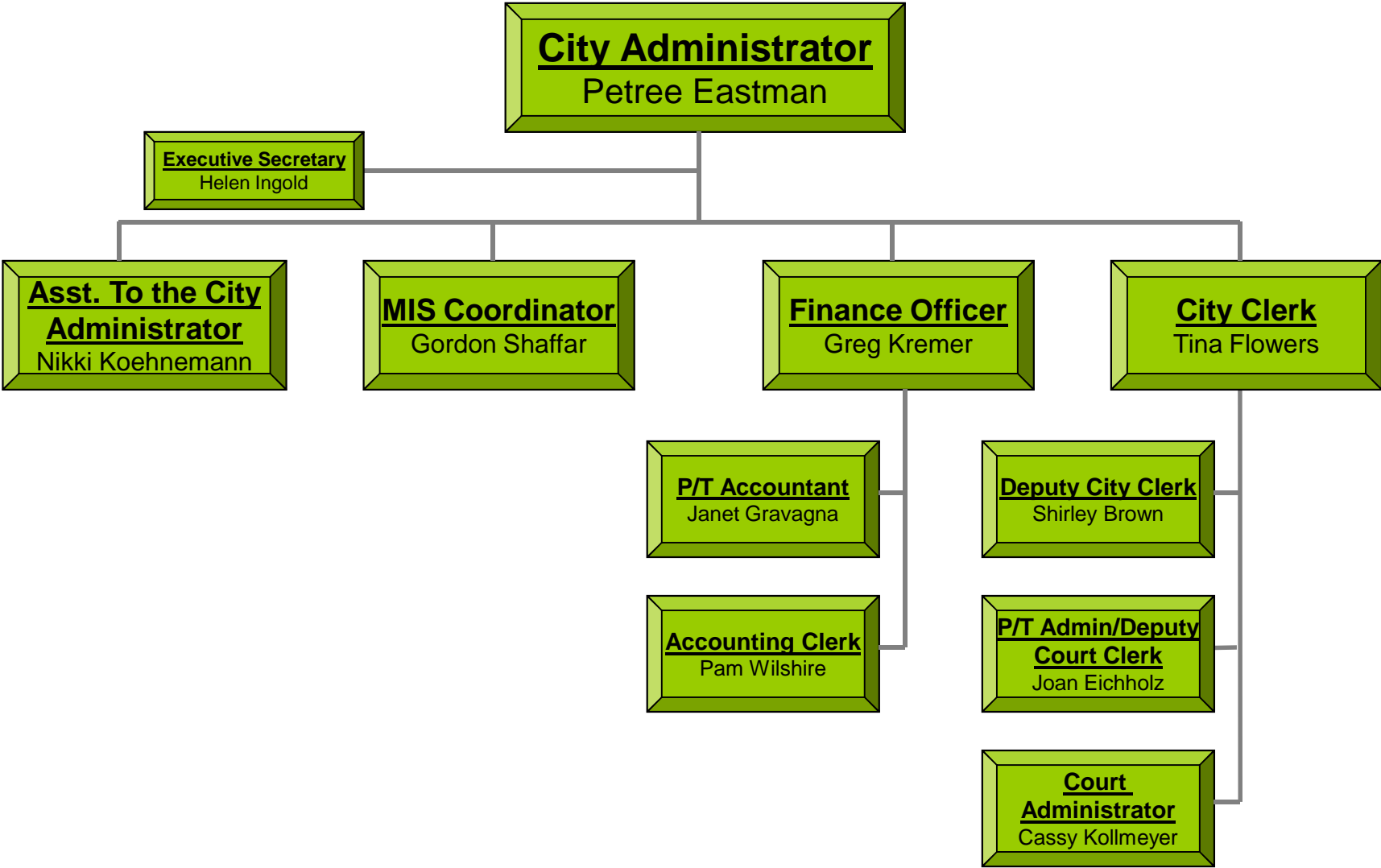
The 2007 budget year was a landmark year as it was the first time in three years that the City was operating without a Line of Credit. The final 2006 Annual Appropriation Note (Proposition “S”) payment was made in 2010, as the City was required to make early debt payments in order to maintain the Note’s non-taxable status. As of June 2011, total debt payments exceed Proposition “S” tax revenues by approximately \$519,000 since the inception of the tax.

By following the action approved by the Board of Aldermen, the City will receive final Proposition “S” taxes that were levied in the year 2011, through 2011 and in January/February of 2012. Based on projections, the total Proposition “S” tax revenues will almost meet the total tax payments made on the Proposition “S” note. Accordingly, in March 2010, the Board of Aldermen decided to terminate the Proposition “S” tax after 2011. Therefore, the tax will not be assessed for the year 2012, and no 2012 revenues for this tax have been included in this budget.

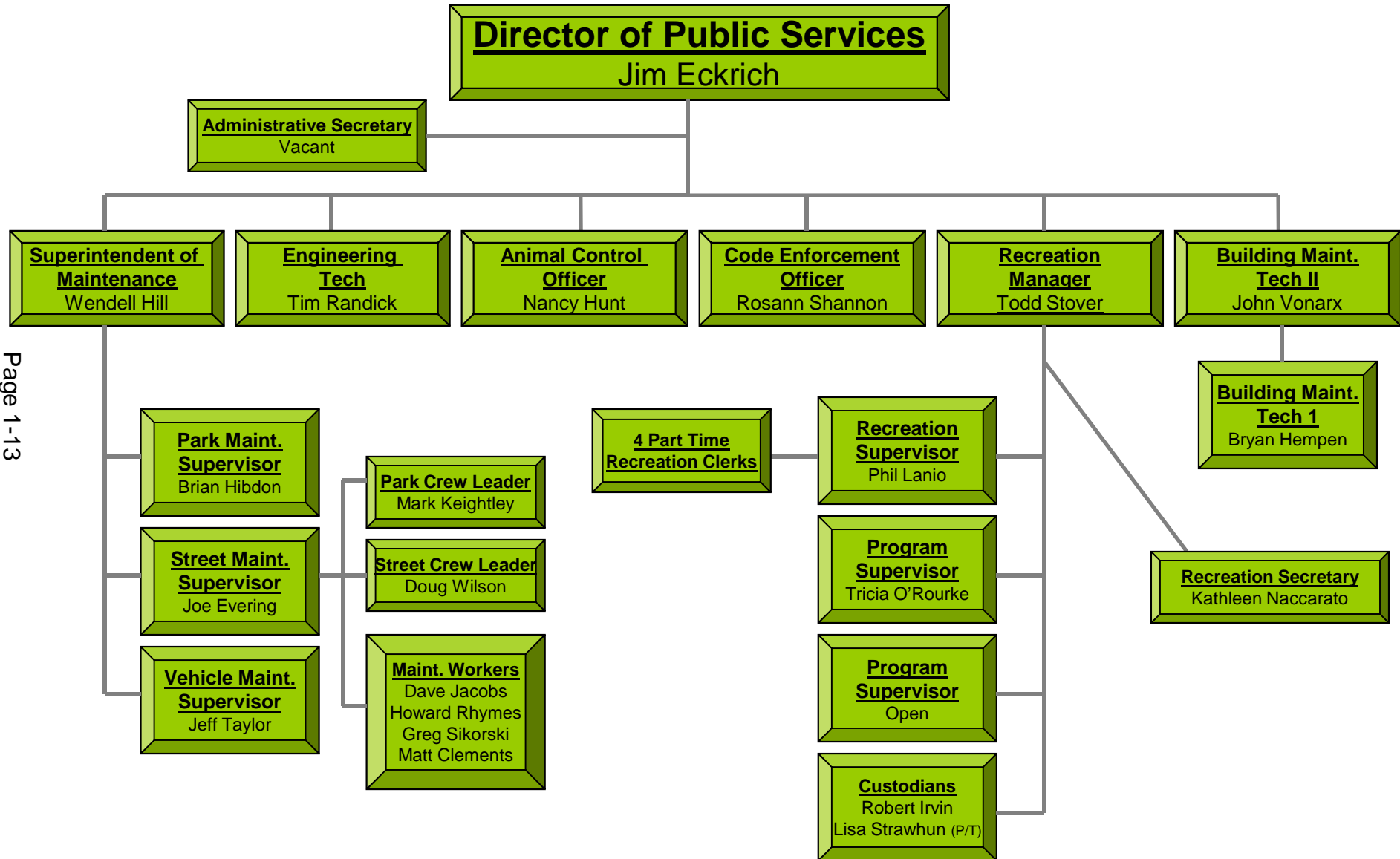
CITY OF CRESTWOOD, MO



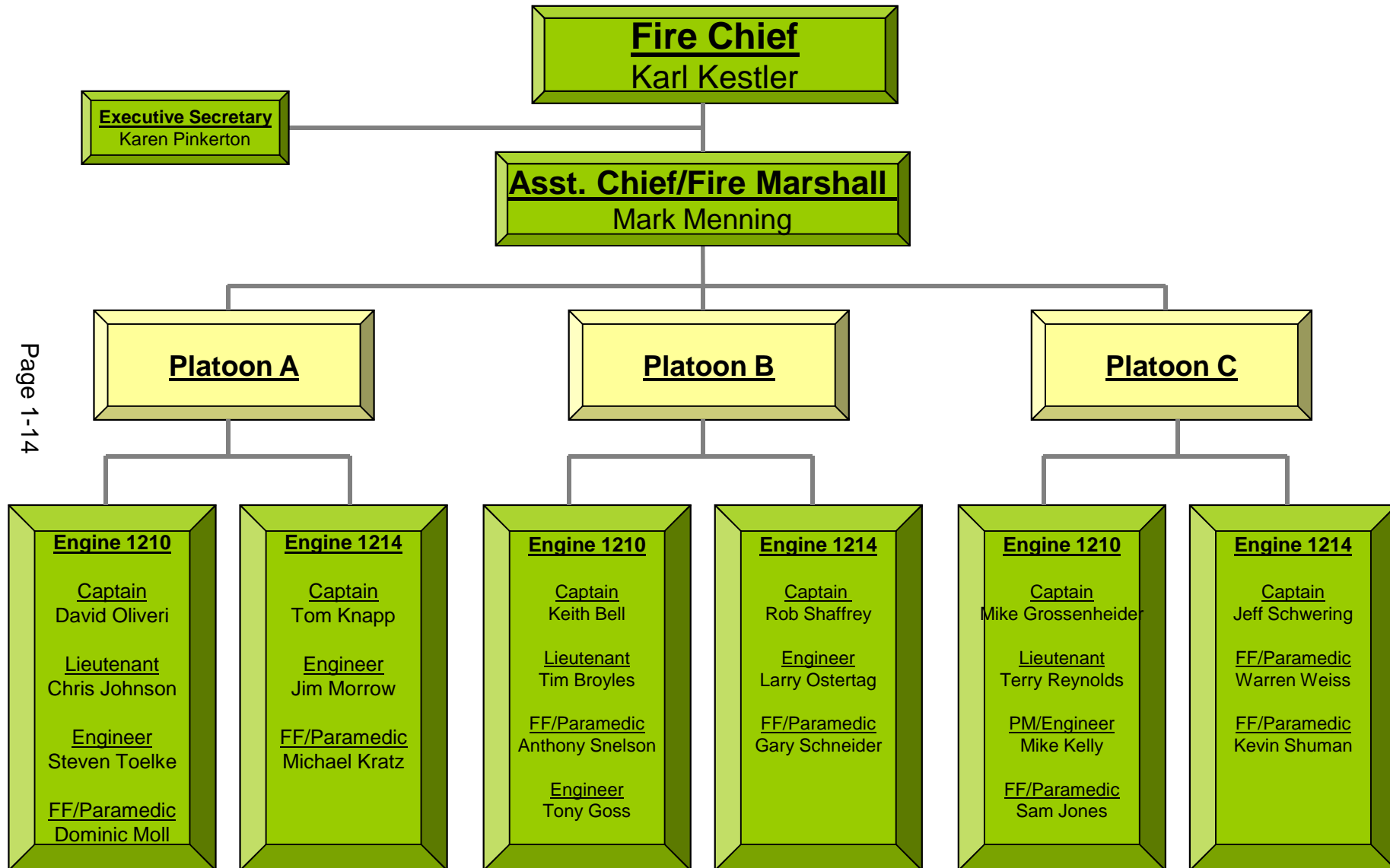
DEPARTMENT OF ADMINISTRATION



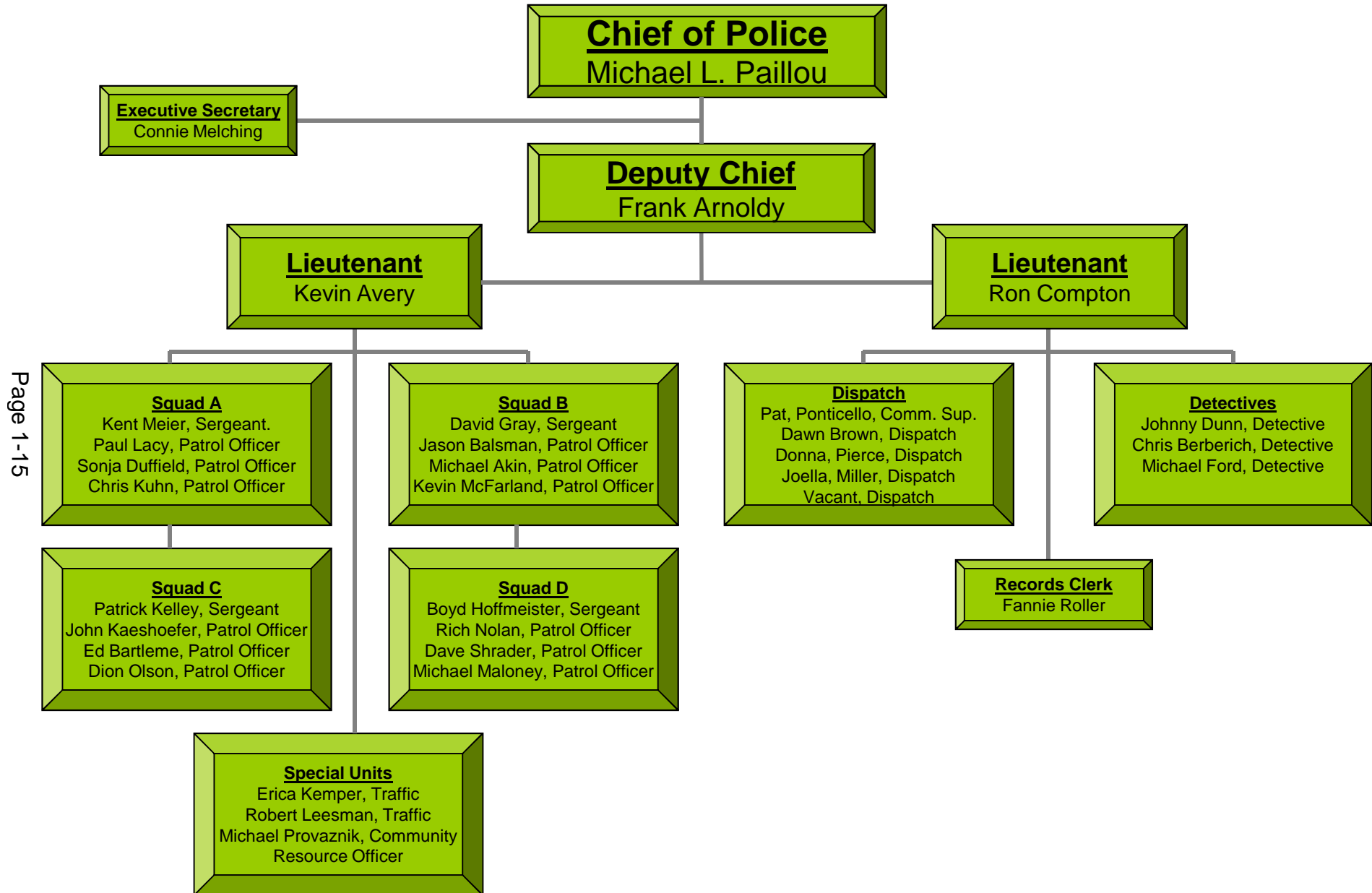
DEPARTMENTS OF PUBLIC WORKS AND PARKS AND RECREATION



FIRE DEPARTMENT



POLICE DEPARTMENT



Governmental Funds

Finance Office personnel account for the City's financial activities in funds. A fund represents a set of self-balancing accounts comprised of assets, liabilities, fund balance, revenues and expenditures. Resources are allocated to and accounted for in funds based upon the purpose for which they are to be spent.

The following major and non-major funds comprise the City's general ledger:

General Fund- The General Fund is the City's regular operating fund. It accounts for all financial resources, except for those required to be accounted for in another fund.

Special Revenue Funds- Special Revenue Funds account for specific revenue sources that are legally restricted for special-purpose expenditures. The City has the following funds:

- *Capital Improvement Fund*- In November 1993, Crestwood voters approved a ½-cent capital improvement sales tax on retail sales made in the City of Crestwood for the purpose of funding capital improvements, including the operation and maintenance of capital improvements. The sales tax was effective for a period of 15 years; however, in August 2002, Crestwood voters approved a 15-year extension. The capital improvement sales tax revenues and related expenditures are accounted for in this special revenue fund.
- *Park & Stormwater Fund*- In August 2000, Crestwood voters approved a ½-cent park & stormwater sales tax on retail sales made in the City of Crestwood for the purpose of providing funds for local parks and stormwater control. The park & stormwater sales tax and Parks & Recreation department revenues as well as related expenditures are accounted for in this special revenue fund. The Certificates of Participation Series 2001 (Aquatic Center) debt payments are budgeted in this fund. However, for the purpose of financial statement presentation, the debt is shown in the Debt Service Fund.
- *Sewer Lateral Fund*- In August 1998, Crestwood voters approved a \$28 sewer lateral fee assessment in connection with residential real estate property. The assessment is collected by the St. Louis County Collector and distributed to the City of Crestwood. The purpose of the fee is to pay for certain repairs to defective sewer lateral lines. The revenues and expenditures for this program are accounted for in the sewer lateral fund.

Other Funds- Other funds account for auxiliary activities of the City and include the Sappington House, Municipal Court bond and Tax Increment Financing Funds.

Basis of Accounting

The City maintains its records on the modified-accrual basis of accounting. Revenues are recognized when measurable and available. *Measurable* means the amount of the

transaction can be determined, and *available* means the revenue can be collected within the current period or soon enough to pay current liabilities. A sixty-day availability period is used for revenue recognition for most governmental fund revenues. However, licenses, permits, fines, fees, recreation program and miscellaneous revenues are not susceptible to accrual because they are not generally measurable until cash is received. Expenditures are recorded when the related fund liability is incurred.

Budgetary Process

Article VII, Section 7.2 (a-1), governs the budgetary process. The City Administrator is charged with the responsibility of providing to the Board of Aldermen a proposed final budget within 45 days prior to the beginning of the fiscal year. The budget is required to include proposed expenditures as well as the method for financing the expenditures. The proposed final budget must also include a five-year capital plan.

The Board of Aldermen must hold a public hearing on the proposed final budget prior to its adoption. A public hearing provides citizens with the opportunity to provide input during the budgetary process.

The Board of Aldermen must adopt the proposed final budget. After adoption, amendments may be made to the budget; however, at no time can the Board of Aldermen authorize expenditures greater than the total of estimated revenues plus undesignated fund balance (cash) from the previous year.

The City Administrator is responsible for alerting the Board of Aldermen if it appears probable that revenues and appropriated fund balance (as approved by the Board of Aldermen) will be insufficient to meet the amount of authorized expenditures. In this event, the Board of Aldermen shall take necessary steps to adjust the budget such as reducing authorized expenditures.

The City Administrator may initiate budget amendments within a department. These amendments will have no effect on the bottom line of the budget. The Board of Aldermen must approve budget amendments between departments.

Appropriations shall lapse at year-end to the extent they have not been spent, lawfully encumbered or authorized for pro-rata expenditure in a fiscal year for which a budget has not been adopted by the first day of the new fiscal year.

Additional detailed accounting and budgetary policies are noted in the financial statement notes of the City's annual audit as well as in the City's charter. Also, the following schedule was compiled to provide a basis for preparing, submitting and approving a proposed final budget in a timely manner, in compliance with the City's charter:

July 11, 2011

Finance Office personnel will close the month of June 2011 and provide the department directors with detailed expenditure reports.

July 12, 2011 – August 12, 2011

Department directors will budget 2012 departmental expenditures as well as any grant-related revenues. The Fire Chief, Police Chief, Director of Public Works and Director of Parks & Recreation will update the five-year plans for the Capital and Park & Stormwater Funds, as applicable. The Director of Parks & Recreation will estimate 2012 revenues relating to the Community and Aquatic Centers.

Finance Office personnel will budget 2012 revenues (aside from those mentioned above) and personnel expenditures for all departments.

August 12, 2011

Department directors shall submit electronic versions of budget documents to the Finance Office by 12:00 PM.

August 15, 2011 – August 26, 2011

The City Administrator will compare estimated revenues and expenditures and make adjustments accordingly. Adjustments will be provided to Department directors, who may make appointments with the City Administrator to discuss changes if desired.

August 29, 2011 – September 15, 2011

The City Administrator will complete the budget transmittal, and the Finance Officer will make the final modifications to the draft.

September 16, 2011

The City Administrator will provide a draft budget to the Ways & Means Committee members.

October 3, 2011 – October 14, 2011

Ways & Means Committee meetings will be held in the Board of Aldermen Chambers, and department directors will present respective budgets to the Committee.

October 21, 2011

The Ways & Means Committee budget will be finalized, and the City Administrator will submit a draft budget to the Mayor and Board of Aldermen.

November 7, 2011

The City Clerk will prepare and post a Notice of Public Hearing for November 22, 2011.

November 8, 2011

A budget work session will be held. Additional or alternate sessions may be scheduled at the direction of the Board of Aldermen.

November 22, 2011

Public hearing and first reading of the 2012 budget.

December 13, 2011

Second reading and adoption of the 2012 budget.

The purpose of this schedule is to provide a basis for preparing, submitting and approving a budget in a timely manner. It should be viewed as a working document that is subject to change.

City of Crestwood, Missouri
 2012 Budget Summary- All Funds
 Budget For the Year Ending December 31, 2012

	Major Funds			Non-Major Fund	Total
	General	Capital Improvement	Park & Stormwater	Sewer Lateral	
REVENUES					
Taxes:					
Sales	\$ 3,500,400	\$ 1,077,500	\$ 1,245,800	\$ -	\$ 5,823,700
Utilities	1,746,800	-	-	-	1,746,800
Property	1,133,504	-	-	-	1,133,504
Property- Prop "S"	-	-	-	-	-
Intergovernmental	486,600	-	-	-	486,600
Licenses and permits	762,500	-	-	-	762,500
Charges for services	-	-	529,200	140,000	669,200
Fines and forfeitures	282,200	-	-	-	282,200
Investment earnings	5,000	1,500	500	250	7,250
Grants	8,500	116,000	-	-	124,500
Other	40,500	9,000	31,550	-	81,050
Total estimated revenues	<u>\$ 7,966,004</u>	<u>\$ 1,204,000</u>	<u>\$ 1,807,050</u>	<u>\$ 140,250</u>	<u>\$ 11,117,304</u>
EXPENDITURES					
General Government	\$ 1,316,773	\$ 60,450	\$ -	\$ -	\$ 1,377,223
Public Works	1,366,678	1,048,650	350,581	140,250	2,906,159
Public Safety:					
Police	2,746,709	61,443	-	-	2,808,152
Fire	2,718,765	30,000	-	-	2,748,765
Parks & Recreation	-	-	1,001,045	-	1,001,045
Debt Service	-	-	1,055,750	-	1,055,750
Total estimated expenditures	<u>\$ 8,148,925</u>	<u>\$ 1,200,543</u>	<u>\$ 2,407,376</u>	<u>\$ 140,250</u>	<u>\$ 11,897,094</u>
REVENUES OVER (UNDER)					
EXPENDITURES	\$ (182,921)	\$ 3,457	\$ (600,326)	\$ -	\$ (779,790)
Transfers:					
Transfer in	201,543	48,000	850,000	-	1,099,543
Transfer out	-	-	(249,543)	-	(249,543)
CHANGES IN FUND BALANCES	<u>\$ 18,622</u>	<u>\$ 51,457</u>	<u>\$ 131</u>	<u>\$ -</u>	<u>\$ 70,210</u>

NOTES: Of the \$51,457 excess in the Capital Improvement Fund, \$50,000 is reserved for the future purchase of a fire truck.

Overview

The routine activities associated with the daily operation of the City are recorded in the General Fund. General Fund revenues are generally unrestricted and will be used to fund expenditures incurred by the following departments and divisions in 2012:

- Elected Officials
 - Mayor
 - Board of Aldermen

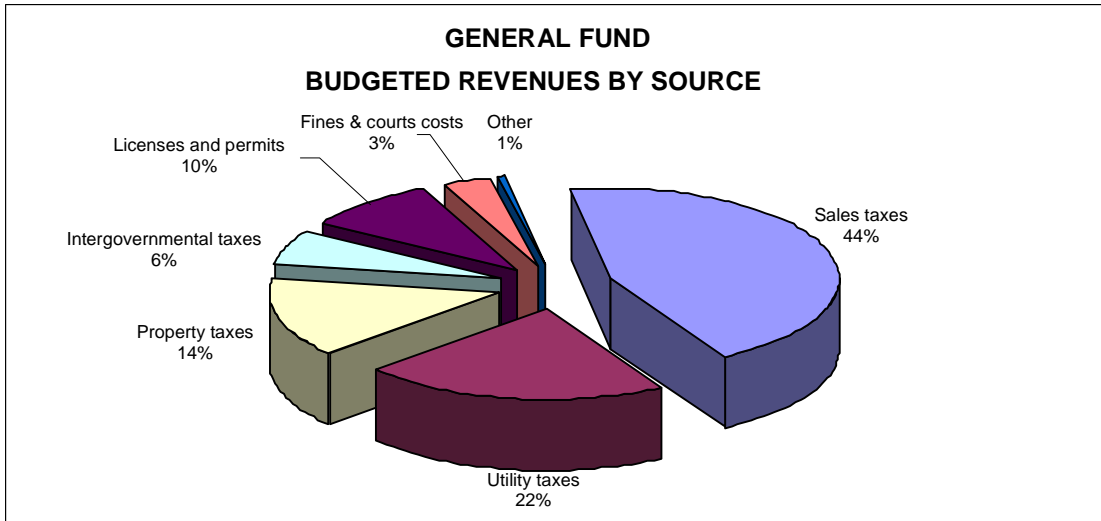
- Department of Administration
 - City Administrator
 - General services
 - Management Information Systems (MIS)
 - City Clerk
 - Municipal Court
 - Finance

- Department of Public Works
 - Public Works
 - General services
 - Administration
 - Maintenance
 - Mechanical

- Department of Public Safety
 - Police
 - Fire

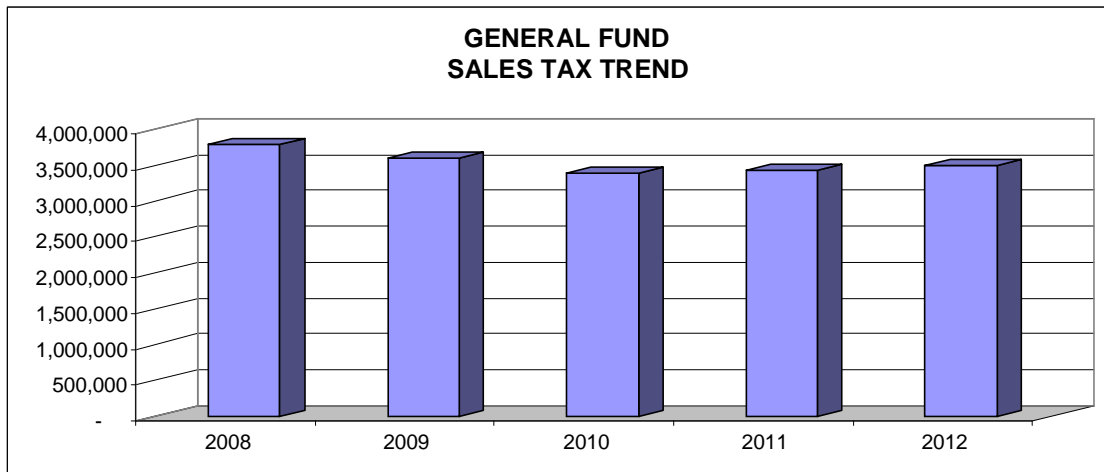
Analysis of Revenue Sources

The General Fund is expected to realize revenues of \$7,966,004 during 2012. These revenues are comprised of sales taxes, utility taxes, property taxes, intergovernmental taxes, licenses and permits, fines and court costs, investment earnings, grants and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 44 percent of 2012 General Fund revenues are expected to be generated by sales taxes from businesses within the City of Crestwood. In addition to the one-cent General sales tax levied within St. Louis County municipalities, the City of Crestwood levies a ¼-cent Local Options and a ¼-cent Fire Protection sales tax. Crestwood voters approved the latter in August 2003 to provide partial funding for the operation of the City’s Fire Department. The one-cent General and ¼-cent Local Options sales taxes, unlike the Fire Protection sales tax, are subject to the state’s Sharing Plan.

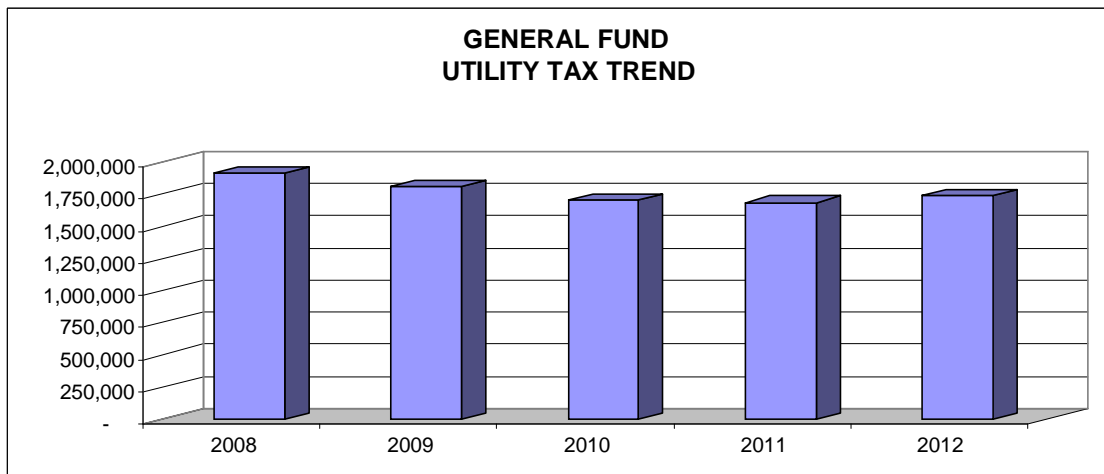


Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline from 2008 to 2010 is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). However, sales tax revenues have somewhat bottomed in 2010 and the City has budgeted revenues of approximately \$3.50 million for 2012.

Utility taxes

Taxes are imposed on companies providing utility services to citizens within the City of Crestwood. Approximately 22 percent of General Fund revenues are expected to be generated by these taxes in 2012. The following rates are applied to companies’ gross receipts: electricity- 5.7 percent for residential and 7.0 percent for commercial; natural gas- 6.0 percent for residential and 7.0 percent for commercial; telecommunications- 6.0 percent for residential and commercial; water- 6.0 percent for residential and 7.0 percent for commercial; and cable- 3.0 percent for residential and commercial.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Settlements from several cellular telephone companies were received in 2008, resulting in a spike in utility tax revenues as shown above. The City expects to receive about \$1.75 million in the General Fund from utility taxes in 2012.

Property taxes

Property tax revenues are expected to comprise approximately 14 percent of General Fund revenues in 2012. Taxes are assessed on Residential real estate, Commercial real estate and Personal Property. The City also receives Road & Bridge, Railroad & Utility and Penalty/surcharge revenues. In April 2006, Crestwood voters approved Proposition “S” which allows the City an additional tax on Residential, Commercial and Personal Property to provide funds to pay the Note and build cash reserves. The final payment of

the Note was made in March 2010. The City was required to make unscheduled debt payments in order to maintain the Note's non-taxable status. As of June 2011, total debt payments exceed Proposition "S" tax revenues by approximately \$519,000 since the inception of the tax. The City will receive additional Property "S" taxes that were levied in the year 2011, through 2011 and in January/February of 2012. Based on projections, the total Proposition "S" tax revenues will not completely meet the total tax payments made on the Proposition "S" note. However, in March 2010, the Board of Aldermen decided to terminate the Proposition "S" tax after 2011. Therefore, the tax will not be assessed for the year 2012, and therefore no revenues for this tax have been included in the 2012 budget.

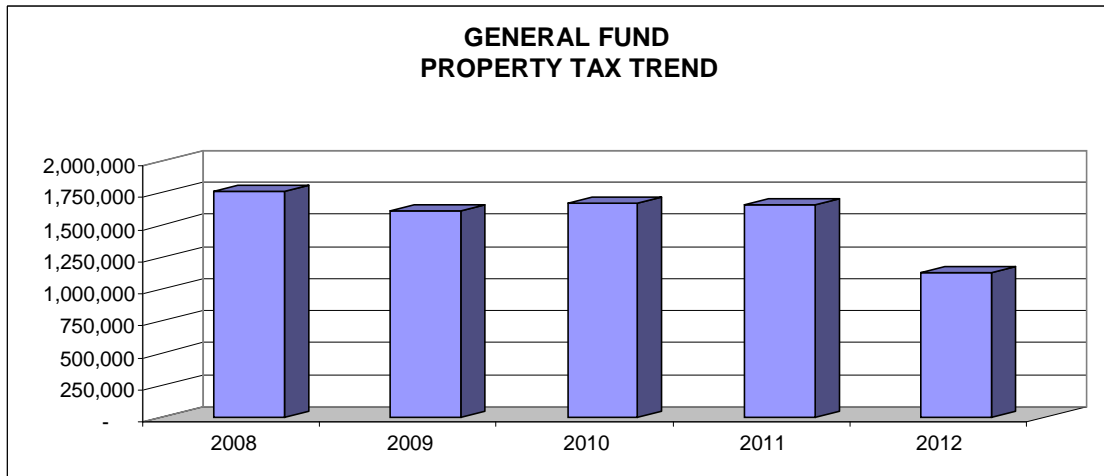
Property assessments as well as tax collections and disbursements are handled by St. Louis County. The complex process of setting property tax rates is subject to Article X, sections 18-24 of the Missouri Constitution, commonly called the Hancock Amendment.

Property taxes are due to St. Louis County by December 31st each year. Some fluctuations in property tax revenues are explained by general reassessment, which occurs in odd-numbered years. Often times, tax payers challenge assessments and pay taxes to St. Louis County under protest. Once these challenges are settled, the protested taxes are released, causing fluctuations in the subsequent years' collections.

For the tax year 2011, the City's assessed valuations (post-Board of Equalization figures) are as follows: Residential real estate- \$170,158,790; Commercial real estate- \$64,703,945; and Personal Property- \$26,483,545. Residential and commercial properties are assessed at 19 percent and 32 percent of market value, respectively. Personal property is assessed at 33-1/3 percent of actual value.

<u>Property Type</u>	<u>Rate^A</u>
Residential	\$0.2410
Residential- Prop "S"	\$0.2000
Commercial	\$0.3830
Commercial- Prop "S"	\$0.2000
Personal Property	\$0.2790
Personal Property- Prop "S"	\$0.2000

^A Rate per \$100 of assessed valuation

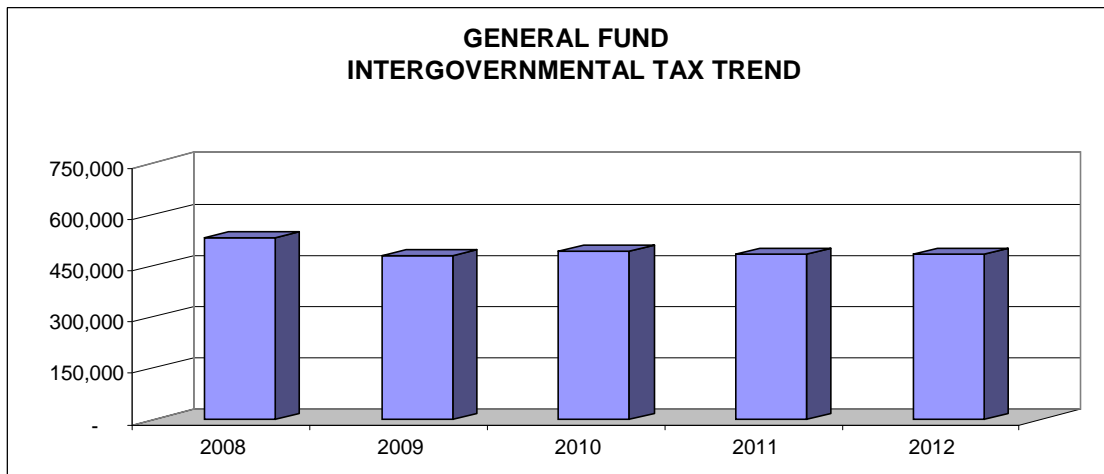


Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

The City expects to receive about \$1.66 million in property tax revenues for the 2011 tax year and has budgeted \$1.13 million for 2012.

Intergovernmental taxes

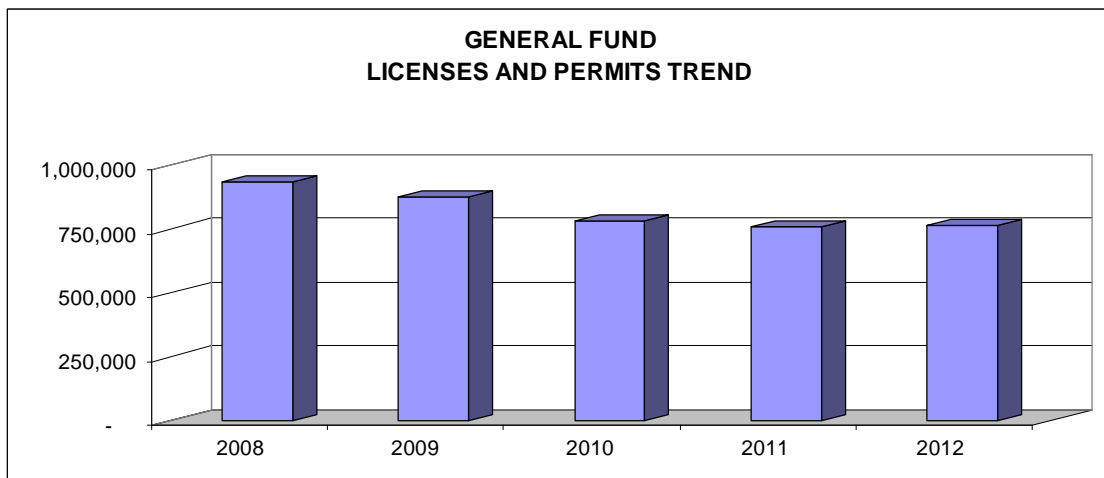
Approximately 6 percent of expected General Fund revenues will come from taxes levied by the State of Missouri and St. Louis County and distributed to the City of Crestwood. These include motor fuel, motor vehicle sales, motor vehicle fees, cigarette taxes and financial institution taxes. Motor fuel taxes are levied on a per gallon basis and distributed to the City based upon the proportion of Crestwood’s population to the total population of all incorporated cities. Motor vehicles sales and fees are imposed on the sales of vehicles, drivers’ licenses, and vehicle license plates and are also distributed based upon population. The 2012 budget includes \$486,600 in intergovernmental revenues.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Licenses and permits

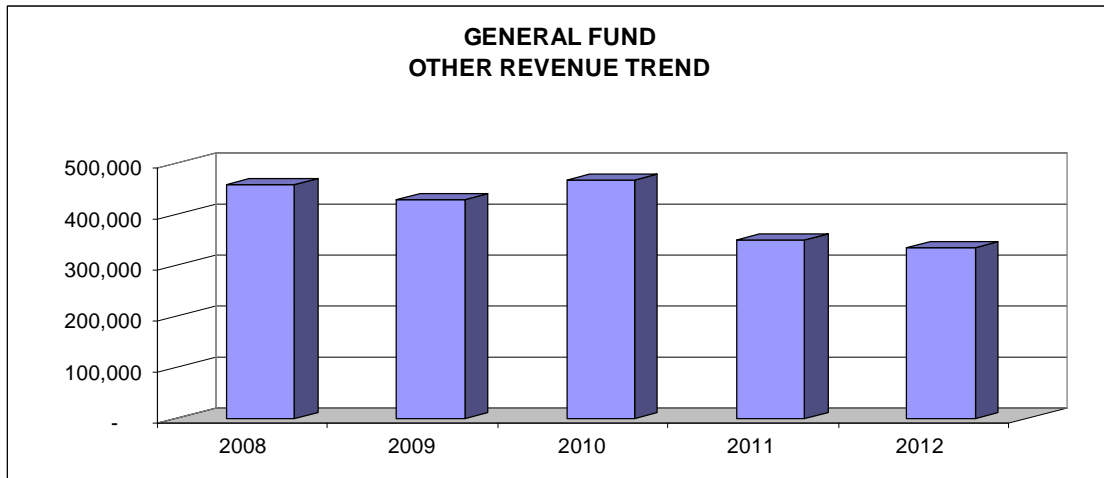
Crestwood businesses are required to obtain a merchant’s license by June 30th of each year. The license fee is based upon the greater of a merchant’s previous year’s gross receipts (\$1.25/\$1000 gross receipts) or its square footage. In addition, the City collects revenues for liquor, vending machine, coin-operated machine, alarm service provider and home occupation licenses as well as rental property inspections. Revenues from the issuance of licenses and permits are expected to total about 10 percent of total General Fund revenues. The City expects to receive \$762,500 in licenses and permits in 2012.



Note: Audited amounts are presented for FY2008-2010, estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Other

The remaining budgeted revenues, or approximately 4 percent, are derived from municipal court fines, court costs and bond forfeitures; investment earnings; grant and miscellaneous revenues.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

The majority of these revenues are generated by the municipal court. The City expects to collect about \$282,200 in 2012 from fines, court costs and bond forfeitures. The remaining \$54,000 is budgeted for investment earnings, grants and miscellaneous revenues.

City of Crestwood, Missouri
General Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	GENERAL FUND REVENUES	Finance Projections	City Adm. Recommended	Ways & Means Approved	BOA Approved		
2008	2009	2010	Adopted	Amended	YTD	FY							
			2011		2011	2011							
2,499,922	2,389,013	2,241,681	2,162,765	2,162,765	1,344,407	2,280,600	405	4010	One-Cent General	2,323,500	2,323,500	2,323,500	-
617,983	571,014	531,897	486,943	486,943	277,881	538,110	405	4011	1/4-Cent Local Options	548,900	548,900	548,900	-
666,447	585,137	551,328	553,968	553,968	298,215	582,426	405	4014	1/4-Cent Fire Protection	628,000	628,000	628,000	-
14,991	52,443	61,629	-	-	16,590	33,180	405	4015	1/4-Cent TIF Fire Protection	-	-	-	-
3,799,342	3,597,607	3,386,536	3,203,676	3,203,676	1,937,092	3,434,316			Total Sales Taxes	3,500,400	3,500,400	3,500,400	-
563,099	562,895	647,205	565,000	565,000	252,831	660,979	410	4020	Electric Franchise Fee	650,000	696,800	696,800	-
496,801	434,273	394,767	450,000	450,000	287,502	385,513	410	4021	Natural Gas Franchise Fee	395,000	395,000	395,000	-
149,398	363,145	163,578	168,000	168,000	76,296	164,811	410	4023	Telephone Franchise Fee	165,000	165,000	165,000	-
96,684	102,796	114,855	106,000	106,000	56,379	112,758	410	4024	Water Franchise Fee	112,500	112,500	112,500	-
71,183	60,787	76,447	70,000	70,000	35,868	71,736	410	4025	Cable Franchise Fee	72,500	72,500	72,500	-
541,320	286,727	309,431	327,000	327,000	144,630	303,260	410	4026	Wireless Franchise Fee	305,000	305,000	305,000	-
1,918,485	1,810,622	1,706,284	1,686,000	1,686,000	853,507	1,699,057			Total Gross Receipts	1,700,000	1,746,800	1,746,800	-
651,208	588,792	647,946	600,000	600,000	301,606	659,103	415	4030	Real Estate Taxes	654,789	654,789	654,789	-
491,688	478,206	486,750	480,000	480,000	225,064	479,265	415	4036	Real Estate Taxes- Prop S	-	-	-	-
94,568	84,499	77,070	76,000	76,000	36,945	73,509	415	4031	Personal Property Taxes	76,815	76,815	76,815	-
64,198	60,302	55,221	54,000	54,000	26,484	52,695	415	4037	Personal Property Taxes- Prop S	-	-	-	-
332,062	288,989	286,465	280,000	280,000	120,816	289,958	415	4033	County Road Fund	290,500	290,500	290,500	-
111,765	89,744	92,856	89,000	89,000	69,286	89,286	415	4034	Penalty Surcharge	89,100	89,100	89,100	-
23,203	23,713	20,098	28,000	28,000	20,098	22,598	415	4035	Railroad/Utility Taxes	22,300	22,300	22,300	-
1,768,692	1,614,246	1,666,406	1,607,000	1,607,000	800,299	1,666,415			Total Property Taxes	1,133,504	1,133,504	1,133,504	-
362,590	327,669	335,462	340,000	340,000	158,956	327,912	420	4110	Motor Fuel Tax	328,100	328,100	328,100	-
71,939	63,909	67,609	70,000	70,000	33,802	69,603	420	4111	Motor Vehicle Sales Tax	70,000	70,000	70,000	-
55,110	52,687	51,906	53,500	53,500	26,834	53,667	420	4112	Motor Vehicle Fee Increases	54,000	54,000	54,000	-
38,283	35,800	36,397	35,000	35,000	15,631	33,262	420	4113	Cigarette Tax	33,000	33,000	33,000	-
6,299	1,402	1,464	2,000	2,000	1,464	1,464	420	4114	Financial Institution Tax	1,500	1,500	1,500	-
534,221	481,466	492,838	500,500	500,500	236,687	485,909			Total Intergovernmental Taxes	486,600	486,600	486,600	-
853,608	827,378	735,985	730,000	730,000	598,981	719,736	425	4210	Merchant Licenses	720,000	720,000	720,000	-
12,590	10,907	10,994	10,000	10,000	838	9,888	425	4211	Liquor Licenses	9,500	9,500	9,500	-
3,560	1,620	1,680	1,800	1,800	1,063	1,513	425	4212	Other Licenses	1,500	1,500	1,500	-
21,485	11,875	8,870	22,000	22,000	5,100	9,440	425	4224	Rental Inspections	10,000	10,000	10,000	-
42,747	23,630	22,613	28,000	28,000	11,414	20,718	425	4225	Permits & Inspections	21,500	21,500	21,500	-
1,947	1,937	35	-	-	-	-	425	4226	Sign Permits	-	-	-	-
50	-	-	-	-	-	-	425	4227	Right-of-Way & Demolition Permits	-	-	-	-
935,987	877,347	780,177	791,800	791,800	617,395	761,294			Total Licenses and Permits	762,500	762,500	762,500	-
281,461	272,238	251,703	270,000	270,000	116,267	234,629	430	4250	Traffic Fines	235,000	235,000	235,000	-
31,702	30,142	26,230	30,000	30,000	12,224	23,247	430	4251	Traffic Court Cost	21,500	21,500	21,500	-
5,859	5,755	4,465	5,500	5,500	2,038	3,876	430	4252	Police Training Fund	4,000	4,000	4,000	-
19,306	12,667	9,181	12,000	12,000	5,043	9,674	430	4253	Miscellaneous Fines	10,000	10,000	10,000	-
726	907	372	800	800	317	633	430	4254	Police Reports	700	700	700	-
15,206	9,950	14,313	10,000	10,000	3,364	9,928	430	4255	Bond Forfeitures	10,000	10,000	10,000	-
1,001	937	824	1,000	1,000	380	722	430	4256	Crime Victims' Compensation	1,000	1,000	1,000	-
355,261	332,595	307,089	329,300	329,300	139,632	282,710			Total Fines and Court Cost	282,200	282,200	282,200	-
44,617	7,413	10,929	5,000	5,000	4,955	5,391	465	4710	Interest	5,000	5,000	5,000	-
44,617	7,413	10,929	5,000	5,000	4,955	5,391			Total Interest	5,000	5,000	5,000	-
-	13,174	12,675	3,000	3,000	1,006	2,772	470	4700	Donations	3,000	3,000	3,000	-
2,911	2,383	2,257	2,400	2,400	-	2,400	470	4702	POST	2,000	2,000	2,000	-
-	15,619	12,631	-	-	-	2,260	470	4710	Economic Development Adm Reimb	-	-	-	-
11,011	26,530	41,516	18,000	18,000	9,640	15,291	470	4750	Other Revenue	14,800	14,800	14,800	-
-	-	-	10,000	10,000	3,680	9,575	470	4749	Program revenue- The Alternative	10,000	10,000	10,000	-
8,507	10,292	9,414	10,300	10,300	7,492	10,534	470	4751	Trash Bags	10,700	10,700	10,700	-
-	-	-	-	-	-	-	470	4752	Rental Property Income	-	-	-	-
-	-	-	-	-	-	-	470	4753	Sale of Property	-	-	-	-
2,576	-	-	-	-	-	-	470	4755	Refund from Insurance Pool	-	-	-	-
-	-	-	-	-	-	-	470	4756	Sale of Property	-	-	-	-
25,005	67,997	78,494	43,700	43,700	21,818	42,831			Total Other Revenue	40,500	40,500	40,500	-
1,445	-	-	-	-	-	-	475	4757	TDD-Big Bend Crossing	-	-	-	-
1,947	-	-	-	-	-	-	475	4758	TDD-Crestwood Point	-	-	-	-
2,393	-	-	-	-	-	-	475	4759	Glenwood Watson TDD	-	-	-	-
10,000	-	-	-	-	-	-	475	4760	TIF admin Fees	-	-	-	-
386	-	-	-	-	-	-	475	4761	Crestwood Point CID	-	-	-	-
-	-	-	-	-	-	-	475	4762	Crestwood Market CID	-	-	-	-
2,690	-	-	-	-	-	-	475	4809	PD Training-MO	-	-	-	-
6,580	-	-	-	-	-	-	475	4810	Revenue Grants-PD	-	-	-	-
-	-	-	-	-	-	-	475	4811	60th Anniversary	-	-	-	-
230	33	-	-	-	-	-	475	4812	City Store	-	-	-	-
25,670	33	-	-	-	-	-			Total Economic Development Fees	-	-	-	-
-	-	53,838	-	-	-	-	480	4810	FD Grant Income	-	-	-	-
8,172	21,444	15,966	8,500	20,974	14,362	18,174	480	4800	Grant- Police Department	8,500	8,500	8,500	-
8,172	21,444	69,804	8,500	20,974	14,362	18,174			Total Grants	8,500	8,500	8,500	-
9,415,453	8,810,771	8,498,555	8,175,476	8,187,950	4,625,747	8,396,097			TOTAL REVENUES- GENERAL FUND	7,919,204	7,966,004	7,966,004	-
13,707	-	-	-	-	-	-	000	8000	Transfer In	201,543	201,543	201,543	-
9,429,160	8,810,771	8,498,555	8,175,476	8,187,950	4,625,747	8,396,097			TOTAL REVENUES AND TRANSFERS- GENERAL FUND	8,120,747	8,167,547	8,167,547	-

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
					2011					
ELECTED OFFICIALS										
Mayor										
8,797	9,068	9,064	9,073	9,073	4,543	Personnel Services	9,073	9,073	9,073	-
4,711	3,695	3,439	6,970	6,970	1,457	Contractual Services	6,550	6,550	5,550	-
120	42	47	300	300	-	Commodities	300	300	300	-
13,628	12,805	12,550	16,343	16,343	5,999	Sub-Total	15,923	15,923	14,923	-
Board of Aldermen										
34,826	39,441	38,577	41,289	41,289	18,064	Personnel Services	41,289	41,289	41,289	-
8,461	1,045	281	1,200	1,200	-	Contractual Services	1,200	1,200	750	-
257	18	131	-	-	-	Commodities	-	-	-	-
43,544	40,504	38,989	42,489	42,489	18,064	Sub-Total	42,489	42,489	42,039	-
ADMINISTRATION										
City Clerk										
125,318	133,027	128,026	135,480	144,996	70,074	Personnel Services	153,284	153,284	153,284	-
19,508	15,543	9,191	15,570	15,570	5,167	Contractual Services	15,650	15,650	14,150	-
522	363	1,381	1,500	1,500	323	Commodities	1,500	1,500	1,500	-
145,348	148,933	138,597	152,550	162,066	75,564	Sub-Total	170,434	170,434	168,934	-
Municipal Court										
93,094	84,825	79,576	76,949	67,433	29,591	Personnel Services	65,420	65,420	65,420	-
54,465	44,413	37,648	48,800	48,800	20,104	Contractual Services	48,800	48,800	48,800	-
560	1,068	51	700	700	11	Commodities	700	700	700	-
148,119	130,306	117,275	126,449	116,933	49,705	Sub-Total	114,920	114,920	114,920	-
City Administrator										
242,006	215,101	228,951	234,253	234,253	113,243	Personnel Services	239,145	239,145	242,130	-
7,659	7,047	4,553	8,140	7,640	1,667	Contractual Services	6,990	6,990	8,470	-
1,897	1,179	1,834	2,200	2,700	1,149	Commodities	2,200	2,200	2,200	-
251,561	223,326	235,339	244,593	244,593	116,059	Sub-Total	248,335	248,335	252,800	-
General Services										
42,118	58,010	110,173	108,777	108,852	43,182	Personnel Services	87,612	87,612	87,612	-
1,645,220	431,816	323,115	353,200	353,250	136,465	Contractual Services	342,400	342,400	340,400	-
18,428	14,075	12,732	18,000	17,875	15,354	Commodities	17,500	17,500	17,500	-
1,705,765	503,901	446,020	479,977	479,977	195,002	Sub-Total	447,512	447,512	445,512	-
Management Information Systems (MIS)										
71,167	85,099	75,225	76,464	76,464	36,549	Personnel Services	78,027	78,027	78,027	-
25,860	16,357	19,583	18,320	18,320	764	Contractual Services	18,820	17,170	17,170	-
11,378	10,344	9,571	9,000	9,000	5,415	Commodities	9,500	9,000	9,000	-
108,405	111,800	104,379	103,784	103,784	42,727	Sub-Total	106,347	104,197	104,197	-
Economic Development										
-	-	-	-	-	-	Personnel Services	-	-	-	-
-	-	-	-	-	-	Contractual Services	-	-	-	-
-	-	-	-	-	-	Commodities	-	-	-	-
-	-	-	-	-	-	Sub-Total	-	-	-	-
Finance										
202,898	169,287	159,214	176,318	176,318	78,921	Personnel Services	170,248	170,248	170,248	-
9,704	1,720	1,481	2,610	2,610	505	Contractual Services	2,120	2,120	1,700	-
2,123	1,329	1,044	1,500	1,500	353	Commodities	1,500	1,500	1,500	-
-	-	-	-	-	-	Capital	-	-	-	-
214,726	172,335	161,739	180,428	180,428	79,779	Sub-Total	173,868	173,868	173,448	-
2,631,096	1,343,911	1,254,888	1,346,613	1,346,613	582,901	Total Expenditures- Elected Officials/Adm.	1,319,829	1,317,679	1,316,773	-
PUBLIC WORKS										
Public Works- General Services										
198,840	204,314	210,452	212,307	217,307	108,948	Personnel Services	224,397	224,397	224,397	-
203,640	195,650	194,140	211,315	204,315	90,984	Contractual Services	212,380	228,005	228,005	-
9,526	17,064	14,830	11,800	13,800	8,770	Commodities	10,300	10,300	10,300	-
412,006	417,028	419,422	435,422	435,422	208,702	Sub-Total	447,077	462,702	462,702	-
Public Works- Administration										
177,090	204,099	279,429	288,326	283,326	110,301	Personnel Services	318,925	318,925	313,252	-
15,967	7,871	7,379	13,010	12,810	2,497	Contractual Services	11,060	11,060	11,060	-
1,852	2,933	1,794	2,600	2,800	1,470	Commodities	2,500	2,500	2,500	-
194,909	214,903	288,602	303,936	298,936	114,268	Sub-Total	332,485	332,485	326,812	-

City of Crestwood, Missouri
General Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	2012				
Public Works- Maintenance										
203,311	201,774	297,836	301,294	308,794	159,271	Personnel Services	315,157	315,157	315,157	-
32,771	28,803	25,575	32,720	28,158	11,438	Contractual Services	31,420	31,809	31,809	-
59,099	92,464	69,148	76,600	78,662	34,546	Commodities	78,700	78,700	78,700	-
295,180	323,041	392,558	410,614	415,614	205,256	Sub-Total	425,277	425,666	425,666	-
Public Works- Mechanical										
62,029	53,734	60,763	60,738	52,738	28,416	Personnel Services	65,038	65,038	61,528	-
7,772	15,017	10,040	17,470	29,470	14,782	Contractual Services	23,470	23,470	23,470	-
67,560	53,996	61,489	70,900	66,900	28,912	Commodities	66,500	66,500	66,500	-
137,361	122,747	132,293	149,108	149,108	72,109	Sub-Total	155,008	155,008	151,498	-
1,039,457	1,077,719	1,232,875	1,299,080	1,299,080	600,335	Total Expenditures- Public Works	1,359,847	1,375,861	1,366,678	-
PUBLIC SAFETY										
Police										
2,461,816	2,463,573	2,561,423	2,521,736	2,521,736	1,214,071	Personnel Services	2,487,238	2,484,838	2,484,838	-
157,504	154,417	167,926	179,031	180,111	83,690	Contractual Services	184,571	182,771	182,771	-
84,882	70,949	84,957	69,600	69,129	28,077	Commodities	77,000	68,100	79,100	-
8,337	4,580	-	-	9,915	9,915	Capital Outlay	-	-	-	-
2,712,539	2,693,519	2,814,306	2,770,367	2,780,891	1,335,753	Sub-Total	2,748,809	2,735,709	2,746,709	-
Fire										
2,211,930	2,150,335	2,105,815	2,182,486	2,182,486	1,039,406	Personnel Services	2,213,545	2,213,545	2,213,545	-
411,097	411,728	439,997	451,745	449,795	50,075	Contractual Services	478,320	463,120	461,320	-
53,628	37,366	45,635	40,200	42,150	21,416	Commodities	45,900	40,900	43,900	-
-	-	56,671	-	-	-	Capital Outlay	-	-	-	-
2,676,655	2,599,429	2,648,119	2,674,431	2,674,431	1,110,898	Sub-Total	2,737,765	2,717,565	2,718,765	-
5,389,194	5,292,948	5,462,425	5,444,798	5,455,322	2,446,651	Total Expenditures- Public Safety	5,486,574	5,453,274	5,465,474	-
DEBT SERVICE										
-	1,295,575	311,031	-	-	-	Debt Service	-	-	-	-
-	1,295,575	311,031	-	-	-	Sub-Total	-	-	-	-
SUMMARY										
6,135,238	6,071,686	6,344,525	6,425,490	6,425,065	3,054,579	Total Personnel	6,468,399	6,465,999	6,459,800	-
2,604,341	1,335,121	1,244,350	1,360,101	1,359,019	419,595	Total Contractual	1,383,751	1,381,115	1,375,425	-
311,831	303,192	304,642	304,900	307,016	145,797	Total Commodities	314,100	299,700	313,700	-
8,337	4,580	56,671	-	9,915	9,915	Total Capital	-	-	-	-
-	1,295,575	311,031	-	-	-	Total Debt Service	-	-	-	-
9,059,748	9,010,154	8,261,218	8,090,491	8,101,015	3,629,886	TOTAL EXPENDITURES- GENERAL FUND	8,166,250	8,146,814	8,148,925	-
97,635	17,159	478,929	476,543	476,543	476,543	Transfers Out	-	-	-	-
9,157,383	9,027,313	8,740,148	8,567,034	8,577,558	4,106,429	TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND	8,166,250	8,146,814	8,148,925	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description		Department	City Adm.	Ways & Means	BOA	
2008	2009	2010	Adopted	Amended	YTD	MAYOR		Request	Recommended	Approved	Approved	
			2011		2011	10-10-010-XXX-XXXX		2012				
8,150	8,400	8,400	8,400	8,400	4,200	505	5012	Wages, Elected Officials	8,400	8,400	8,400	-
23	26	21	30	30	10	510	5116	Workers' Compensation Ins.	30	30	30	-
505	521	521	521	521	269	515	5210	FICA Taxes	521	521	521	-
118	122	122	122	122	63	515	5211	Medicare Taxes	122	122	122	-
8,797	9,068	9,064	9,073	9,073	4,543	Total Personnel			9,073	9,073	9,073	-
921	1,432	675	2,000	2,000	481	605	6011	Travel & Expenses	2,000	2,000	1,000	-
45	45	285	300	300	-	605	6012	Employee Memberships	300	300	300	-
-	-	-	-	-	-	610	6115	Other Professional Services	-	-	-	-
-	420	420	420	420	140	615	6217	Mobile Phones	-	-	-	-
-	-	-	-	-	-	640	6610	City Memberships	-	-	-	-
-	-	-	100	100	-	640	6611	Periodicals & Books	100	100	100	-
3,746	1,799	2,059	4,000	4,000	786	645	6710	Public Relations & Promotion	4,000	4,000	4,000	-
-	-	-	150	150	50	645	6711	Printing & Binding	150	150	150	-
4,711	3,695	3,439	6,970	6,970	1,457	Total Contractual			6,550	6,550	5,550	-
120	42	42	200	200	-	710	7110	Office Supplies	200	200	200	-
-	-	5	-	-	-	715	7210	Household Supplies	-	-	-	-
-	-	-	100	100	-	740	7713	Other Supplies	100	100	100	-
120	42	47	300	300	-	Total Commodities			300	300	300	-
13,628	12,805	12,550	16,343	16,343	5,999	Total Expenditures- Mayor			15,923	15,923	14,923	-

City of Crestwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description BOARD OF ALDERMEN 10-10-011-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011	2011	2011					
2012										
32,250	33,600	33,600	33,600	33,600	16,100	505 5012 Wages, Elected Officials	33,600	33,600	33,600	-
109	3,176	2,324	5,000	5,000	694	505 5015 Security Wages	5,000	5,000	5,000	-
-	95	82	119	119	39	510 5116 Workers' Compensation Insurance	119	119	119	-
2,000	2,083	2,083	2,083	2,083	998	515 5210 FICA Taxes	2,083	2,083	2,083	-
468	487	487	487	487	233	515 5211 Medicare Taxes	487	487	487	-
34,826	39,441	38,577	41,289	41,289	18,064	Total Personnel	41,289	41,289	41,289	-
343	714	36	1,200	1,200	-	605 6011 Travel & Expenses	1,200	1,200	750	-
-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-	-
7,915	-	-	-	-	-	610 6116 BOA Meeting Security	-	-	-	-
-	-	-	-	-	-	640 6611 City Memberships	-	-	-	-
203	331	245	-	-	-	645 6711 Printing & Binding	-	-	-	-
8,461	1,045	281	1,200	1,200	-	Total Contractual	1,200	1,200	750	-
257	18	131	-	-	-	710 7110 Office Supplies	-	-	-	-
257	18	131	-	-	-	Total Commodities	-	-	-	-
43,544	40,504	38,989	42,489	42,489	18,064	Total Expenditures- BOA	42,489	42,489	42,039	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	CITY CLERK			Request	Recommended	Approved	Approved
			2011		2011	10-15-020-XXX-XXXX			2012			
81,995	86,802	82,641	82,068	82,068	41,034	505	5011	Wages, Non-Exempt Employees	82,068	82,068	82,068	-
20,552	22,181	15,322	13,329	21,829	11,168	505	5013	Wages, Part-time Employees ^A	21,327	21,327	21,327	-
-	-	179	-	-	-	505	5015	Overtime Wages	-	-	-	-
11,826	11,864	18,773	26,856	26,856	11,740	510	5110	Health Insurance	34,578	34,578	34,578	-
932	722	713	767	767	226	510	5111	Dental Insurance	993	993	993	-
726	746	596	683	683	175	510	5112	Life/AD&D/LTD Insurance	613	613	613	-
62	62	53	53	53	40	510	5114	Employee Assistance Program	59	59	59	-
1,358	2,417	2,785	4,102	4,468	2,253	510	5115	Retirement Plan	5,480	5,480	5,480	-
334	317	250	324	324	126	510	5116	Workers' Compensation Insurance	258	258	258	-
6,104	6,416	5,440	5,914	6,441	2,684	515	5210	FICA Taxes	6,410	6,410	6,410	-
1,428	1,500	1,274	1,384	1,507	628	515	5211	Medicare Taxes	1,499	1,499	1,499	-
125,318	133,027	128,026	135,480	144,996	70,074	Total Personnel			153,284	153,284	153,284	-
456	310	-	600	600	-	605	6010	Training & Education	800	800	800	-
750	-	-	600	600	-	605	6011	Travel & Expenses	800	800	800	-
235	215	190	250	322	322	605	6012	Employee Memberships	350	350	350	-
420	420	420	420	348	140	615	6217	Mobile Phones	-	-	-	-
-	-	-	100	100	-	620	6313	Maint/Repair Other Equipment	100	100	100	-
-	-	-	-	-	-	630	6414	Equipment Leases	-	-	-	-
55	77	-	100	100	-	640	6611	Periodicals & Books	100	100	100	-
482	-	368	1,000	1,000	-	645	6711	Printing & Binding	1,000	1,000	1,000	-
3,596	4,246	-	-	-	-	645	6712	Advertising & Publication	-	-	-	-
4,357	4,322	4,375	4,500	4,500	609	645	6714	Code Book Codification	4,500	4,500	4,500	-
-	53	-	-	-	-	650	6812	Other Services	-	-	-	-
9,158	5,900	3,837	8,000	8,000	4,096	650	6813	Elections - General & Special	8,000	8,000	6,500	-
19,508	15,543	9,191	15,570	15,570	5,167	Total Contractual			15,650	15,650	14,150	-
410	-	1,381	1,500	1,500	323	710	7110	Office Supplies	1,500	1,500	1,500	-
-	-	-	-	-	-	715	7210	Household Supplies	-	-	-	-
112	363	-	-	-	-	740	7713	Other Supplies	-	-	-	-
522	363	1,381	1,500	1,500	323	Total Commodities			1,500	1,500	1,500	-
145,348	148,933	138,597	152,550	162,066	75,564	Total Expenditures- City Clerk			170,434	170,434	168,934	-

NOTES:

^A One-fifth of the part-time clerk's salary and benefit costs are budgeted in the Municipal Court's budget, as the clerk performs City Clerk and Municipal Court duties since the elimination of the Municipal Court Clerk.

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description				Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	MUNICIPAL COURT				Request	Recommended	Approved	Approved
			2011		2011	10-20-030-XXX-XXXX				2012			
71,269	51,167	39,799	37,645	37,645	18,822	505	5011	Wages, Non-Exempt Employees	37,645	37,645	37,645	-	
7,064	11,595	15,405	13,329	4,829	2,732	505	5013	Wages, Part-time Employees ^A	5,332	5,332	5,332	-	
269	7,540	9,124	12,000	12,000	4,213	505	5015	Overtime Wages	12,000	12,000	12,000	-	
5,994	7,336	8,359	5,354	5,354	937	510	5110	Health Insurance	2,463	2,463	2,463	-	
744	490	436	458	458	145	510	5111	Dental Insurance	413	413	413	-	
578	474	355	392	392	84	510	5112	Life/AD&D/LTD Insurance	285	285	285	-	
41	21	30	32	32	22	510	5114	Employee Assistance Program	25	25	25	-	
1,034	1,461	1,887	2,708	2,343	982	510	5115	Retirement Plan	2,914	2,914	2,914	-	
256	193	146	214	214	55	510	5116	Workers' Compensation Insurance	137	137	137	-	
4,738	3,687	3,270	3,904	3,377	1,295	515	5210	FICA Taxes	3,409	3,409	3,409	-	
1,108	862	765	913	790	303	515	5211	Medicare Taxes	797	797	797	-	
93,094	84,825	79,576	76,949	67,433	29,591	Total Personnel				65,420	65,420	65,420	-
930	1,024	318	800	800	450	605	6010	Training & Education	800	800	800	-	
1,706	635	459	800	800	105	605	6011	Travel & Expenses	800	800	800	-	
285	285	165	300	300	90	605	6012	Employee Memberships	300	300	300	-	
41,805	33,472	32,482	38,000	38,000	17,816	610	6115	Other Professional Services	38,000	38,000	38,000	-	
-	900	-	1,000	1,000	-	610	6120	Municipal Court Mental Health Docket	1,000	1,000	1,000	-	
5,844	7,020	3,540	6,000	6,000	1,230	610	6121	Prisoner Services	6,000	6,000	6,000	-	
-	-	-	200	200	188	620	6313	Maint/Repair Other Equipment	200	200	200	-	
-	-	-	100	100	-	640	6611	Periodicals & Books	100	100	100	-	
928	536	205	600	600	-	645	6711	Printing & Binding	600	600	600	-	
2,967	542	479	1,000	1,000	225	650	6815	Municipal Court Bank Fees	1,000	1,000	1,000	-	
54,465	44,413	37,648	48,800	48,800	20,104	Total Contractual				48,800	48,800	48,800	-
560	1,068	51	700	700	11	710	7110	Office Supplies	700	700	700	-	
560	1,068	51	700	700	11	Total Commodities				700	700	700	-
148,119	130,306	117,275	126,449	116,933	49,705	Total Expenditures- Municipal Court				114,920	114,920	114,920	-

City of Crestwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description CITY ADMINISTRATOR 10-25-040-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
73,813	93,000	93,715	93,000	93,000	46,500	505 5010 Salaries, Exempt Employees	93,000	93,000	98,000	-
126,655	74,325	88,723	88,141	88,141	44,070	505 5011 Wages, Non-Exempt Employees	88,141	88,141	88,141	-
697	9,095	-	-	-	-	505 5014 Wages, Seasonal	-	-	-	-
376	-	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
18,515	19,231	24,848	28,754	28,754	11,471	510 5110 Health Insurance	32,133	32,133	29,445	-
1,170	820	899	916	916	254	510 5111 Dental Insurance	1,061	1,061	1,061	-
1,096	1,027	1,016	1,116	1,116	255	510 5112 Life/AD&D/LTD Insurance	836	836	849	-
83	62	62	63	63	46	510 5114 Employee Assistance Program	63	63	63	-
2,107	3,429	6,067	7,789	7,789	3,913	510 5115 Retirement Plan	9,600	9,600	9,865	-
2,531	1,083	462	616	616	220	510 5116 Workers' Compensation Insurance	453	453	465	-
-	-	-	-	-	-	510 5118 Other taxable benefits	-	-	-	-
12,127	10,559	10,664	11,231	11,231	5,280	515 5210 FICA Taxes	11,231	11,231	11,541	-
2,836	2,470	2,496	2,627	2,627	1,235	515 5211 Medicare Taxes	2,627	2,627	2,699	-
242,006	215,101	228,951	234,253	234,253	113,243	Total Personnel	239,145	239,145	242,130	-
1,007	1,945	1,096	2,000	1,500	23	605 6010 Training & Education	1,500	1,500	1,500	-
2,912	2,268	531	3,000	3,000	749	605 6011 Travel & Expenses	2,500	2,500	3,500	-
1,101	1,649	1,830	1,650	1,650	475	605 6012 Employee Memberships	1,500	1,500	1,500	-
214	-	-	-	-	-	610 6115 Other Professional Services	-	-	-	-
1,015	805	840	840	840	420	615 6217 Mobile Phones	840	840	1,320	-
22	-	-	-	-	-	620 6310 Maint/Repair Motor Vehicles	-	-	-	-
234	196	257	250	250	-	640 6611 Periodicals & Books	250	250	250	-
1,155	184	-	400	400	-	645 6711 Printing & Binding	400	400	400	-
7,659	7,047	4,553	8,140	7,640	1,667	Total Contractual	6,990	6,990	8,470	-
1,232	66	257	800	800	95	710 7110 Office Supplies	800	800	800	-
317	942	1,547	1,200	1,700	1,042	720 7310 Motor Vehicle Fuel	1,200	1,200	1,200	-
348	170	30	200	200	12	740 7713 Other Supplies	200	200	200	-
1,897	1,179	1,834	2,200	2,700	1,149	Total Commodities	2,200	2,200	2,200	-
251,561	223,326	235,339	244,593	244,593	116,059	Total Expenditures- City Administrator	248,335	248,335	252,800	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description GENERAL SERVICES 10-25-041-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved	
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011						
						2012					
19,729	20,320	20,478	20,320	20,320	10,369	505 5013	Wages, Part-Time Employees	-	-	-	-
19,116	23,148	38,742	46,812	46,812	15,843	510 5110	Health Insurance (retirees)	47,612	47,612	47,612	-
41	23	-	-	-	74	510 5111	Dental Insurance	-	-	-	-
21	41	21	21	21	15	510 5114	Employee Assistance Program	-	-	-	-
(716)	62	52	69	69	25	510 5116	Workers' Compensation Insurance	-	-	-	-
2,366	12,861	3,655	5,000	5,000	2,188	510 5119	Employment Security Benefit Payments	5,000	5,000	5,000	-
-	-	45,659	35,000	35,000	13,874	510 5120	Deductible reimbursement	35,000	35,000	35,000	-
1,223	1,260	1,270	1,260	1,260	643	515 5210	FICA Taxes	-	-	-	-
338	295	297	295	295	150	515 5211	Medicare Taxes	-	-	-	-
42,118	58,010	110,173	108,777	108,852	43,182	Total Personnel		87,612	87,612	87,612	-
-	-	-	-	-	-	605 6014	Emergency Management Operations	1,500	1,500	1,500	-
91,677	77,741	95,800	110,000	110,000	32,358	610 6110	Legal Services	100,000	100,000	100,000	-
25,979	27,162	25,000	25,900	25,900	-	610 6112	Auditing Services	26,900	26,900	26,900	-
27,928	15,323	10,594	15,000	15,000	8,342	610 6115	Other Professional Services	15,000	15,000	15,000	-
96,677	-	-	-	-	-	610 6116	Litigation Settlement	-	-	-	-
117,104	78,025	-	-	-	-	610 6120	Health Reimbursement Account	-	-	-	-
37,023	37,562	-	-	-	-	610 6124	Accelerated TIF Payoff-Kohl's	-	-	-	-
32,044	29,458	28,535	28,000	28,000	14,761	615 6215	Telephone	27,000	27,000	27,000	-
4,789	5,185	5,206	6,000	6,000	2,870	630 6452	Other Rentals/Leases	6,000	6,000	6,000	-
63,567	40,794	39,486	40,000	40,000	-	635 6510	Property Policy	40,000	40,000	40,000	-
69,554	62,628	57,142	56,000	56,000	54,731	635 6511	General/Auto/Police Liability (SLAIT)	56,000	56,000	56,000	-
20,919	13,946	12,551	13,000	13,000	-	635 6512	Public Officials Liability	13,000	13,000	13,000	-
1,052	-	1,187	1,200	1,200	-	635 6513	City Insurance	1,200	1,200	1,200	-
1,040	1,165	-	-	-	-	635 6514	Public Official Surety Bonds	-	-	-	-
-	1,050	1,000	1,500	1,500	-	635 6515	Other Insurance Expense	1,500	1,500	1,500	-
6,438	6,263	6,397	6,300	6,350	6,302	640 6610	City Memberships	6,300	6,300	6,300	-
99	-	-	-	-	-	640 6611	Periodicals & Books	-	-	-	-
24,553	14,016	13,129	16,000	16,000	4,575	645 6710	Public Relations & Promotion	14,000	14,000	14,000	-
1,792	2	435	1,800	1,800	496	645 6711	Printing & Binding	1,500	1,500	1,500	-
-	-	4,743	7,500	7,500	2,459	645 6712	Advertising and Publication	7,500	7,500	7,500	-
14,255	12,412	10,809	15,000	15,000	5,338	650 6810	Postage	15,000	15,000	13,000	-
6,450	9,085	11,102	10,000	10,000	4,233	650 6811	Interest Expense/Penalty/Fees	10,000	10,000	10,000	-
122,279	-	-	-	-	-	650 6826	Interest Expense-Line of Credit Princ.	-	-	-	-
880,000	-	-	-	-	-	650 6827	Line of Credit Principal Payments	-	-	-	-
1,645,220	431,816	323,115	353,200	353,250	136,465	Total Contractual		342,400	342,400	340,400	-
5,924	4,583	3,647	5,500	5,450	1,586	710 7110	Office Supplies	5,000	5,000	5,000	-
854	464	245	500	425	-	715 7210	Household Supplies	500	500	500	-
250	188	-	-	-	-	740 7713	Other Supplies	-	-	-	-
11,400	8,840	8,840	12,000	12,000	13,768	740 7714	Senior Trash Program	12,000	12,000	12,000	-
18,428	14,075	12,732	18,000	17,875	15,354	Total Commodities		17,500	17,500	17,500	-
1,705,765	503,901	446,020	479,977	479,977	195,002	Total Expenditures- General Services		447,512	447,512	445,512	-

City of Crestwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	MANAGEMENT INFORMATION SYSTEMS 10-25-042-XXX-XXXX	2012			
60,561	61,211	61,681	61,211	61,211	30,605	505 5010 Wages, Exempt Employees	61,211	61,211	61,211	-
-	11,354	168	-	-	-	505 5014 Wages, Seasonal	-	-	-	-
4,285	4,719	5,876	7,036	7,036	2,872	510 5110 Health Insurance	8,091	8,091	8,091	-
319	265	284	297	297	117	510 5111 Dental Insurance	344	344	344	-
351	369	341	376	376	86	510 5112 Life/AD&D/LTD Insurance	281	281	281	-
15	21	21	21	21	15	510 5114 Employee Assistance Program	21	21	21	-
799	1,420	2,052	2,632	2,632	1,325	510 5115 Retirement Plan	3,244	3,244	3,244	-
197	221	157	208	208	74	510 5116 Workers' Compensation Ins.	153	153	153	-
3,761	4,473	3,765	3,795	3,795	1,179	515 5210 FICA Taxes	3,795	3,795	3,795	-
880	1,046	881	888	888	275	515 5211 Medicare Taxes	888	888	888	-
71,167	85,099	75,225	76,464	76,464	36,549	Total Personnel	78,027	78,027	78,027	-
299	-	798	800	800	399	605 6010 Training & Education	900	900	900	-
-	-	-	100	100	85	610 6115 Other Professional Services	500	250	250	-
7,420	1,787	1,828	2,000	2,000	70	615 6216 Telecommunications	2,000	600	600	-
420	420	420	420	420	210	615 6217 Mobile Phones	420	420	420	-
17,721	14,150	16,537	15,000	15,000	-	625 6410 REJIS Services	15,000	15,000	15,000	-
25,860	16,357	19,583	18,320	18,320	764	Total Contractual	18,820	17,170	17,170	-
11,378	10,344	9,571	9,000	9,000	5,415	710 7110 Office Supplies	9,500	9,000	9,000	-
11,378	10,344	9,571	9,000	9,000	5,415	Total Commodities	9,500	9,000	9,000	-
108,405	111,800	104,379	103,784	103,784	42,727	Total Expenditures- MIS	106,347	104,197	104,197	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description FINANCE 10-30-050-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved	
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011						
						2012					
51,780	62,200	57,204	62,200	62,200	30,536	505 5010	Salaries, Exempt Employees	61,200	61,200	61,200	-
86,533	41,968	37,547	35,360	35,360	17,680	505 5011	Wages, Non-Exempt Employees	35,360	35,360	35,360	-
33,103	35,100	30,386	35,033	35,033	16,395	505 5013	Wages, Part-time Employees	35,033	35,033	35,033	-
13,984	14,053	19,755	25,604	25,604	7,435	510 5110	Health Insurance	19,470	19,470	19,470	-
1,073	823	777	891	891	277	510 5111	Dental Insurance	1,047	1,047	1,047	-
1,123	928	789	871	871	213	510 5112	Life/AD&D/LTD Insurance	704	704	704	-
83	62	62	63	63	46	510 5114	Employee Assistance Program	63	63	63	-
1,766	3,242	3,367	5,701	5,701	1,533	510 5115	Retirement Plan	6,974	6,974	6,974	-
559	425	295	451	451	156	510 5116	Workers' Compensation Insurance	329	329	329	-
10,451	8,499	7,319	8,221	8,221	3,769	515 5210	FICA Taxes	8,159	8,159	8,159	-
2,444	1,988	1,713	1,923	1,923	882	515 5211	Medicare Taxes	1,908	1,908	1,908	-
202,898	169,287	159,214	176,318	176,318	78,921		Total Personnel	170,248	170,248	170,248	-
1,003	400	150	1,000	1,000	45	605 6010	Training & Education	500	500	500	-
1,687	364	226	400	400	-	605 6011	Travel & Expenses	400	400	400	-
420	50	254	100	100	50	605 6012	Employee Memberships	100	100	100	-
1,539	455	455	490	490	175	610 6115	Other Professional Services	500	500	500	-
350	420	350	420	420	210	615 6217	Mobile Phones	420	420	-	-
-	5	-	-	-	-	620 6313	Maint/Repair Other Equipment	-	-	-	-
829	26	46	200	200	25	645 6711	Printing & Binding	200	200	200	-
3,878	-	-	-	-	-	645 6712	Advertising & Publication	-	-	-	-
9,704	1,720	1,481	2,610	2,610	505		Total Contractual	2,120	2,120	1,700	-
2,123	1,329	1,044	1,500	1,500	353	710 7110	Office Supplies	1,500	1,500	1,500	-
2,123	1,329	1,044	1,500	1,500	353		Total Commodities	1,500	1,500	1,500	-
-	-	-	-	-	-	825 8466	Furniture, Fixtures & Equipment	-	-	-	-
-	-	-	-	-	-		Total Capital	-	-	-	-
214,726	172,335	161,739	180,428	180,428	79,779		Total Expenditures- Finance	173,868	173,868	173,448	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	PUBLIC WORKS GENERAL SERVICES			Request	Recommended	Approved	Approved
			2011		2011	10-35-060-XXX-XXXX			2012			
151,992	154,433	156,645	154,083	154,083	77,072	505	5011	Wages, Non-Exempt Employees	144,831	144,831	144,831	-
-	-	96	-	5,000	2,910	505	5013	Wages, Part-Tme Employees	5,000	5,000	5,000	-
7,902	7,517	8,887	10,000	10,000	7,304	505	5015	Overtime Wages	10,000	10,000	10,000	-
17,124	18,861	19,851	20,295	20,295	8,360	510	5110	Health Insurance	35,753	35,753	35,753	-
997	829	858	903	903	346	510	5111	Dental Insurance	1,392	1,392	1,392	-
1,074	1,132	1,026	1,047	1,047	240	510	5112	Life/AD&D/LTD Insurance	857	857	857	-
83	83	83	84	84	62	510	5114	Employee Assistance Program	84	84	84	-
2,109	3,755	5,497	7,056	7,056	3,277	510	5115	Retirement Plan	8,206	8,206	8,206	-
5,763	5,983	5,592	6,288	6,288	2,916	510	5116	Workers' Compensation Insurance	6,046	6,046	6,046	-
9,562	9,499	9,657	10,172	10,172	5,235	515	5210	FICA Taxes	9,910	9,910	9,910	-
2,236	2,222	2,261	2,379	2,379	1,224	515	5211	Medicare Taxes	2,318	2,318	2,318	-
198,840	204,314	210,452	212,307	217,307	108,948	Total Personnel			224,397	224,397	224,397	-
70	80	150	800	800	66	605	6010	Training and Education	500	500	500	-
2,807	2,309	1,819	3,000	3,000	1,040	610	6115	Other Professional Services	3,000	3,000	3,000	-
19,290	8,068	7,271	20,650	20,650	2,964	610	6117	Rental Inspections	9,000	9,000	9,000	-
30,997	33,631	39,647	33,000	33,000	17,083	615	6210	Electric	40,000	42,880	42,880	-
12,740	11,276	10,437	12,000	12,000	6,296	615	6211	Natural Gas	11,000	11,000	11,000	-
2,092	2,602	3,879	3,200	3,200	1,053	615	6212	Sewer	3,000	3,000	3,000	-
997	1,037	1,603	1,100	1,100	683	615	6213	Water	1,600	1,600	1,600	-
102,362	108,995	111,224	102,400	102,400	46,756	615	6214	Street Lighting	111,800	124,545	124,545	-
840	1,085	1,260	1,260	1,260	630	615	6217	Mobile Phones	1,680	1,680	1,680	-
75	-	88	85	85	44	615	6218	Pagers	-	-	-	-
1,819	240	220	5,320	5,320	4,893	620	6311	Maint/Repair Communication Equipment	2,000	2,000	2,000	-
25,219	22,011	14,901	23,500	16,500	8,655	620	6312	Maint/Repair Buildings / Facilities	25,000	25,000	25,000	-
1,267	-	376	2,000	2,000	26	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000	-
3,066	4,318	1,266	3,000	3,000	794	630	6452	Other Rentals/Leases	1,800	1,800	1,800	-
203,640	195,650	194,140	211,315	204,315	90,984	Total Contractual			212,380	228,005	228,005	-
4,795	4,577	4,085	4,600	4,600	2,061	715	7211	Janitorial Supplies	4,600	4,600	4,600	-
3,896	9,461	10,744	6,500	8,500	6,491	715	7212	Building Maint. Supplies	5,000	5,000	5,000	-
408	2,838	-	500	500	179	725	7411	Small Tools & Equipment	500	500	500	-
426	189	-	200	200	39	740	7713	Other Supplies	200	200	200	-
9,526	17,064	14,830	11,800	13,800	8,770	Total Commodities			10,300	10,300	10,300	-
412,006	417,028	419,422	435,422	435,422	208,702	Total Expenditures- PW General Services			447,077	462,702	462,702	-

City of Crestwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS ADMINISTRATION 10-35-061-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved	
2008	2009	2010	Adopted	Amended	YTD						
			2011		2011						
						2012					
66,062	62,998	72,806	72,300	64,300	16,502	505 5010	Salaries, Exempt Employees	93,000	93,000	90,000	-
80,242	98,410	138,427	138,093	136,093	62,874	505 5011	Wages, Non-Exempt Employees	137,093	137,093	135,093	-
-	-	-	-	2,000	-	505 5013	Wages, Part-Time	-	-	-	-
-	-	-	-	-	-	505 5014	Wages, Seasonal	5,800	5,800	5,800	-
126	4,708	10,010	6,000	9,000	7,917	505 5015	Overtime Wages	9,000	9,000	9,000	-
13,585	16,643	26,164	31,089	31,089	9,384	510 5110	Health Insurance	32,133	32,133	32,133	-
920	809	1,136	1,188	1,188	363	510 5111	Dental Insurance	1,406	1,406	1,406	-
756	1,013	1,229	1,331	1,331	243	510 5112	Life/AD&D/LTD Insurance	1,084	1,084	1,071	-
83	83	83	84	84	62	510 5114	Employee Assistance Program	84	84	84	-
1,710	3,584	7,369	9,305	9,305	3,624	510 5115	Retirement Plan	12,979	12,979	12,714	-
2,824	3,495	5,777	12,382	12,382	2,837	510 5116	Workers' Compensation Insurance	7,612	7,612	7,599	-
8,738	10,015	13,315	13,416	13,416	5,263	515 5210	FICA Taxes	15,183	15,183	14,873	-
2,044	2,343	3,114	3,138	3,138	1,231	515 5211	Medicare Taxes	3,551	3,551	3,478	-
177,090	204,099	279,429	288,326	283,326	110,301	Total Personnel		318,925	318,925	313,252	-
1,598	75	604	1,500	1,500	100	605 6010	Training & Education	1,200	1,200	1,200	-
1,307	43	-	1,200	1,200	171	605 6011	Travel & Expenses	1,000	1,000	1,000	-
790	215	-	950	950	516	605 6012	Employee Memberships	900	900	900	-
8,722	4,368	4,590	5,500	5,500	1,245	610 6115	Other Professional Services	5,000	5,000	5,000	-
1,260	1,120	1,260	1,260	1,260	455	615 6217	Mobile Phones	1,260	1,260	1,260	-
-	-	21	200	200	-	620 6313	Maint/Repair Other Equipment	100	100	100	-
223	31	50	200	200	-	640 6611	Periodicals & Books	100	100	100	-
-	-	-	200	200	-	640 6711	Advertising and Publications	-	-	-	-
2,068	2,020	855	1,800	1,600	-	645 6711	Printing & Binding	1,500	1,500	1,500	-
-	-	-	200	200	10	650 6810	Postage	-	-	-	-
15,967	7,871	7,379	13,010	12,810	2,497	Total Contractual		11,060	11,060	11,060	-
1,227	2,218	1,240	1,800	1,800	921	710 7110	Office Supplies	1,800	1,800	1,800	-
473	716	554	500	700	549	715 7210	Household Supplies	500	500	500	-
153	-	-	200	200	-	725 7411	Small Tools & Equipment	100	100	100	-
-	-	-	100	100	-	740 7713	Other Supplies	100	100	100	-
1,852	2,933	1,794	2,600	2,800	1,470	Total Commodities		2,500	2,500	2,500	-
194,909	214,903	288,602	303,936	298,936	114,268	Total Expenditures- PW Administration		332,485	332,485	326,812	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description				Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	PUBLIC WORKS MAINTENANCE				Request	Recommended	Approved	Approved
			2011		2011	10-35-062-XXX-XXXX				2012			
148,502	146,188	194,839	196,183	196,183	95,828	505	5011	Wages, Non-Exempt Employees	196,183	196,183	196,183	-	
13,258	10,622	27,171	20,000	27,500	24,831	505	5015	Overtime Wages	27,000	27,000	27,000	-	
18,198	20,878	34,080	39,807	39,807	15,911	510	5110	Health Insurance	43,909	43,909	43,909	-	
1,057	1,065	1,490	1,522	1,522	439	510	5111	Dental Insurance	1,765	1,765	1,765	-	
1,036	1,058	1,314	1,327	1,327	335	510	5112	Life/AD&D/LTD Insurance	1,112	1,112	1,112	-	
103	124	103	105	105	77	510	5114	Employee Assistance Program	105	105	105	-	
2,123	3,080	7,413	9,296	9,296	5,197	510	5115	Retirement Plan	11,829	11,829	11,829	-	
7,014	7,529	15,342	16,516	16,516	7,964	510	5116	Workers' Compensation Insurance	16,181	16,181	16,181	-	
9,741	9,100	13,033	13,403	13,403	7,042	515	5210	FICA Taxes	13,837	13,837	13,837	-	
2,278	2,129	3,051	3,135	3,135	1,647	515	5211	Medicare Taxes	3,236	3,236	3,236	-	
203,311	201,774	297,836	301,294	308,794	159,271	Total Personnel				315,157	315,157	315,157	-
150	-	197	400	400	220	605	6010	Training & Education	400	400	400	-	
620	224	-	500	500	-	605	6011	Travel & Expenses	500	500	500	-	
155	-	-	200	200	-	605	6012	Employee Memberships	-	-	-	-	
573	304	486	1,200	500	216	610	6111	Medical Services	1,200	1,200	1,200	-	
4,600	1,902	1,750	2,500	1,500	-	610	6115	Other Professional Services	2,000	2,000	2,000	-	
4,018	4,196	5,521	4,200	4,200	1,915	615	6210	Electric	5,400	5,789	5,789	-	
5,289	5,864	6,090	5,600	5,600	3,398	615	6211	Natural Gas	6,100	6,100	6,100	-	
2,530	2,259	773	2,400	1,000	220	615	6212	Sewer	800	800	800	-	
894	643	1,173	1,100	1,100	406	615	6213	Water	1,200	1,200	1,200	-	
420	420	420	420	420	210	615	6217	Mobile Phones	420	420	420	-	
534	607	724	600	600	361	615	6218	Pagers	600	600	600	-	
2,049	1,504	2,003	2,500	2,500	892	620	6312	Maint/Repair Building/Facilities	2,200	2,200	2,200	-	
2,334	3,252	647	2,000	1,000	223	620	6315	Solid Waste Disposal	1,000	1,000	1,000	-	
1,025	1,218	125	1,500	1,038	-	630	6450	Equipment Rental	1,500	1,500	1,500	-	
7,500	6,316	5,640	7,500	7,500	3,378	630	6452	Other Rentals/Leases	8,000	8,000	8,000	-	
80	93	27	100	100	-	640	6611	Periodicals & Books	100	100	100	-	
32,771	28,803	25,575	32,720	28,158	11,438	Total Contractual				31,420	31,809	31,809	-
995	1,084	944	1,000	1,000	323	705	7010	Uniform/Clothing	1,000	1,000	1,000	-	
597	453	838	800	800	513	715	7210	Household Supplies	900	900	900	-	
474	369	275	400	400	44	715	7211	Janitorial Supplies	500	500	500	-	
199	183	177	400	700	210	715	7212	Building Maint. Supplies	800	800	800	-	
2,904	1,752	1,109	1,800	1,800	996	715	7213	General Maint. Supplies	1,800	1,800	1,800	-	
455	173	975	800	800	-	725	7411	Small Tools & Equipment	800	800	800	-	
18,933	15,107	11,366	16,000	12,500	3,654	730	7511	Asphalt	16,000	16,000	16,000	-	
24,986	59,250	39,861	40,000	48,062	23,332	730	7513	Salt	40,000	40,000	40,000	-	
3,661	7,692	7,551	8,000	5,500	3,034	730	7514	Crack Sealant	8,000	8,000	8,000	-	
4,315	4,469	4,719	5,500	5,500	2,010	730	7516	Signs	7,000	7,000	7,000	-	
417	78	210	300	300	74	735	7611	Medical Supplies	300	300	300	-	
708	1,578	1,123	1,200	1,200	355	735	7612	Safety Equipment & Supplies	1,200	1,200	1,200	-	
456	276	-	400	100	-	740	7713	Other Supplies	400	400	400	-	
59,099	92,464	69,148	76,600	78,662	34,546	Total Commodities				78,700	78,700	78,700	-
295,180	323,041	392,558	410,614	415,614	205,256	Total Expenditures- PW Maintenance				425,277	425,666	425,666	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description				Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	PUBLIC WORKS MECHANICAL				Request	Recommended	Approved	Approved
			2011		2011	10-35-063-XXX-XXXX				2012			
45,806	40,758	42,261	41,588	33,588	19,795	505	5011	Wages, Non-Exempt Employees	44,000	44,000	44,218	-	
2,781	1,771	5,510	4,500	4,500	2,933	505	5015	Overtime Wages	4,500	4,500	4,500	-	
7,363	5,322	5,876	7,036	7,036	2,326	510	5110	Health Insurance	8,091	8,091	4,328	-	
421	238	284	297	297	92	510	5111	Dental Insurance	344	344	344	-	
299	258	273	277	277	49	510	5112	Life/AD&D/LTD Insurance	235	235	236	-	
21	21	21	21	21	15	510	5114	Employee Assistance Program	21	21	21	-	
588	922	1,595	1,982	1,982	866	510	5115	Retirement Plan	2,571	2,571	2,582	-	
1,144	1,330	1,370	1,511	1,511	637	510	5116	Workers' Compensation Insurance	1,566	1,566	1,572	-	
2,924	2,524	2,897	2,858	2,858	1,379	515	5210	FICA Taxes	3,007	3,007	3,021	-	
684	590	678	668	668	323	515	5211	Medicare Taxes	703	703	706	-	
62,029	53,734	60,763	60,738	52,738	28,416	Total Personnel				65,038	65,038	61,528	-
-	-	143	250	250	-	605	6010	Training & Education	250	250	250	-	
118	134	-	120	120	-	615	6218	Pagers	120	120	120	-	
5,636	10,124	5,603	12,000	20,000	7,322	620	6310	Maintenance/Repair Motor Vehicles	13,000	13,000	13,000	-	
2,018	4,759	4,294	5,000	9,000	7,460	620	6313	Maintenance/Repair Other Equipment	10,000	10,000	10,000	-	
-	-	-	100	100	-	640	6611	Periodicals & Books	100	100	100	-	
7,772	15,017	10,040	17,470	29,470	14,782	Total Contractual				23,470	23,470	23,470	-
35,152	19,024	24,556	35,000	35,000	14,804	720	7310	Motor Vehicle Fuel	35,000	35,000	35,000	-	
3,107	3,622	2,567	3,000	3,000	939	720	7311	Motor Vehicle Fluids	2,600	2,600	2,600	-	
17,434	18,096	22,148	18,000	13,600	5,885	720	7312	Motor Vehicle Parts	13,600	13,600	13,600	-	
413	1,920	1,612	3,000	3,000	600	720	7313	Motor Vehicle Tools	3,000	3,000	3,000	-	
6,289	5,707	5,581	6,000	6,000	2,900	720	7314	Motor Vehicle Tires	6,000	6,000	6,000	-	
434	520	382	500	500	-	725	7410	Welding Supplies	500	500	500	-	
-	117	344	400	400	163	725	7411	Small Tools & Equipment	400	400	400	-	
4,031	4,480	3,970	4,500	4,500	3,284	725	7412	Equipment Parts	4,500	4,500	4,500	-	
237	86	121	200	600	338	735	7612	Safety Equipment & Supplies	600	600	600	-	
463	424	208	300	300	-	740	7713	Other Supplies	300	300	300	-	
67,560	53,996	61,489	70,900	66,900	28,912	Total Commodities				66,500	66,500	66,500	-
137,361	122,747	132,293	149,108	149,108	72,109	Total Expenditures- PW Mechanical				155,008	155,008	151,498	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	10-40-070-XXX-XXXX	2012			
80,767	81,299	81,925	81,300	81,300	40,650	505 5010 Salaries, Exempt Employees	81,300	81,300	81,300	-
1,726,597	1,761,926	1,799,850	1,696,488	1,696,488	856,056	505 5011 Wages, Non-Exempt Employees	1,640,951	1,640,951	1,640,951	-
4,284	6,387	(3,701)	-	-	-	505 5014 Wages, Seasonal	-	-	-	-
56,427	47,019	41,176	50,000	50,000	20,311	505 5015 Overtime Wages	50,000	47,600	47,600	-
-	-	-	-	-	-	505 5019 Overtime Wages - The Alternative	2,400	2,400	2,400	-
204,812	209,067	258,399	295,640	295,640	110,831	510 5110 Health Insurance	311,705	311,705	311,705	-
11,245	9,692	10,073	9,727	9,727	3,176	510 5111 Dental Insurance	11,664	11,664	11,664	-
11,014	11,613	10,774	11,262	11,262	2,647	510 5112 Life/AD&D/LTD Insurance	8,477	8,477	8,477	-
769	743	717	714	714	516	510 5114 Employee Assistance Program	693	693	693	-
127,534	128,912	152,809	161,068	161,068	80,774	510 5115 Retirement Plan	173,459	173,459	173,459	-
94,813	50,251	52,918	56,631	56,631	24,673	510 5116 Workers' Compensation Ins.	51,698	51,698	51,698	-
-	18,738	19,080	19,080	19,080	9,040	510 5117 Uniform/Clothing Allowance	17,940	17,940	17,940	-
116,343	111,784	111,343	113,323	113,323	53,002	515 5210 FICA Taxes	110,992	110,992	110,992	-
27,210	26,143	26,059	26,503	26,503	12,396	515 5211 Medicare Taxes	25,958	25,958	25,958	-
2,461,816	2,463,573	2,561,423	2,521,736	2,521,736	1,214,071	Total Personnel	2,487,238	2,484,838	2,484,838	-
5,443	7,531	8,831	8,000	8,000	2,999	605 6010 Training & Education	8,000	8,000	8,000	-
1,405	2,027	1,193	2,500	2,500	345	605 6011 Travel & Expenses	2,500	2,000	2,000	-
1,685	1,721	1,245	1,600	1,600	975	605 6012 Employee Memberships	2,100	2,100	2,100	-
-	-	-	-	-	-	605 6013 Auto Allowance	-	-	-	-
687	-	-	300	300	-	610 6111 Medical Services	500	500	500	-
4,104	186	4,455	6,600	6,600	3,744	610 6115 Other Professional Services	6,800	6,800	6,800	-
-	-	-	5,300	6,050	2,300	610 6118 Other Prof. Srv- The Alternative	6,300	6,300	6,300	-
-	123	380	400	400	146	610 6121 Prisoner Services	500	500	500	-
2,832	3,037	2,810	3,200	3,200	1,376	615 6217 Mobile Phones	3,600	3,200	3,200	-
2,363	(80)	-	-	-	-	620 6310 Maint/Repair Motor Vehicles	-	-	-	-
4,750	4,043	6,868	10,307	10,637	9,566	620 6311 Maint/Repair Communications Eq.	14,300	14,300	14,300	-
180	480	1,003	700	700	363	620 6312 Maint/Repair Buildings / Facilities	1,000	1,000	1,000	-
738	473	240	400	400	44	620 6313 Maint/Repair Other Equipment	500	500	500	-
17,039	22,664	25,867	19,603	19,603	8,039	620 6316 Maintenance Agreements	14,273	14,273	14,273	-
-	1,226	334	2,500	2,500	440	620 6318 Maint/Repair Emerg. Equipment	4,100	4,100	4,100	-
49,991	51,671	53,635	62,391	62,391	29,883	625 6410 Rejis Services	71,246	71,246	71,246	-
50,838	49,823	48,093	42,903	42,903	21,452	625 6411 Rejis Global Software Lease	36,052	36,052	36,052	-
10,044	4,279	4,309	4,219	4,219	2,436	630 6414 Equipment Leases	4,200	4,200	4,200	-
230	-	1,908	1,908	1,908	1,908	630 6452 Other Rentals/Leases	2,200	2,000	2,000	-
630	660	-	700	700	-	640 6611 Periodicals & Books	700	700	700	-
1,371	1,421	1,719	2,000	2,000	972	645 6710 Public Relations & Promotion	2,100	1,500	1,500	-
3,064	3,134	5,035	3,500	3,500	313	645 6711 Printing & Binding	3,600	3,500	3,500	-
111	-	-	-	-	-	650 6811 Interest Expense/Penalty/Fees	-	-	-	-
157,504	154,417	167,926	179,031	180,111	83,690	Total Contractual	184,571	182,771	182,771	-
17,532	(147)	1,010	2,500	2,500	432	705 7010 Uniform/Clothing	2,500	2,000	2,000	-
2,059	2,585	1,555	2,000	1,670	421	710 7110 Office Supplies	2,100	2,000	2,000	-
238	548	811	500	500	22	710 7112 Photographic Supplies	500	500	500	-
-	-	-	200	200	-	710 7114 Data Processing Supplies	200	200	200	-
1,280	1,095	1,259	1,200	1,200	642	715 7210 Household Supplies	1,200	1,200	1,200	-
50,187	34,890	41,505	40,000	40,000	20,695	720 7310 Motor Vehicle Fuel	48,000	42,000	53,000	-
5,069	5,513	6,973	5,500	5,500	1,446	735 7610 Ammunition	5,500	5,500	5,500	-
-	2,575	1,800	2,100	3,900	-	735 7613 Bullet Proof Vest Program	2,100	2,100	2,100	-
5,051	12,182	19,336	9,800	8,609	2,547	740 7713 Other Supplies	9,700	7,500	7,500	-
-	-	-	2,800	2,050	931	740 7720 Other Supplies- The Alternative	2,100	2,100	2,100	-
3,466	2,082	2,278	3,000	3,000	942	740 7714 Prisoner Supplies	3,100	3,000	3,000	-
-	9,626	8,431	-	-	-	750 7500 Donation Expenditures	-	-	-	-
84,882	70,949	84,957	69,600	69,129	28,077	Total Commodities	77,000	68,100	79,100	-
-	4,580	-	-	-	-	825 8466 Furniture, Fixtures & Equipment	-	-	-	-
8,337	-	-	-	9,915	9,915	899 8211 Grant Equipment & Machinery	-	-	-	-
8,337	4,580	-	-	9,915	9,915	Total Capital	-	-	-	-
2,712,539	2,693,519	2,814,306	2,770,367	2,780,891	1,335,753	Total Expenditures- Police	2,748,809	2,735,709	2,746,709	-

City of Crestwood, Missouri
General Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	FIRE			Request	Recommended	Approved	Approved
			2011		2011	10-45-080-XXX-XXXX			2012			
82,324	82,831	83,468	82,831	82,831	41,415	505	5010	Salaries, Exempt Employees	82,831	82,831	82,831	-
1,469,469	1,407,063	1,322,978	1,324,124	1,324,124	652,213	505	5011	Wages, Non-Exempt Employees	1,315,571	1,315,571	1,315,571	-
80,095	60,448	55,766	53,504	53,504	29,232	505	5018	Wages, Holiday pay	57,745	57,745	57,745	-
53,365	74,256	84,233	80,000	80,000	47,807	505	5015	Overtime Wages	85,000	85,000	85,000	-
8,513	14,812	16,398	18,000	18,000	7,638	505	5017	FLSA Overtime Wages	18,000	18,000	18,000	-
168,471	178,205	206,376	250,839	250,839	91,370	510	5110	Health Insurance	259,459	259,459	259,459	-
8,559	6,698	6,486	6,694	6,694	1,844	510	5111	Dental Insurance	8,465	8,465	8,465	-
9,246	9,094	7,818	8,717	8,717	1,935	510	5112	Life/AD&D/LTD Insurance	6,553	6,553	6,553	-
578	557	495	504	504	372	510	5114	Employee Assistance Program	504	504	504	-
129,192	102,383	110,383	127,396	127,396	60,858	510	5115	Retirement Plan	143,460	143,460	143,460	-
77,486	80,957	85,949	97,238	97,238	42,394	510	5116	Workers' Compensation Insurance	101,826	101,826	101,826	-
-	14,550	13,600	13,800	13,800	6,750	510	5117	Uniform/Clothing Allowance	13,800	13,800	13,800	-
101,008	96,025	90,652	96,314	96,314	45,043	515	5210	FICA Taxes	97,523	97,523	97,523	-
23,623	22,458	21,215	22,525	22,525	10,534	515	5211	Medicare Taxes	22,808	22,808	22,808	-
2,211,930	2,150,335	2,105,815	2,182,486	2,182,486	1,039,406	Total Personnel			2,213,545	2,213,545	2,213,545	-
6,430	3,672	3,378	5,000	5,000	2,843	605	6010	Training & Education	6,000	6,000	6,000	-
653	431	-	1,000	-	-	605	6011	Travel & Expenses	1,500	1,500	1,500	-
1,330	1,194	1,219	1,300	1,300	850	605	6012	Employee Memberships	1,300	1,300	1,300	-
99	-	2,838	3,500	3,500	108	610	6111	Medical Services	6,000	6,000	6,000	-
1,943	993	4,210	4,500	5,100	4,330	610	6115	Other Professional Services	5,000	5,000	5,000	-
314,672	327,309	339,003	345,000	345,000	-	610	6116	Contracted Fire Protection	365,000	350,000	350,000	-
1,290	1,222	1,359	1,400	1,400	643	615	6217	Mobile Phones	2,000	2,000	2,000	-
11,057	8,471	14,275	10,000	9,400	1,881	620	6310	Maint/Repair Motor Vehicles	10,000	10,000	10,000	-
1,508	808	1,022	1,786	1,786	844	620	6311	Maint/Repair Communications Equip.	2,344	2,344	2,344	-
1,956	785	3,638	2,150	1,600	1,039	620	6313	Maint/Repair Other Equipment	2,000	2,000	2,000	-
1,665	1,175	1,175	1,200	1,200	1,175	620	6314	Software Maintenance	1,200	1,200	1,200	-
2,700	2,475	5,170	5,959	5,959	3,358	620	6316	Maintenance Agreement	5,826	5,826	5,826	-
63,988	62,273	60,606	67,000	67,000	32,686	625	6413	South County Dispatch	68,000	68,000	66,200	-
285	250	250	300	300	250	640	6610	City Memberships	300	300	300	-
139	143	90	150	150	59	640	6611	Periodicals & Books	150	150	150	-
917	435	1,309	1,000	600	10	645	6710	Public Relations & Promotion	1,200	1,000	1,000	-
467	93	454	500	500	-	645	6711	Printing & Binding	500	500	500	-
411,097	411,728	439,997	451,745	449,795	50,075	Total Contractual			478,320	463,120	461,320	-
11,546	(187)	(23)	-	-	-	705	7010	Uniform/Clothing	-	-	-	-
172	493	539	500	500	246	710	7110	Office Supplies	600	600	600	-
-	-	-	100	100	93	710	7112	Photographic Supplies	100	100	100	-
1,302	1,559	1,426	1,400	1,400	811	715	7210	Household Supplies	1,500	1,500	1,500	-
220	87	196	400	400	161	715	7211	Janitorial Supplies	400	400	400	-
15,739	9,655	12,518	15,000	15,000	8,334	720	7310	Motor Vehicle Fuel	18,000	15,000	18,000	-
7,803	13,857	12,314	9,000	9,000	4,469	720	7312	Motor Vehicle Parts	9,000	9,000	9,000	-
3,178	2,157	5,873	3,500	3,500	323	720	7314	Motor Vehicle Tires	3,500	3,500	3,500	-
583	996	780	800	800	569	725	7411	Small Tools & Equipment	800	800	800	-
3,768	3,987	4,420	4,000	4,000	2,344	735	7611	Medical Supplies	4,500	4,500	4,500	-
351	437	594	1,500	1,500	173	740	7712	Chemical Supplies	1,500	1,500	1,500	-
2,415	1,979	1,582	2,000	1,994	661	740	7713	Other Supplies	2,000	2,000	2,000	-
2,000	490	3,283	1,000	2,556	2,556	740	7715	Appliances	3,000	1,000	1,000	-
25	1,856	2,133	1,000	1,400	676	750	7500	Donation Exp	1,000	1,000	1,000	-
4,525	-	-	-	-	-	799	7713	Other Supplies-Grant	-	-	-	-
53,628	37,366	45,635	40,200	42,150	21,416	Total Commodities			45,900	40,900	43,900	-
-	-	56,671	-	-	-	899	8211	Grant Equipment & Machinery	-	-	-	-
-	-	56,671	-	-	-	Total Capital			-	-	-	-
2,676,655	2,599,429	2,648,119	2,674,431	2,674,431	1,110,898	Total Expenditures- Fire			2,737,765	2,717,565	2,718,765	-

City of Crestwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	10-99-999-XXX-XXXX	2012			
-	1,240,000	303,018	-	-	-	999 9000 Principal				-
-	55,575	8,013	-	-	-	999 9001 Interest				-
-	1,295,575	311,031	-	-	-	Total Debt Service	-	-	-	-
-	1,295,575	311,031	-	-	-	Total Expenditures- Debt Service	-	-	-	-

City of Crestwood, Missouri
 General Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
						TRANSFER OUT				
						10-00-000-000-8000				2012
97,635	17,159	478,929	476,543	476,543	476,543	000 8000 Transfer Out	-	-	-	-
97,635	17,159	478,929	476,543	476,543	476,543	Total Other Financing Uses	-	-	-	-

Overview

The activities related to the City’s parks and recreation programs are recorded in the Park & Stormwater Fund. Park & Stormwater Fund revenues are largely generated by sales tax and charges for services and will be used to fund expenditures incurred by the following departments and divisions in 2012:

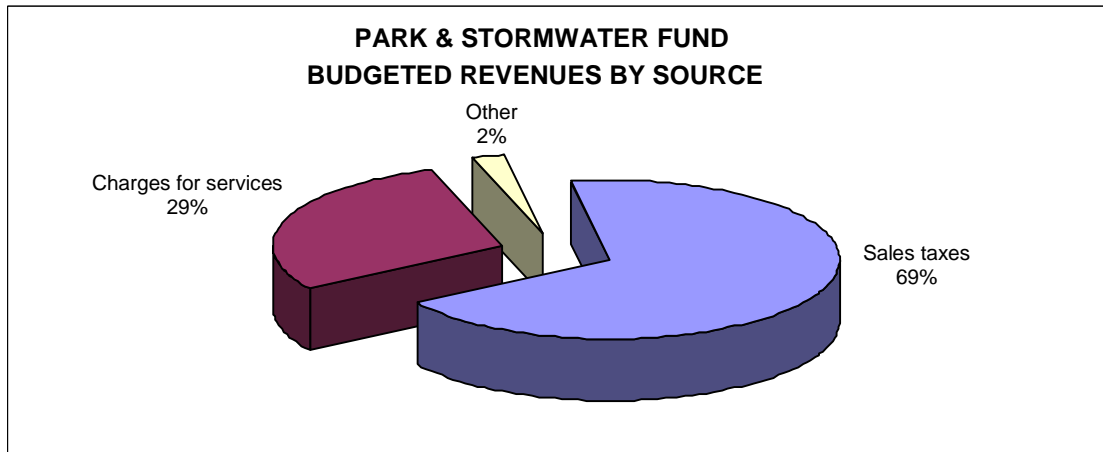
- Department of Parks & Recreation
 - Parks & Recreation
 - Recreation Programs
 - Aquatic Center
 - Historical Facility

- Department of Public Works
 - Public Works
 - Street Maintenance (Sweeping)
 - Park Maintenance

The 2001 Certificates of Participation, or the Aquatic Center debt, is accounted for in the Park & Stormwater Fund.

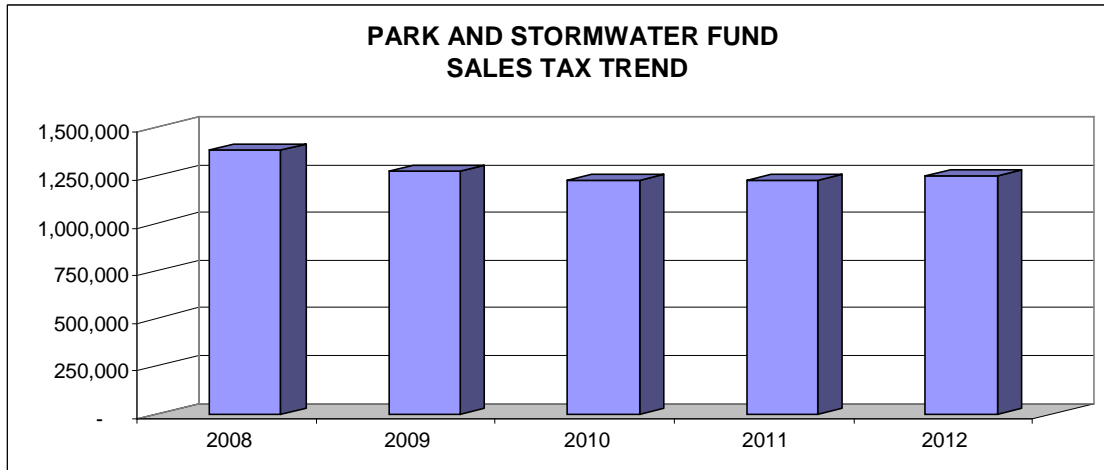
Analysis of Revenue Sources

The Park & Stormwater Fund is expected to realize revenues of \$1,807,050 during 2012. These revenues are comprised of sales tax, charges for services, investment earnings and other revenues. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 69 percent of Park & Stormwater Fund revenues are expected to be generated by a ½-cent Park & Stormwater sales tax.

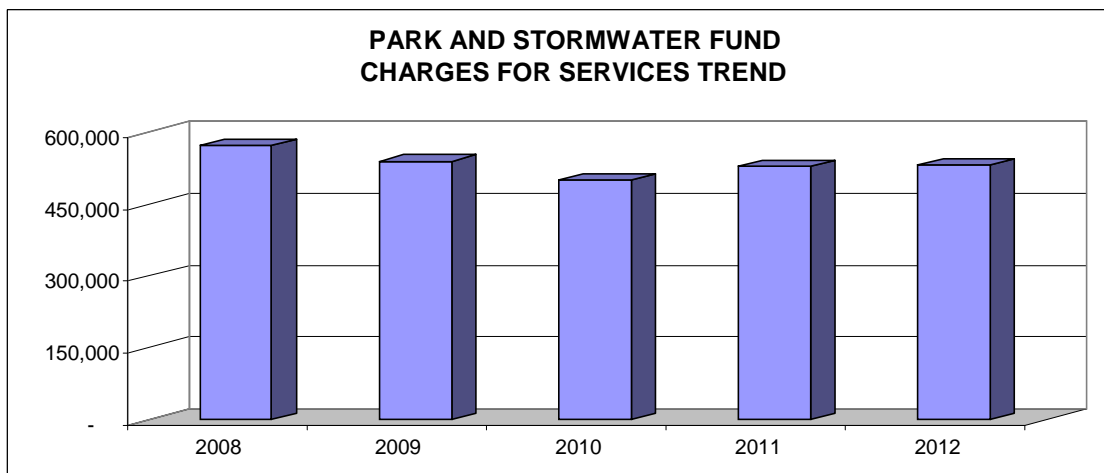


Note: Audited amounts are presented for FY2008-2010, estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline from 2008 to 2010 is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). However, sales tax revenues have somewhat bottomed in 2010 and the City has budgeted revenues of approximately \$1.25 million in 2012.

Charges for services

Approximately 29 percent of Park & Stormwater Fund revenues are expected to be generated from charges for services.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

Of the total amount budgeted for charges for services, the Aquatic Center will generate 53 percent, the Community Center will produce 11 percent and Recreation Programs will bring in the remaining 36 percent.

The Aquatic Center generates revenues from sales of passes, admission fees, concession sales and rentals. The Whitecliff Park Community Center offers recreational passes, concessions and rentals. Revenues are also generated from resident and non-resident fitness, performing arts, sports, camp and swimming programs.

Other

The remaining 2 percent of Park & Stormwater Fund revenues consists of investment earnings and miscellaneous revenues.

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	PARK AND STORMWATER FUND REVENUES				Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	FY	Projections	Recommended	Approved	Approved	2012	2012	2012	2012
			2011		2011	2011								
1,332,861	1,170,387	1,103,441	1,091,295	1,091,295	596,356	1,155,745	405	4013	Half-Cent Sales Tax		1,245,800	1,245,800	1,245,800	-
49,649	104,886	122,411	-	-	33,180	66,360	405	4016	Half-Cent TIF Sales Tax		-	-	-	-
1,382,510	1,275,273	1,225,852	1,091,295	1,091,295	629,536	1,222,105			Total Sales Tax		1,245,800	1,245,800	1,245,800	-
139,815	136,559	124,957	124,000	124,000	121,047	127,220	435	4310	Aquatic Center Pass		125,700	125,700	125,700	-
9,516	14,527	13,891	13,000	13,000	9,672	12,957	435	4311	Aquatic/Community Center Pass		12,600	12,600	12,600	-
84,041	68,921	75,075	70,000	70,000	28,171	76,917	435	4312	Aquatic Center Daily Admissions		79,600	79,600	79,600	-
62,341	49,119	51,485	50,000	50,000	21,380	51,224	435	4313	Aquatic Center Concessions		52,300	52,300	52,300	-
3,496	5,355	5,970	5,000	5,000	1,505	5,465	435	4314	Aquatic Center Rental		5,500	5,500	5,500	-
554	(54)	222	150	150	50	150	435	4315	Aquatic Center Locker Rental		150	150	150	-
7,835	3,877	5,885	5,500	5,500	7,333	9,993	435	4316	Aquatic Center I.D. Cards		6,000	6,000	6,000	-
307,598	278,304	277,484	267,650	267,650	189,156	283,925			Total Aquatic Center		281,850	281,850	281,850	-
23,139	20,094	17,865	20,000	20,000	11,481	21,191	440	4410	Community Center Recreation Pass		22,000	22,000	22,000	-
826	693	774	1,000	1,000	439	661	440	4411	Community Center Concessions		700	700	700	-
9,081	10,907	9,687	7,000	7,000	5,530	10,267	440	4412	Racquetball Courts		10,000	10,000	10,000	-
2,106	2,567	32	2,500	2,500	935	1,870	440	4413	League/Court Fees		2,000	2,000	2,000	-
10,168	11,083	13,308	20,000	20,000	6,020	12,039	440	4414	Community Center Room Rentals		12,700	12,700	12,700	-
4	12	-	-	-	-	-	440	4415	Community Center Locker Rentals		-	-	-	-
6,144	8,194	6,496	5,300	5,300	3,930	7,292	440	4417	Community Center Guest Fees		7,000	7,000	7,000	-
2,662	3,522	4,140	2,500	2,500	2,354	3,750	440	4418	Tennis/Racquetball Court Pass		3,750	3,750	3,750	-
-	-	-	-	-	-	-	440	4419	Instructions for Net		-	-	-	-
-	-	-	-	-	-	-	440	4420	Miscellaneous Community Center		-	-	-	-
54,129	57,071	52,301	58,300	58,300	30,687	57,070			Total Community Center		58,150	58,150	58,150	-
33,146	34,687	28,849	29,000	29,000	17,270	29,000	445	4510	Fitness-Residents		29,000	29,000	29,000	-
21,302	21,123	18,156	18,000	18,000	12,270	18,000	445	4511	Fitness-Non Resident		18,000	18,000	18,000	-
5,819	6,463	7,576	7,000	7,000	1,426	7,000	445	4514	Performing Arts/Dance-Resident		7,000	7,000	7,000	-
8,118	9,017	7,661	10,000	10,000	2,088	10,000	445	4515	Performing Arts/Dance-Non Resident		10,000	10,000	10,000	-
1,208	770	596	1,000	1,000	444	888	445	4518	Arts-Resident		1,000	1,000	1,000	-
1,396	1,077	761	500	500	326	782	445	4519	Arts-Non Residents		700	700	700	-
13,812	14,967	12,909	20,000	20,000	5,457	12,784	445	4522	Gen Sports & Leagues-Resident		11,800	11,800	11,800	-
28,418	21,819	24,549	32,000	32,000	10,296	24,553	445	4523	Gen Sports & Leagues-Non Resident		26,100	26,100	26,100	-
229	232	36	200	200	-	-	445	4526	Clubs-Resident		-	-	-	-
1,443	1,884	1,361	1,200	1,200	429	941	445	4527	Clubs-Non Resident		700	700	700	-
40,489	42,242	27,117	27,000	27,000	32,923	33,000	445	4530	Day Camp- Resident		33,000	33,000	33,000	-
17,215	12,582	9,449	10,000	10,000	6,970	7,000	445	4531	Day Camp-Non Resident		7,000	7,000	7,000	-
5,629	6,897	5,285	5,500	5,500	4,783	5,600	445	4534	Swim Programs-Resident		5,600	5,600	5,600	-
3,965	4,235	3,840	4,500	4,500	2,768	4,000	445	4535	Swim Programs-Non Resident		4,000	4,000	4,000	-
10,301	10,873	8,369	10,000	10,000	4,502	9,775	445	4538	Special Events		9,500	9,500	9,500	-
1,091	4,329	3,708	6,000	6,000	4,557	6,514	445	4539	Consignment Sales		6,000	6,000	6,000	-
1,245	886	105	3,000	3,000	275	550	445	4542	Day Trips-Resident		1,500	1,500	1,500	-
265	249	355	2,000	2,000	340	680	445	4543	Day Trips-Non Resident		1,000	1,000	1,000	-
5,911	3,792	10,654	8,500	8,500	16,491	20,500	445	4546	YTP/WSP-Resident		20,000	20,000	17,000	-
12,254	7,073	1,430	12,000	12,000	260	300	445	4547	YTP/WSP-Non Resident		1,000	1,000	300	-
213,254	205,197	172,765	207,400	207,400	123,873	191,867			Total Recreation Programs		192,900	192,900	189,200	-
1,584	1,496	884	500	500	544	980	450	4610	Sappington House Admissions		800	800	800	-
-	-	4,000	9,500	9,500	4,000	4,800	450	4611	Sappington House Barn Rental		8,000	8,000	2,000	-
952	-	-	1,000	1,000	-	-	450	4615	Sappington Barn Gross Sales		-	-	-	-
-	-	-	-	-	-	-	450	4612	Sappington House History Books		-	-	-	-
2,536	1,496	4,884	11,000	11,000	4,544	5,780			Total Historic Facility		8,800	8,800	2,800	-
1,762	2,446	3,322	3,000	3,000	1,419	2,134	455	4650	Soft Ball/Volleyball Fields		2,100	2,100	2,100	-
6,390	6,010	6,109	6,000	6,000	4,775	5,960	455	4651	Picnic Reservations		5,900	5,900	5,900	-
55	346	65	100	100	403	316	455	4652	Park Facilities		250	250	250	-
8,207	8,802	9,496	9,100	9,100	6,597	8,410			Total Other Recreation Income		8,250	8,250	8,250	-
2,351	2,848	2,095	2,000	2,000	1,192	2,364	460	4675	Animal Impoundment		2,200	2,200	2,200	-
5,949	3,878	2,813	5,000	5,000	1,428	3,098	460	4676	Pet Tags		2,800	2,800	2,800	-
-	-	-	-	-	-	-	460	4679	Free Summer Concert		-	-	-	-
8,300	6,726	4,908	7,000	7,000	2,620	5,462			Total Other Park Operations		5,000	5,000	5,000	-
2,812	565	323	300	300	240	445	465	4710	Interest		500	500	500	-
9,133	-	-	-	-	-	-	465	4713	Interest		-	-	-	-
11,945	565	323	300	300	240	445			Total Interest		500	500	500	-
7,435	6,015	5,472	5,000	5,000	2,754	4,121	470	4700	Friends of Animals		5,500	5,500	5,500	-
7,328	295	85	500	500	24	100	470	4750	Other Income		100	100	100	-
10,701	7,787	10,194	9,000	9,000	-	9,000	470	4754	Swim and Dive		9,900	9,900	9,900	-
25,464	14,097	15,751	14,500	14,500	2,778	13,221			Total Other Revenue		15,500	15,500	15,500	-
-	-	-	-	5,570	5,570	5,570	475	4812	Grant Revenue		-	-	-	-
31	29	-	-	-	-	-	475	4813	City Store		-	-	-	-
-	-	-	-	-	-	-	475	4811	60th Anniversary		-	-	-	-
31	29	-	-	5,570	5,570	5,570			Total Grants		-	-	-	-
2,013,974	1,847,560	1,763,764	1,666,545	1,672,115	995,601	1,793,854			TOTAL REVENUES- PARK AND STORMWATER FUND		1,816,750	1,816,750	1,807,050	-
106,532	-	502,175	776,543	776,543	776,543	776,543	000	8000	Transfer In		850,000	850,000	850,000	-
2,120,506	1,847,560	2,265,939	2,443,088	2,448,658	1,772,144	2,570,397			TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND		2,666,750	2,666,750	2,657,050	-

City of Crestwood, Missouri
 Park and Stormwater Fund Expenditures- Summary
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
PUBLIC WORKS										
Public Works- Street Maintenance										
4,460	5,230	5,085	7,000	7,000	2,325	Contractual Services	7,000	6,000	6,000	-
-	-	-	-	-	-	Capital	-	-	-	-
4,460	5,230	5,085	7,000	7,000	2,325	Sub-Total	7,000	6,000	6,000	-
Public Work- Park Maintenance										
195,709	187,697	198,328	208,614	213,014	103,230	Personnel Services	215,920	215,920	215,920	-
93,792	88,846	87,261	102,820	110,290	46,778	Contractual Services	111,620	110,811	110,811	-
11,649	11,715	14,252	19,550	13,250	11,599	Commodities	20,300	17,850	17,850	-
-	-	-	5,000	5,000	-	Capital	-	-	-	-
301,150	288,258	299,841	335,984	341,554	161,608	Sub-Total	347,840	344,581	344,581	-
305,610	293,488	304,926	342,984	348,554	163,933	Total Expenditures- Public Works	354,840	350,581	350,581	-
PARKS AND RECREATION										
Parks & Recreation- Recreation Programs										
373,636	378,528	365,180	380,823	380,823	166,311	Personnel Services	358,957	358,957	358,957	-
200,199	194,811	183,294	188,970	188,720	79,348	Contractual Services	198,070	198,522	198,522	-
35,376	33,548	38,578	45,700	45,950	16,938	Commodities	41,300	41,100	41,500	-
5,006	-	10,849	-	-	-	Capital	4,500	4,500	4,500	-
614,217	606,887	597,901	615,493	615,493	262,596	Sub-Total	602,827	603,079	603,479	-
Parks & Recreation- Aquatic Center										
31,151	31,633	32,175	29,019	29,019	9,806	Personnel Services	30,073	30,073	30,073	-
249,753	258,643	277,752	273,200	277,700	59,204	Contractual Services	289,220	291,344	291,344	-
34,236	28,507	37,141	42,200	41,700	14,070	Commodities	43,200	42,200	42,200	-
6,842	8,244	4,122	8,200	4,200	558	Capital	14,000	14,000	14,000	-
321,982	327,027	351,190	352,619	352,619	83,638	Sub-Total	376,493	377,617	377,617	-
Parks & Recreation- Historic Facility										
-	-	-	-	-	(9)	Personnel Services	-	-	-	-
32,328	17,638	21,628	20,300	20,300	9,122	Contractual Services	22,150	22,618	18,950	-
256	188	1,210	1,150	1,150	618	Commodities	1,000	1,000	1,000	-
32,584	17,826	22,839	21,450	21,450	9,732	Sub-Total	23,150	23,618	19,950	-
968,783	951,740	971,930	989,562	989,562	355,967	Total Expenditures- Parks and Recreation	1,002,469	1,004,313	1,001,045	-
DEBT SERVICE										
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349	Debt Service	1,055,750	1,055,750	1,055,750	-
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349	Sub-Total	1,055,750	1,055,750	1,055,750	-
SUMMARY										
600,496	597,859	595,683	618,456	622,856	279,339	Personnel Services	604,949	604,949	604,949	-
580,532	565,168	575,020	592,290	604,010	196,777	Contractual Services	628,060	629,295	625,627	-
81,517	73,957	91,181	108,600	102,050	43,226	Commodities	105,800	102,150	102,550	-
11,848	8,244	14,971	13,200	9,200	558	Capital	18,500	18,500	18,500	-
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349	Debt Service ^B	1,055,750	1,055,750	1,055,750	-
2,291,237	2,280,449	2,338,866	2,393,179	2,398,749	1,556,248	TOTAL EXPENDITURES- PARK AND STORMWATER FUND	2,413,059	2,410,644	2,407,376	-
-	-	-	-	-	-	Transfers Out	251,543	251,543	249,543	-
2,291,237	2,280,449	2,338,866	2,393,179	2,398,749	1,556,248	TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND	2,664,602	2,662,187	2,656,919	-

City of Crestwood, Missouri
 Park and Stormwater Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	PUBLIC WORKS STREET MAINTENANCE			Request	Recommended	Approved	Approved
			2011		2011	23-35-062-XXX-XXXX			2012			
4,460	5,230	5,085	7,000	7,000	2,325	612	6151	Street Sweeping	7,000	6,000	6,000	-
-	-	-	-	-	-	612	6153	Curb & Gutter	-	-	-	-
-	-	-	-	-	-	612	6155	Mill and Overlay	-	-	-	-
4,460	5,230	5,085	7,000	7,000	2,325	Total Contractual			7,000	6,000	6,000	-
-	-	-	-	-	-	805	8015	Storm Water Repairs	-	-	-	-
-	-	-	-	-	-	Total Capital			-	-	-	-
4,460	5,230	5,085	7,000	7,000	2,325	Total Expenditures- PW Park Maint			7,000	6,000	6,000	-

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description				Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	PUBLIC WORKS PARK MAINTENANCE				Request	Recommended	Approved	Approved
			2011		2011	23-35-064-XXX-XXXX				2012			
127,910	129,103	130,188	130,650	130,650	63,557	505	5011	Wages, Non-Exempt Employees	130,650	130,650	130,650	-	
20,564	5,856	6,144	8,000	8,000	1,632	505	5014	Wages, Seasonal	8,000	8,000	8,000	-	
7,894	8,777	14,610	12,000	16,400	16,125	505	5015	Overtime Wages	17,000	17,000	17,000	-	
19,791	21,095	24,252	32,513	32,513	9,189	510	5110	Health Insurance	32,919	32,919	32,919	-	
1,075	823	882	903	903	302	510	5111	Dental Insurance	1,047	1,047	1,047	-	
862	901	841	861	861	212	510	5112	Life/AD&D/LTD Insurance	702	702	702	-	
83	62	62	63	63	46	510	5114	Employee Assistance Program	63	63	63	-	
1,783	3,211	4,792	6,134	6,134	3,431	510	5115	Retirement Plan	7,826	7,826	7,826	-	
4,324	7,576	5,743	5,966	5,966	2,722	510	5116	Workers' Compensation Ins	5,806	5,806	5,806	-	
9,258	8,341	8,764	9,340	9,340	4,874	515	5210	FICA Taxes	9,650	9,650	9,650	-	
2,165	1,951	2,051	2,184	2,184	1,140	515	5211	Medicare Taxes	2,257	2,257	2,257	-	
195,709	187,697	198,328	208,614	213,014	103,230	Total Personnel				215,920	215,920	215,920	-
588	395	248	600	600	204	605	6010	Training & Education	600	600	600	-	
39	75	-	200	300	236	605	6011	Travel & Expenses	300	300	300	-	
15	15	30	100	300	215	605	6012	Employee Memberships	250	250	250	-	
-	304	123	350	350	92	610	6111	Medical Services	500	500	500	-	
578	-	-	600	100	-	610	6115	Other Professional Services	100	100	100	-	
45,449	48,450	50,892	54,000	54,000	15,974	612	6150	Contract Mowing	57,000	57,000	57,000	-	
11,567	9,995	5,890	12,000	20,370	13,530	612	6160	Contractual Tree Service	14,500	14,500	14,500	-	
6,129	6,319	6,409	6,000	6,000	3,821	615	6210	Electric	7,200	7,718	7,718	-	
3,983	4,008	4,190	5,900	5,900	1,007	615	6212	Sewer	3,500	3,500	3,500	-	
887	317	828	900	900	209	615	6213	Water	800	800	800	-	
5,387	5,737	5,854	5,800	5,800	2,461	615	6214	Street Lighting	5,900	6,573	6,573	-	
420	420	420	420	420	210	615	6217	Mobile Phones	420	420	420	-	
126	252	164	150	150	84	615	6218	Pagers	150	150	150	-	
133	63	-	200	200	-	620	6311	Maint/Repair Communications Equip	200	200	200	-	
11,157	5,394	3,297	6,000	7,700	3,339	620	6312	Maint/Repair Buildings/Facilities	11,500	9,500	9,500	-	
1,033	1,037	1,784	2,000	2,000	958	620	6315	Solid Waste Disposal	2,000	2,000	2,000	-	
5,051	4,470	6,225	6,500	4,100	3,997	620	6317	Maint/Repair Grounds	5,600	5,600	5,600	-	
1,044	1,395	858	1,000	1,000	442	630	6452	Other Rentals/Leases	1,000	1,000	1,000	-	
206	200	50	100	100	-	640	6611	Periodical & Books	100	100	100	-	
93,792	88,846	87,261	102,820	110,290	46,778	Total Contractual				111,620	110,811	110,811	-
100	199	301	400	400	377	705	7010	Uniform/Clothing	400	400	400	-	
2,111	1,259	2,055	2,200	1,400	705	715	7211	Janitorial Supplies	2,200	2,200	2,200	-	
720	2,891	1,902	3,000	3,000	2,549	715	7212	Building Maint. Supplies	4,000	4,000	4,000	-	
555	402	1,719	650	650	69	725	7411	Small Tools & Equipment	650	650	650	-	
-	107	-	300	300	-	735	7611	Medical Supplies	300	300	300	-	
3,169	3,752	3,182	5,700	4,200	1,694	740	7711	Agricultural Supplies	5,450	4,200	4,200	-	
908	835	974	900	900	267	740	7712	Chemical Supplies	900	900	900	-	
-	140	53	200	200	-	740	7713	Other Supplies	200	200	200	-	
4,087	2,129	4,066	6,200	2,200	70	745	7905	Recreation Supplies	6,200	5,000	5,000	-	
11,649	11,715	14,252	19,550	13,250	11,599	Total Commodities				20,300	17,850	17,850	-
-	-	-	5,000	5,000	-	805	8015	Park Improvements	-	-	-	-	
-	-	-	5,000	5,000	-	Total Capital				-	-	-	-
301,150	288,258	299,841	335,984	341,554	161,608	Total Expenditures- PW Park Maint				347,840	344,581	344,581	-

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description		Department	City Adm.	Ways & Means	BOA	
2008	2009	2010	Adopted	Amended	YTD	PARKS AND RECREATION		Request	Recommended	Approved	Approved	
			2011		2011	23-50-090-XXX-XXXX		2012				
1,250	65,000	52,021	-	-	-	505	5010	Salaries, Exempt Employees	-	-	-	-
236,850	182,628	183,641	224,753	224,753	108,286	505	5011	Wages, Non-Exempt Employees	224,697	224,697	224,697	-
16,207	8,609	12,924	20,000	20,000	6,783	505	5013	Wages, Part-Time Employees	14,500	14,500	14,500	-
4,432	2,792	4,467	5,000	5,000	885	505	5014	Wages, Seasonal	4,400	4,400	4,400	-
4,553	4,879	4,974	5,000	5,000	2,611	505	5015	Overtime Wages	5,000	5,000	5,000	-
38,944	34,727	21,632	25,000	28,119	9,815	505	5016	Wages, Day Camp Employees	23,000	23,000	23,000	-
32,459	40,094	48,374	61,267	58,148	21,851	510	5110	Health Insurance	49,250	49,250	49,250	-
1,780	1,709	1,705	1,819	1,819	555	510	5111	Dental Insurance	2,095	2,095	2,095	-
1,640	1,757	1,529	1,657	1,657	366	510	5112	Life/AD&D/LTD Insurance	1,306	1,306	1,306	-
124	124	124	126	126	93	510	5114	Employee Assistance Program	126	126	126	-
3,157	5,545	7,751	10,888	10,888	4,778	510	5115	Retirement Plan	12,173	12,173	12,173	-
10,157	9,597	5,880	2,117	2,117	1,331	510	5116	Workers' Compensation Ins	1,633	1,633	1,633	-
17,898	17,025	16,373	18,799	18,799	7,259	515	5210	FICA Taxes	16,839	16,839	16,839	-
4,186	4,045	3,784	4,397	4,397	1,698	515	5211	Medicare Taxes	3,938	3,938	3,938	-
373,636	378,528	365,180	380,823	380,823	166,311			Total Personnel	358,957	358,957	358,957	-
456	710	146	700	1,050	990	605	6010	Training & Education	900	900	900	-
956	420	-	500	150	75	605	6011	Travel & Expenses	300	300	300	-
1,155	1,391	1,008	1,400	1,400	575	605	6012	Employee Memberships	1,400	1,400	1,400	-
104	143	15	150	150	-	610	6111	Medical Services	150	150	150	-
7,869	7,905	7,752	8,300	8,300	3,997	610	6115	Other Professional Services	8,300	8,300	8,300	-
1,905	2,182	3,058	2,200	2,950	1,250	610	6125	Other Prof. Friends/Animals	3,800	3,800	3,800	-
35,244	37,028	38,982	35,500	35,500	20,262	615	6210	Electric	41,000	43,952	43,952	-
9,931	13,914	11,063	7,200	6,200	442	615	6212	Sewer	8,800	8,800	8,800	-
6,964	6,782	9,217	6,200	6,200	2,165	615	6213	Water	8,700	8,700	8,700	-
420	420	350	420	420	210	615	6217	Mobile Phones	420	420	420	-
-	-	-	-	-	-	615	6218	Pagers	-	-	-	-
23,182	21,152	11,641	20,000	20,000	5,856	620	6312	Maint/Repair Buildings / Facilities	17,500	17,500	17,500	-
4,227	2,341	3,900	5,000	5,000	1,663	620	6313	Maint/Repair Other Equipment	4,000	4,000	4,000	-
-	20	128	-	-	640	6710	6710	Public Relations & Promotions	200	200	200	-
4,198	4,119	3,199	4,200	4,200	1,775	645	6711	Printing & Binding	4,200	4,200	4,200	-
2,777	2,760	2,839	3,500	3,500	1,174	650	6810	Postage	3,500	3,000	3,000	-
3,712	3,913	4,362	4,500	4,500	2,328	650	6811	Interest Expense/Penalty/Fees	4,500	4,500	4,500	-
(400)	69	17	200	200	1,076	650	6817/18	Cash Over/ Short	200	200	200	-
35,186	33,715	30,973	27,000	27,000	12,892	655	6910	Fitness Contractual Services	27,000	27,000	27,000	-
12,084	10,580	10,305	12,000	12,000	5,988	655	6914	Performing Arts/Dance Cont Svc	12,000	12,000	12,000	-
1,421	-	-	500	500	144	655	6918	Arts Instructors	500	500	500	-
26,809	23,754	23,816	27,000	27,000	8,421	655	6922	Gen Sports & Leagues Cont Svc	27,000	25,000	25,000	-
-	-	-	-	-	-	655	6930	Day Camp Contractual	1,200	1,200	1,200	-
4,840	5,728	4,493	5,000	5,000	-	655	6934	Swim Program Contractual Svc	5,000	5,000	5,000	-
5,210	4,200	5,010	5,000	5,000	2,195	655	6938	Special Event Contractual Svc	5,000	5,000	5,000	-
-	35	93	500	500	-	655	6942	Day Trip Contractual Services	500	500	500	-
11,952	11,530	10,929	12,000	12,000	5,870	655	6946	YTP/WSP Contractual Services	12,000	12,000	12,000	-
200,199	194,811	183,294	188,970	188,720	79,348			Total Contractual	198,070	198,522	198,522	-
134	13	435	250	250	-	705	7010	Uniform/Clothing	250	250	250	-
1,038	1,187	1,167	1,200	1,200	519	710	7110	Office Supplies	1,400	1,200	1,200	-
-	-	898	950	950	-	710	7112	Photographic Supplies	950	950	950	-
558	364	321	450	450	51	715	7210	Household Supplies	450	450	450	-
3,750	4,573	3,893	4,200	4,200	1,500	715	7211	Janitorial Supplies	4,000	4,000	4,000	-
1,676	717	4,219	5,000	5,000	1,478	715	7213	General Maint. Supplies	5,000	5,000	5,000	-
75	-	-	-	-	-	720	7311	Motor Vehicle Fluids	-	-	-	-
-	27	14	200	200	-	725	7411	Small Tools & Equipment	200	200	200	-
156	107	90	200	200	-	735	7611	Medical Supplies	200	200	200	-
619	1,140	350	1,200	1,200	-	740	7713	Other Supplies	800	800	800	-
175	4,169	3,531	6,000	6,000	2,891	740	7717	Consignment Expense	4,000	4,000	4,000	-
2,235	2,091	5,625	2,500	3,700	2,566	740	7719	Other supplies - Friends/Animals	2,700	2,700	2,700	-
-	444	180	300	300	-	745	7905	Recreation Supplies	300	300	300	-
1,052	421	100	500	500	235	745	7910	Fitness Supplies	500	500	500	-
275	245	290	400	400	165	745	7914	Performing Arts/Dance Supplies	400	400	400	-
68	117	-	200	200	-	745	7918	Arts Supplies	200	200	200	-
5,158	2,824	3,310	5,000	4,250	1,070	745	7922	Gen. Sports & League Supplies	4,000	4,000	4,000	-
40	7	-	50	50	-	745	7926	Club Supplies	50	50	50	-
5,845	6,173	5,663	5,000	5,000	1,550	745	7930	Day Camp Supplies	3,800	3,800	3,800	-
100	43	-	100	100	-	745	7934	Swim Program Supplies	100	100	100	-
6,320	5,045	3,038	4,000	4,000	1,679	745	7938	Special Event Supplies	4,000	4,000	4,400	-
1,087	547	555	2,000	1,800	505	745	7942	Day Trip Supplies	2,000	2,000	2,000	-
4,927	3,292	4,900	6,000	6,000	2,729	745	7946	YTP/WSP Supplies	6,000	6,000	6,000	-
87	-	-	-	-	-	745	7950	Summer Concert	-	-	-	-
35,376	33,548	38,578	45,700	45,950	16,938			Total Commodities	41,300	41,100	41,500	-
-	-	-	-	-	-	805	8016	Architectual Svcs-Whitecliff	-	-	-	-
-	-	-	-	-	-	805	8020	Park Improvements	-	-	-	-
257	-	8,309	-	-	-	825	8410	Furniture	-	-	-	-
4,749	-	2,540	-	-	-	825	8460	Fitness Equipment	4,500	4,500	4,500	-
5,006	-	10,849	-	-	-			Total Capital	4,500	4,500	4,500	-
614,217	606,887	597,901	615,493	615,493	262,596			Total Expenditures- Parks & Rec. Recreation	602,827	603,079	603,479	-

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description AQUATIC CENTER 23-50-091-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
28,679	-	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
-	28,240	28,902	26,000	26,000	8,833	505 5014 Wages, Seasonal Employees	27,000	27,000	27,000	-
286	1,228	1,061	1,030	1,030	298	510 5116 Workers' Compensation Insurance	1,007	1,007	1,007	-
1,771	1,755	1,792	1,612	1,612	548	515 5210 FICA Taxes	1,674	1,674	1,674	-
414	410	419	377	377	128	515 5211 Medicare Taxes	392	392	392	-
31,151	31,633	32,175	29,019	29,019	9,806	Total Personnel	30,073	30,073	30,073	-
173,778	186,378	191,462	193,100	197,100	32,253	610 6115 Other Professional Services	201,820	201,820	201,820	-
24,983	25,100	28,841	26,000	26,000	10,106	615 6210 Electric	29,500	31,624	31,624	-
11,167	13,307	13,721	6,000	6,000	884	615 6212 Sewer	6,000	6,000	6,000	-
13,928	13,564	17,475	12,000	12,000	4,735	615 6213 Water	12,000	12,000	12,000	-
-	-	-	-	-	-	615 6217 Telephone	-	-	-	-
20,309	13,781	19,588	28,900	28,900	9,614	620 6312 Maint/Repair Buildings / Facilities	33,000	33,000	33,000	-
-	-	-	-	-	-	620 6313 Maint/Repair Other Equipment	-	-	-	-
96	813	95	1,200	1,200	-	620 6317 Maint/Repair Grounds	900	900	900	-
700	980	840	1,000	1,000	-	630 6452 Other Rentals/Leases	1,000	1,000	1,000	-
759	859	800	800	800	800	645 6711 Printing & Binding	800	800	800	-
-	-	61	200	200	9	650 6817 Cash Over/Short	200	200	200	-
4,034	3,860	4,869	4,000	4,500	804	655 6995 Swim & Dive Officials	4,000	4,000	4,000	-
249,753	258,643	277,752	273,200	277,700	59,204	Total Contractual	289,220	291,344	291,344	-
266	450	297	400	400	-	705 7010 Uniform/Clothing	400	400	400	-
243	294	41	200	200	160	710 7110 Office Supplies	200	200	200	-
652	-	875	900	400	-	710 7112 Photographic Supplies	900	900	900	-
-	-	4,630	-	-	-	715 7212 Building Maint. Supplies	-	-	-	-
80	-	-	6,500	6,500	1,696	715 7213 General Maint. Supplies	6,500	6,500	6,500	-
-	-	-	-	-	-	725 7412 Equipment Parts	-	-	-	-
1,273	19	1,066	1,200	1,200	-	740 7713 Other Supplies	1,200	1,200	1,200	-
6,528	4,062	3,463	5,000	5,000	-	745 7718 Swim & Dive Supplies	5,000	5,000	5,000	-
25,194	23,682	26,770	28,000	28,000	12,214	745 7950 Concession Supplies	29,000	28,000	28,000	-
34,236	28,507	37,141	42,200	41,700	14,070	Total Commodities	43,200	42,200	42,200	-
6,842	8,244	4,122	8,200	4,200	558	825 8470 Pool Equipment	14,000	14,000	14,000	-
6,842	8,244	4,122	8,200	4,200	558	Total Capital	14,000	14,000	14,000	-
321,982	327,027	351,190	352,619	352,619	83,638	Total Expenditures- Aquatic Center	376,493	377,617	377,617	-

City of Crestwood, Missouri
Park and Stormwater Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description HISTORIC FACILITY 23-50-092-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	-	-	-	-	-	510 5110 Health Insurance	-	-	-	-
-	-	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
-	-	-	-	-	(9)	510 5115 Retirement Plan	-	-	-	-
-	-	-	-	-	(9)	Total Personnel	-	-	-	-
3,076	1,200	1,200	1,200	1,200	600	610 6115 Other Professional Services	1,200	1,200	1,200	-
5,749	5,087	5,827	5,500	6,500	4,117	615 6210 Electric	6,500	6,968	5,400	-
1,726	1,889	2,053	2,000	2,000	1,391	615 6211 Natural Gas	2,400	2,400	2,050	-
2,941	2,229	2,752	2,200	2,200	483	615 6212 Sewer	2,700	2,700	2,200	-
1,933	1,454	2,342	1,500	1,500	500	615 6213 Water	2,500	2,500	1,500	-
1,972	1,894	2,539	1,400	1,400	460	615 6215 Telephone	2,050	2,050	1,800	-
11,634	3,627	4,396	3,600	3,600	1,424	620 6312 Maint/Repair Buildings / Facilities	4,000	4,000	4,000	-
2,968	250	520	2,400	1,400	148	620 6313 Maint/Repair Other Equipment	400	400	400	-
328	8	-	500	500	-	620 6317 Maint/Repair Grounds	400	400	400	-
32,328	17,638	21,628	20,300	20,300	9,122	Total Contractual	22,150	22,618	18,950	-
-	-	23	150	150	-	715 7211 Janitorial Supplies	100	100	100	-
256	188	1,187	1,000	1,000	618	715 7212 Building Maint. Supplies	900	900	900	-
256	188	1,210	1,150	1,150	618	Total Commodities	1,000	1,000	1,000	-
32,584	17,826	22,839	21,450	21,450	9,732	Total Expenditures- Historic Fac.	23,150	23,618	19,950	-

City of Crestwood, Missouri
 Park and Stormwater Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description				Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Amended	Amended	YTD	DEBT SERVICE ^A				Request	Recommended	Approved	Approved
			2011		2011	23-99-999-XXX-XXXX				2012			
810,285	869,313	937,696	985,000	985,000	984,118	999	9000	Principal	1,030,000	1,030,000	1,030,000	-	
206,559	165,908	124,314	75,633	75,633	52,231	999	9001	Interest	25,750	25,750	25,750	-	
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349			Total Debt Service	1,055,750	1,055,750	1,055,750	-	
1,016,844	1,035,221	1,062,011	1,060,633	1,060,633	1,036,349			Total Expenditures- Debt Service	1,055,750	1,055,750	1,055,750	-	

NOTES:

^A Debt Service expenditures are budgeted in this fund but transferred out at year-end to the Debt Service Fund for financial statement presentation

City of Crestwood, Missouri
 Park and Stormwater Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	2012				
-	-	-	-	-	-	000 8000 Transfer Out	251,543	251,543	249,543	-
-	-	-	-	-	-	Total Other Financing Uses	251,543	251,543	249,543	-

Overview

The activities associated with the acquisition and maintenance of capital improvements are recorded in the Capital Improvement Fund. Capital Improvement Fund revenues are generated largely by sales tax and grants and will be used to fund expenditures incurred by the following departments and divisions in 2012:

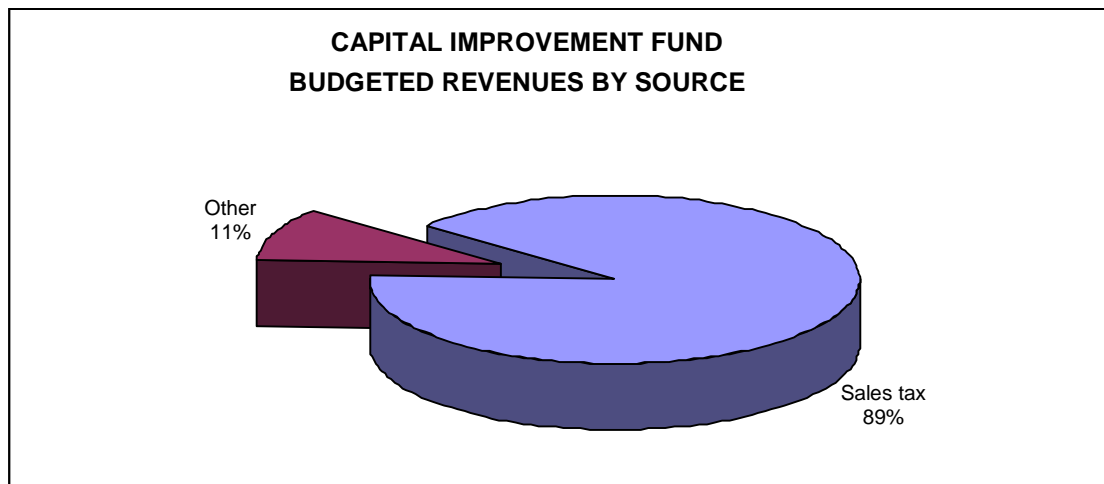
- Department of Administration
 - City Administrator
 - General services
 - Management Information Systems (MIS)

- Department of Public Works
 - Public Works
 - Maintenance

- Department of Public Safety
 - Police
 - Fire

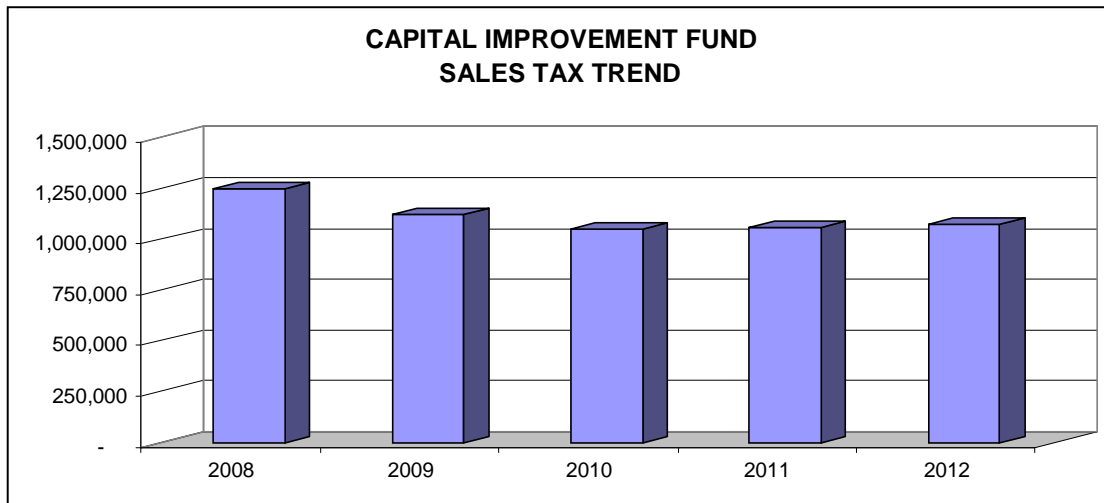
Analysis of Revenue Sources

The Capital Improvement Fund is expected to realize revenues of \$1,204,000 during 2012. These revenues are comprised of sales tax, investment earnings, miscellaneous revenue and grants. The following graph depicts the breakdown of revenues by source:



Sales taxes

Approximately 89 percent of Capital Improvement Fund revenues are expected to be generated by the ½-cent Capital Improvement sales tax in 2012. Crestwood voters approved a 15-year extension of this tax in August 2002.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

For nearly a decade, the City of Crestwood has realized decreases in sales tax revenues. The decline from 2008 to 2010 is attributable to nationwide economic conditions and losses of local businesses, specifically in the Crestwood Court (mall). However, sales tax revenues have somewhat bottomed in 2010 and the City has budgeted \$1.08 million in sales tax revenues for 2012.

Other

The remaining 11 percent of 2012 Capital Improvement Fund revenues, approximately, \$126,500, represents investment earnings, sale of property and grant revenues.

City of Crestwood, Missouri
 Capital Improvement Fund Revenues
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	CAPITAL IMPROVEMENT FUND REVENUES	Finance Projections	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD	FY					
			2011		2011	2011					
1,246,507	1,121,895	1,052,874	956,186	956,186	545,077	1,056,293	405 4012 Half-Cent Sales Tax	1,077,500	1,077,500	1,077,500	-
1,246,507	1,121,895	1,052,874	956,186	956,186	545,077	1,056,293	Total Sales Tax	1,077,500	1,077,500	1,077,500	-
27,396	3,999	1,710	2,000	2,000	497	982	465 4710 Interest Income	1,500	1,500	1,500	-
27,396	3,999	1,710	2,000	2,000	497	982	Total Interest	1,500	1,500	1,500	-
1,755	240	-	-	-	-	-	470 4750 Miscellaneous Revenue	-	-	-	-
-	-	-	-	-	-	-	470 4751 MODOT	-	-	-	-
14,000	29,225	14,114	6,000	6,000	-	6,000	470 4756 Sale of Property	6,000	6,000	9,000	-
15,755	29,465	14,114	6,000	6,000	-	6,000	Total Miscellaneous Revenue	6,000	6,000	9,000	-
1,085,831	621,985	36,782	654,300	706,530	47,964	706,530	480 4812 Grant Revenue- Street Recon.	116,000	116,000	116,000	-
-	-	-	-	-	-	-	480 ---- Police Communications	-	-	-	-
-	-	-	-	-	-	-	480 4810 Fire Grant	-	-	-	-
-	-	352,071	-	-	-	-	480 4815 Grant Revenue - Parks	-	-	-	-
1,085,831	621,985	388,853	654,300	706,530	47,964	706,530	Total Grants	116,000	116,000	116,000	-
2,375,489	1,777,343	1,457,550	1,618,486	1,670,716	593,537	1,769,805	TOTAL REVENUES- CAPITAL IMPROVEMENT FUND	1,201,000	1,201,000	1,204,000	-
-	-	-	-	-	-	-	000 8000 Transfer In	50,000	50,000	48,000	-
2,375,489	1,777,343	1,457,550	1,618,486	1,670,716	593,537	1,769,805	TOTAL REVENUES AND TRANSFERS- CAPITAL IMPROVEMENT FUND	1,251,000	1,251,000	1,252,000	-

City of Crestwood, Missouri
Capital Improvement Fund Expenditures- Summary
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Department and Division	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
ADMINISTRATION										
City Clerk										
2,101	-	-	-	-	-	-	-	-	-	-
2,101	-	-	-	-	-	-	-	-	-	-
Municipal Court										
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
General Services										
36,757	54,991	39,809	39,200	39,200	38,750	Contractual Services	450	450	450	-
5,319	-	-	-	-	-	Capital	-	-	-	-
42,077	54,991	39,809	39,200	39,200	38,750	Sub-Total	450	450	450	-
Management Information Systems (MIS)										
68,537	107,556	97,707	55,000	55,000	16,945	Capital	60,000	60,000	60,000	-
68,537	107,556	97,707	55,000	55,000	16,945	Sub-Total	60,000	60,000	60,000	-
Economic Development										
17,367	-	-	-	-	-	Contractual Services	-	-	-	-
17,367	-	-	-	-	-	Sub-Total	-	-	-	-
130,081	162,548	137,516	94,200	94,200	55,695	Total Expenditures- Administration	60,450	60,450	60,450	-
PUBLIC WORKS										
Public Works- Administration										
45,862	42,187	-	-	-	-	Personnel Services	-	-	-	-
-	-	-	-	-	-	Contractual Services	-	-	-	-
-	-	-	-	-	-	Commodities	-	-	-	-
45,862	42,187	-	-	-	-	Sub-Total	-	-	-	-
Public Works- Maintenance										
102,792	90,419	-	-	-	-	Personnel Services	-	-	-	-
1,791,702	1,200,579	590,152	872,100	937,387	102,885	Contractual Services	916,983	902,000	926,250	-
64,557	6,912	2,447	80,000	80,000	30	Commodities	7,000	7,000	7,000	-
279,615	29,133	119,054	74,340	74,340	1,067	Capital	115,400	115,400	115,400	-
2,238,666	1,327,043	711,652	1,026,440	1,091,727	103,982	Sub-Total	1,039,383	1,024,400	1,048,650	-
Public Works- Mechanical										
6,346	5,689	-	-	-	-	Personnel Services	-	-	-	-
-	-	-	-	-	-	Contractual Services	-	-	-	-
-	-	-	-	-	-	Commodities	-	-	-	-
6,346	5,689	-	-	-	-	Sub-Total	-	-	-	-
2,290,874	1,374,919	711,652	1,026,440	1,091,727	103,982	Total Expenditures- Public Works	1,039,383	1,024,400	1,048,650	-
PARKS & RECREATION										
Parks & Recreation- Recreation Programs										
-	64,250	287,822	-	-	-	Capital	-	-	-	-
-	64,250	287,822	-	-	-	Sub-Total	-	-	-	-
PUBLIC SAFETY										
Police										
327,896	-	-	-	-	-	Contractual Services	3,500	3,500	3,500	-
75,858	78,499	28,901	105,504	105,504	35,020	Capital	82,193	82,193	57,943	-
403,753	78,499	28,901	105,504	105,504	35,020	Sub-Total	85,693	85,693	61,443	-
Fire										
154,715	-	9,500	-	-	-	Contractual Services	-	-	-	-
111,576	17,604	7,200	-	-	-	Capital	30,000	30,000	30,000	-
266,291	17,604	16,700	-	-	-	Sub-Total	30,000	30,000	30,000	-
670,044	96,103	45,600	105,504	105,504	35,020	Total Expenditures- Public Safety	115,693	115,693	91,443	-
DEBT SERVICE										
-	75,858	-	-	-	-	Debt Service	-	-	-	-
-	75,858	-	-	-	-	Sub-Total	-	-	-	-
SUMMARY										
155,000	138,295	-	-	-	-	Total Personnel	-	-	-	-
2,328,436	1,255,571	639,460	911,300	976,587	141,635	Total Contractual	920,933	905,950	930,200	-
64,557	6,912	2,447	80,000	80,000	30	Total Commodities	7,000	7,000	7,000	-
543,006	297,042	540,684	234,844	234,844	53,032	Total Capital	287,593	287,593	263,343	-
-	75,858	-	-	-	-	Total Debt Service	-	-	-	-
3,091,000	1,773,677	1,182,590	1,226,144	1,291,431	194,697	TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND	1,215,526	1,200,543	1,200,543	-
-	-	736,962	300,000	300,000	300,000	Transfers Out	-	-	-	-
3,091,000	1,773,677	1,919,553	1,526,144	1,591,431	494,697	TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND	1,215,526	1,200,543	1,200,543	-

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description		Department	City Adm.	Ways & Means	BOA	
2008	2009	2010	Adopted	Amended	YTD	GENERAL SERVICES		Request	Recommended	Approved	Approved	
			2011		2011	21-25-041-XXX-XXXX		2012				
-	2,192	1,059	450	450	-	650	6811	Interest Expense/Penalty/Fees	450	450	450	-
38,750	38,750	38,750	38,750	38,750	38,750	610	6116	Litigation Settlement	-	-	-	-
(1,993)	14,049	-	-	-	-	610	6120	Accelerated TIF Payment- T1	-	-	-	-
36,757	54,991	39,809	39,200	39,200	38,750			Total Contractual	450	450	450	-
5,319	-	-	-	-	-	820	8315	Carpet Replacement	-	-	-	-
-	-	-	-	-	-	820	8314	Financial Software	-	-	-	-
5,319	-	-	-	-	-			Total Capital	-	-	-	-
42,077	54,991	39,809	39,200	39,200	38,750			Total Expenditures - General Services	450	450	450	-

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description			Department	City Adm.	Ways & Means	BOA
2008	2009	2010	Adopted	Amended	YTD	MANAGEMENT INFORMATION SYSTEMS (MIS)			Request	Recommended	Approved	Approved
			2011		2011	21-25-042-XXX-XXXX			2012			
33,348	26,473	21,786	18,000	18,000	9,253	820	8310	Computer Parts & Equip	22,000	22,000	22,000	-
7,644	6,477	12,788	12,000	12,000	748	820	8312	Network Maintenance	13,000	13,000	13,000	-
27,545	30,435	18,962	25,000	25,000	6,944	820	8313	Software Licensing	25,000	25,000	25,000	-
-	44,171	44,171	-	-	-	820	8314	Telephone System	-	-	-	-
68,537	107,556	97,707	55,000	55,000	16,945	Total Expenditures - MIS			60,000	60,000	60,000	-

City of Crestwood, Missouri
 Capital Improvement Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	PUBLIC WORKS ADMINISTRATION 21-35-061-XXX-XXXX	2012			
7,397	6,702	-	-	-	-	505 5010 Salaries, Exempt Employees	-	-	-	-
27,920	26,678	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
-	-	-	-	-	-	505 5013 Wages, Part-Time	-	-	-	-
1,570	96	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
3,417	3,238	-	-	-	-	510 5110 Health Insurance	-	-	-	-
172	168	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
220	217	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-
-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-
494	771	-	-	-	-	510 5115 Retirement Plan	-	-	-	-
1,743	1,708	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-
2,374	2,115	-	-	-	-	515 5210 FICA Taxes	-	-	-	-
555.3	494	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-
45,862	42,187	-	-	-	-	Total Personnel	-	-	-	-
-	-	-	-	-	-	605 6010 Training & Education	-	-	-	-
-	-	-	-	-	-	605 6011 Travel & Expenses	-	-	-	-
-	-	-	-	-	-	605 6012 Employee Memberships	-	-	-	-
-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-	-
-	-	-	-	-	-	615 6217 Mobile Phones	-	-	-	-
-	-	-	-	-	-	620 6313 Maint/Repair Other Equipment	-	-	-	-
-	-	-	-	-	-	640 6611 Periodicals & Books	-	-	-	-
-	-	-	-	-	-	640 6711 Advertising and Publications	-	-	-	-
-	-	-	-	-	-	645 6711 Printing & Binding	-	-	-	-
-	-	-	-	-	-	650 6810 Postage	-	-	-	-
-	-	-	-	-	-	Total Contractual	-	-	-	-
-	-	-	-	-	-	710 7110 Office Supplies	-	-	-	-
-	-	-	-	-	-	715 7210 Household Supplies	-	-	-	-
-	-	-	-	-	-	725 7411 Small Tools & Equipment	-	-	-	-
-	-	-	-	-	-	740 7713 Other Supplies	-	-	-	-
-	-	-	-	-	-	Total Commodities	-	-	-	-
45,862	42,187	-	-	-	-	Total Expenditures- PW Administration	-	-	-	-

City of Crestwood, Missouri
Capital Improvements Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	PUBLIC WORKS MAINTENANCE 21-35-062-XXX-XXXX	2012			
72,391	66,123	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
-	774	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
7,647	9,996	-	-	-	-	510 5110 Health Insurance	-	-	-	-
8,072	513	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
442	519	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-
522	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-
1,035	1,449	-	-	-	-	510 5115 Retirement Plan	-	-	-	-
6,723	5,787	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-
4,828	4,262	-	-	-	-	515 5210 FICA Taxes	-	-	-	-
1,129	996	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-
102,792	90,419	-	-	-	-	Total Personnel	-	-	-	-
119,664	15,726	64,057	183,400	248,687	94,144	610 6115 Other Professional Services	145,000	145,000	145,000	-
1,096,707	778,570	-	600,000	600,000	-	612 6152 Street Reconstruction	-	-	-	-
562,186	-	-	-	-	-	612 6154 Contracted Slab Replacement	-	-	-	-
-	377,823	440,665	-	-	-	612 6155 Mill & Overlay	718,983	704,000	728,250	-
-	-	-	-	-	-	612 6156 Microsurfacing	-	-	-	-
-	-	-	-	-	-	612 6157 Pavement Preservation	-	-	-	-
-	-	-	-	-	-	612 6170 Sidewalk Construction	-	-	-	-
-	-	-	-	-	-	615 6214 Street Lighting	-	-	-	-
11,657	28,461	85,429	88,700	88,700	8,741	620 6312 Maint/Repair Buildings	53,000	53,000	53,000	-
1,488	-	-	-	-	-	620 6315 Solid Waste Disposal	-	-	-	-
1,791,702	1,200,579	590,152	872,100	937,387	102,885	Total Contractual	916,983	902,000	926,250	-
47,434	3,039	478	60,000	60,000	-	730 7510 Concrete	-	-	-	-
-	-	-	-	-	-	730 7511 Asphalt	-	-	-	-
9,221	1,401	381	12,000	12,000	30	730 7512 Rock	2,000	2,000	2,000	-
-	-	-	-	-	-	730 7513 Salt	-	-	-	-
-	-	-	-	-	-	730 7514 Crack Sealant	-	-	-	-
(217)	-	-	-	-	-	730 7516 Signs	-	-	-	-
5,903	320	1,099	5,000	5,000	-	730 7518 Street Supplies	5,000	5,000	5,000	-
2,216	2,151	487	3,000	3,000	-	740 7711 Agricultural Supplies (Sod & Dirt)	-	-	-	-
64,557	6,912	2,447	80,000	80,000	30	Total Commodities	7,000	7,000	7,000	-
-	9,995	-	-	-	-	805 8011 Building and Improvements	-	-	-	-
279,615	19,138	119,054	74,340	74,340	1,067	810 8110 Motor Vehicles	110,000	110,000	110,000	-
-	-	-	-	-	-	815 8211 Heavy Equipment	5,400	5,400	5,400	-
279,615	29,133	119,054	74,340	74,340	1,067	Total Capital	115,400	115,400	115,400	-
2,238,666	1,327,043	711,652	1,026,440	1,091,727	103,982	Total Expenditures - PW Maint	1,039,383	1,024,400	1,048,650	-

City of Crestwood, Missouri
 Capital Improvement Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PUBLIC WORKS MECHANICAL 21-35-063-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
										2012
4,575	4,437	-	-	-	-	505 5011 Wages, Non-Exempt Employees	-	-	-	-
395	-	-	-	-	-	505 5015 Overtime Wages	-	-	-	-
717	608	-	-	-	-	510 5110 Health Insurance	-	-	-	-
30	27	-	-	-	-	510 5111 Dental Insurance	-	-	-	-
31	30	-	-	-	-	510 5112 Life/AD&D/LTD Insurance	-	-	-	-
-	-	-	-	-	-	510 5114 Employee Assistance Program	-	-	-	-
65	98	-	-	-	-	510 5115 Retirement Plan	-	-	-	-
161	151	-	-	-	-	510 5116 Workers' Compensation Insurance	-	-	-	-
301	274	-	-	-	-	515 5210 FICA Taxes	-	-	-	-
70	64	-	-	-	-	515 5211 Medicare Taxes	-	-	-	-
6,346	5,689	-	-	-	-	Total Personnel	-	-	-	-
-	-	-	-	-	-	605 6010 Training & Education	-	-	-	-
-	-	-	-	-	-	615 6218 Pagers	-	-	-	-
-	-	-	-	-	-	620 6310 Maintenance/Repair Motor Vehicles	-	-	-	-
-	-	-	-	-	-	620 6313 Maintenance/Repair Other Equipment	-	-	-	-
-	-	-	-	-	-	640 6611 Periodicals & Books	-	-	-	-
-	-	-	-	-	-	Total Contractual	-	-	-	-
-	-	-	-	-	-	720 7310 Motor Vehicle Fuel	-	-	-	-
-	-	-	-	-	-	720 7311 Motor Vehicle Fluids	-	-	-	-
-	-	-	-	-	-	720 7312 Motor Vehicle Parts	-	-	-	-
-	-	-	-	-	-	720 7313 Motor Vehicle Tools	-	-	-	-
-	-	-	-	-	-	720 7314 Motor Vehicle Tires	-	-	-	-
-	-	-	-	-	-	725 7410 Welding Supplies	-	-	-	-
-	-	-	-	-	-	725 7411 Small Tools & Equipment	-	-	-	-
-	-	-	-	-	-	725 7412 Equipment Parts	-	-	-	-
-	-	-	-	-	-	735 7612 Safety Equipment & Supplies	-	-	-	-
-	-	-	-	-	-	740 7713 Other Supplies	-	-	-	-
-	-	-	-	-	-	Total Commodities	-	-	-	-
6,346	5,689	-	-	-	-	Total Expenditures- PW Mechanical	-	-	-	-

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description PARKS 21-50-090-XXX-XXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	64,250	287,822	-	-	-	805 8020 Park Improvements	-	-	-	-
-	64,250	287,822	-	-	-	Total Expenditures - Parks	-	-	-	-

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description POLICE 21-40-070-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	-	-	-	-	-	610 6115 Other Professional Services	-	-	-	-
-	-	-	-	-	-	620 6312 Maint/Repair Buildings	3,500	3,500	3,500	-
327,896	-	-	-	-	-	630 6414 Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	650 6811 Interest Expense	-	-	-	-
327,896	-	-	-	-	-	Total Contractual	3,500	3,500	3,500	-
-	-	-	18,000	18,000	7,226	805 8020 Improvements	4,000	4,000	4,000	-
75,858	-	-	46,000	46,000	-	810 8111 Motor Vehicles	48,500	48,500	24,250	-
-	78,499	28,901	41,504	41,504	27,794	830 8211 Other Equipment and Machinery	29,693	29,693	29,693	-
75,858	78,499	28,901	105,504	105,504	35,020	Total Capital	82,193	82,193	57,943	-
403,753	78,499	28,901	105,504	105,504	35,020	Total Expenditures - Police	85,693	85,693	61,443	-

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description FIRE 21-45-080-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
-	-	9,500	-	-	-	610 6115 Other Professional Services	-	-	-	-
-	-	-	-	-	-	620 6312 Maint/Repair Buildings	-	-	-	-
154,715	-	-	-	-	-	630 6414 Radio Equipment Lease/Purchase	-	-	-	-
-	-	-	-	-	-	650 6811 Interest Expense	-	-	-	-
154,715	-	9,500	-	-	-	Total Contractual	-	-	-	-
111,576	-	-	-	-	-	810 8111 Motor Vehicles	-	-	-	-
-	-	-	-	-	-	810 8120 Capital Outlay Expense	-	-	-	-
-	17,604	7,200	-	-	-	830 8211 Other Equipment and Machinery	30,000	30,000	30,000	-
111,576	17,604	7,200	-	-	-	Total Capital	30,000	30,000	30,000	-
266,291	17,604	16,700	-	-	-	Total Expenditures- Fire	30,000	30,000	30,000	-

City of Crestwood, Missouri
 Capital Improvement Fund Expenditures
 Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011	21-99-999-XXX-XXXX	2012			
-	71,496	-	-	-	-	999 9000 Principal				-
-	4,361	-	-	-	-	999 9001 Interest				-
-	75,858	-	-	-	-	Total Debt Service	-	-	-	-
-	75,858	-	-	-	-	Total Expenditures- Debt Service	-	-	-	-

City of Crestwood, Missouri
 Capital Improvements Fund Expenditures
 Budget for the Year Ending December 31, 2012

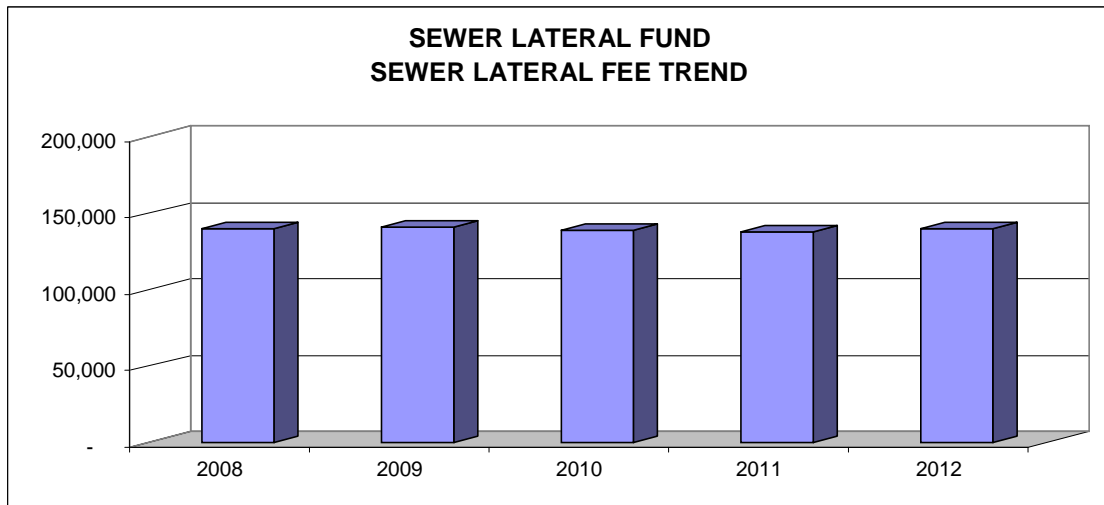
ACTUAL			BUDGET		JUNE	Account Description TRANSFER 21-00-000-000-8000	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted 2011	Amended 2011	YTD 2011					
-	-	736,962	300,000	300,000	300,000	000 8000	Transfer Out	-	-	-
-	-	736,962	300,000	300,000	300,000	Total Other Financing Uses		-	-	-

Overview

The activities associated with certain repairs to defective sewer lateral lines are recorded in the Sewer Lateral Fund. Crestwood voters adopted a maximum annual fee of \$28 to pay for certain repairs to defective sewer lateral lines. This fee is levied in connection with property taxes collected by St. Louis County. Sewer Lateral fees and investment earnings make up 100 percent of this fund’s revenues.

The sewer lateral policy, which was amended by the Board of Aldermen in 2005 and 2007, states that the owner of a single family home, a duplex, or an apartment complex containing not more than six dwelling units may recover one hundred percent of the authorized cost in repairing defective sewer lateral lines serving the property.

If a sewer lateral is causing a sinkhole, if a property owner has had to have his/her sewer lateral line cabled twice or more in a calendar year, or if a sewer lateral line is blocked and cannot be opened by a plumber hired by the property owner, then the City will hire its contractor to cable and televise the sewer lateral line. If it is determined that a break has occurred, the portion of the line damaged will be repaired using the sewer lateral fund. The corrective work is limited to excavation, repair or replacement of the defective portion of the line, installation of clean-out, backfilling, and site restoration.



Note: Audited amounts are presented for FY2008-2010. Estimated amounts are presented for FY2011 and budgeted amounts are presented for FY2012.

City of Crestwood, Missouri
Sewer Lateral Fund Revenues
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	ESTIMATED	SEWER LATERAL FUND REVENUES	Finance Projections	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD	FY					
			2011		2011	2011					
140,347	140,707	138,822	140,000	140,000	33,229	137,700	415 4032 Sewer Lateral Fees	140,000	140,000	140,000	-
140,347	140,707	138,822	140,000	140,000	33,229	137,700		140,000	140,000	140,000	-
4,093	753	430	500	500	108	222	465 4710 Interest Income	250	250	250	-
4,093	753	430	500	500	108	222	Total Interest	250	250	250	-
144,440	141,460	139,252	140,500	140,500	33,338	137,922	TOTAL REVENUES- SEWER LATERAL FUND	140,250	140,250	140,250	-

City of Crestwood, Missouri
Sewer Lateral Fund Expenditures
Budget for the Year Ending December 31, 2012

ACTUAL			BUDGET		JUNE	Account Description SEWER LATERAL 30-35-065-XXX-XXXX	Department Request	City Adm. Recommended	Ways & Means Approved	BOA Approved
2008	2009	2010	Adopted	Amended	YTD					
			2011		2011					
172,953	159,354	209,994	140,500	140,500	48,426	610 6115 Other Professional Services	140,250	140,250	140,250	-
172,953	159,354	209,994	140,500	140,500	48,426	Total Expenditures - General Services	140,250	140,250	140,250	-

FIVE YEAR PLANS: ALL MAJOR FUNDS**2012 BUDGET**

This section of the budget shows the projected revenues and expenditures for all three major funds over the next five years. Please note that the figures below are estimates only, and that actual revenues and expenditures in future years may vary substantially. Revenues have been projected utilizing trends from previous years. Expenditures have been projected using a two percent annual increase. The exception is capital items which have been projected by Department Heads as shown in the attached capital plans.

General Fund – Estimated cash balance of \$2,058,000 as of January 1, 2012

	2012	2013	2014	2015	2016
Expenditures	\$8,148,925	\$8,311,904	\$8,478,141	\$8,647,705	\$8,820,659
Revenues	\$7,966,004	\$7,989,155	\$8,077,759	\$8,121,352	\$8,158,116
Difference	(\$182,921)	(\$322,749)	(\$400,382)	(\$526,353)	(\$662,543)
Prop S Rev. (estimated)	\$229,000				
Transfers In	\$201,543	\$150,000	\$150,000	\$125,000	
December 31 cash balance	\$2,305,622	\$2,132,873	\$1,882,491	\$1,481,138	\$818,595

Due primarily to the termination of the Proposition S property tax, annual expenditures exceed revenues (excluding transfers) in the General Fund in 2012 thru 2016. The continued assessment of the Proposition S property tax would rectify this problem through 2014. However, it would not be sufficient in years 2015 and 2016. Without an increase of property taxes and/or the infusion of other revenue, the City of Crestwood will have to take corrective action or allow the use of cash reserves to balance the budget. The Transfers In represent the repayment of the funds the General Fund transferred in prior years to the Park and Stormwater Fund for the Aquatic Center debt payments.

Capital Improvements Fund – Estimated cash balance of \$790,000 on January 1, 2012

	2012	2013	2014	2015	2016
Expenditures	\$1,200,543	\$2,715,876	\$1,868,747	\$1,036,110	\$1,545,174
Revenues	\$1,204,000	\$2,430,069	\$1,927,743	\$1,133,162	\$1,144,479
Difference	\$3,457	(\$285,807)	\$58,996	\$97,052	(\$400,695)
Transfers In	\$48,000	\$300,000	\$300,000	\$252,000	
December 31 cash balance	\$841,457	\$855,650	\$1,214,646	\$1,563,698	\$1,163,003

In years 2012-2015, annual revenues generally meet the annual expenditures. The only exception is in year 2013 where the City has budgeted the purchase of a fire truck. In 2016, expenditures exceed revenues by approximately \$400,000, so 2016 expenditures will need to be reduced or the Board of Aldermen will need to confirm the use of cash reserves to address Capital Improvement needs at that time. The Transfers In represent

the repayment of the funds the Capital Improvement Fund transferred in prior years to the Park and Stormwater Fund for the Aquatic Center debt payments.

This Capital Improvement Plan was created by the Fire Chief, Police Chief, MIS Director, and Public Works Director working together to create a reasonable five-year Capital Improvement Plan based upon available revenues. The current five year Capital Improvement Plan is attached, along with supporting documents from the City’s Department Heads.

Park and Stormwater Fund – Estimated cash balance of \$393,000 on January 1, 2012

	2012	2013	2014	2015	2016
Expenditures	\$2,407,376	\$1,391,289	\$1,462,684	\$1,428,724	\$1,479,018
Revenues	\$1,807,050	\$1,818,873	\$1,850,407	\$1,865,922	\$1,879,006
Difference	(\$600,326)	\$427,584	\$387,723	\$437,198	\$399,988
Transfer In	\$850,000				
Transfer Out	(\$249,543)	(\$450,000)	(\$450,000)	(\$377,000)	
December 31 cash balance	\$393,131	\$370,715	\$308,438	\$368,636	\$768,624

The Aquatic Center debt will be fully retired in 2012. Beginning in 2012, the Park and Stormwater Fund will start repaying the General Fund and the Capital Improvement Fund for the money borrowed in 2010 and 2011. The funds were needed by the Park and Stormwater Fund to make the 2010 and 2011 Aquatic Center debt payments. These repayments are represented in the Transfer Out line above.

The current Park and Stormwater Capital Plan is attached. Please be advised that no storm water projects are included in this plan. Beginning in 2016, the City may be able to start to address storm water projects and/or substantial capital park projects.

Conclusion

The five year plans detailed above result in the following total cash for the City of Crestwood:

	2012	2013	2014	2015	2016
December 31 cash balance ALL 3 Funds	\$3,540,210	\$3,359,238	\$3,405,575	\$3,413,472	\$2,750,222

The City’s total cash position remains relatively flat from 2012 thru 2015. In 2016, the cash position is decreased by approximately \$663,000, mainly due to the General Fund. As mentioned above, the City will need to take corrective action prior to 2016 in order to avoid the depletion of the City’s cash reserves.

City of Crestwood, Missouri
General Fund
Years 2008 - 2016

General Fund

REVENUES	2008	2009	2010	2011 (est)	2012 (est)	2013 (est)	2014 (est)	2015 (est)	2016 (est)
Sales Tax	\$ 3,799,342	\$ 3,597,607	\$ 3,386,536	\$ 3,434,316	\$ 3,500,400	\$ 3,544,155	\$ 3,632,759	\$ 3,676,352	\$ 3,713,116
Utilities	1,918,485	1,810,622	1,706,284	1,699,057	1,746,800	1,745,000	1,745,000	1,745,000	1,745,000
Property Taxes	1,768,692	1,614,246	1,666,406	1,666,415	1,133,504	1,130,000	1,130,000	1,130,000	1,130,000
Intergovernmental	534,221	481,466	492,838	485,909	486,600	485,000	485,000	485,000	485,000
Licenses & Permits	935,987	877,347	780,177	761,294	762,500	760,000	760,000	760,000	760,000
Fines & Court Costs	355,261	332,595	307,089	282,710	282,200	280,000	280,000	280,000	280,000
Other	103,464	96,887	159,227	66,396	54,000	45,000	45,000	45,000	45,000
Total revenues	\$ 9,415,452	\$ 8,810,770	\$ 8,498,557	\$ 8,396,097	\$ 7,966,004	\$ 7,989,155	\$ 8,077,759	\$ 8,121,352	\$ 8,158,116
EXPENDITURES									
Personnel Services	\$ 6,135,238	\$ 6,071,686	\$ 6,344,525	\$ 6,433,065	\$ 6,459,800	\$ 6,588,996	\$ 6,720,776	\$ 6,855,192	\$ 6,992,296
Contractual Services	2,604,341	1,335,121	1,244,350	1,355,651	1,375,425	1,402,934	1,430,992	1,459,612	1,488,804
Commodities	311,831	303,192	304,642	302,384	313,700	319,974	326,373	332,901	339,559
Capital	8,337	4,580	56,671	9,915	-	-	-	-	-
Debt Service	-	1,295,575	311,031	-	-	-	-	-	-
Total expenditures	\$ 9,059,747	\$ 9,010,154	\$ 8,261,219	\$ 8,101,015	\$ 8,148,925	\$ 8,311,904	\$ 8,478,141	\$ 8,647,705	\$ 8,820,659
REVENUES OVER (UNDER) EXPENDITURES	\$ 355,705	\$ (199,384)	\$ 237,338	\$ 295,082	\$ (182,921)	\$ (322,749)	\$ (400,382)	\$ (526,353)	\$ (662,543)
Transfers:									
Transfer in	13,707	-	-	-	201,543	150,000	150,000	125,000	-
Transfer out	(97,635)	(17,159)	(478,929)	(476,543)	-	-	-	-	-
CHANGES IN FUND BALANCES	\$ 271,777	\$ (216,543)	\$ (241,591)	\$ (181,461)	\$ 18,622	\$ (172,749)	\$ (250,382)	\$ (401,353)	\$ (662,543)

City of Crestwood, Missouri
General Fund Revenues
FIVE YEAR PLAN

GENERAL FUND REVENUES		CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
405 4010	One-Cent General	2,323,500	-	-	-	-
405 4011	1/4-Cent Local Options	548,900	-	-	-	-
405 4014	1/4-Cent Fire Protection	628,000	-	-	-	-
405 4015	1/4-Cent TIF Fire Protection	-	-	-	-	-
	Total Sales Taxes	3,500,400	3,544,155	3,632,759	3,676,352	3,713,116
410 4020	Electric Franchise Fee	696,800	-	-	-	-
410 4021	Natural Gas Franchise Fee	395,000	-	-	-	-
410 4023	Telephone Franchise Fee	165,000	-	-	-	-
410 4024	Water Franchise Fee	112,500	-	-	-	-
410 4025	Cable Franchise Fee	72,500	-	-	-	-
410 4026	Wireless Franchise Fee	305,000	-	-	-	-
	Total Gross Receipts	1,746,800	1,745,000	1,745,000	1,745,000	1,745,000
415 4030	Real Estate Taxes	654,789	-	-	-	-
415 4036	Real Estate Taxes- Prop S	-	-	-	-	-
415 4031	Personal Property Taxes	76,815	-	-	-	-
415 4037	Personal Property Taxes- Prop S	-	-	-	-	-
415 4033	County Road Fund	290,500	-	-	-	-
415 4034	Penalty Surcharge	89,100	-	-	-	-
415 4035	Railroad/Utility Taxes	22,300	-	-	-	-
	Total Property Taxes	1,133,504	1,130,000	1,130,000	1,130,000	1,130,000
420 4110	Motor Fuel Tax	328,100	-	-	-	-
420 4111	Motor Vehicle Sales Tax	70,000	-	-	-	-
420 4112	Motor Vehicle Fee Increases	54,000	-	-	-	-
420 4113	Cigarette Tax	33,000	-	-	-	-
420 4114	Financial Institution Tax	1,500	-	-	-	-
	Total Intergovernmental Taxes	486,600	485,000	485,000	485,000	485,000
425 4210	Merchant Licenses	720,000	-	-	-	-
425 4211	Liquor Licenses	9,500	-	-	-	-
425 4212	Other Licenses	1,500	-	-	-	-
425 4224	Rental Inspections	10,000	-	-	-	-
425 4225	Permits & Inspections	21,500	-	-	-	-
425 4226	Sign Permits	-	-	-	-	-
425 4227	Right-of- Way & Demolition Permits	-	-	-	-	-
	Total Licenses and Permits	762,500	760,000	760,000	760,000	760,000
430 4250	Traffic Fines	235,000	-	-	-	-
430 4251	Traffic Court Cost	21,500	-	-	-	-
430 4252	Police Training Fund	4,000	-	-	-	-
430 4253	Miscellaneous Fines	10,000	-	-	-	-
430 4254	Police Reports	700	-	-	-	-
430 4255	Bond Forfeitures	10,000	-	-	-	-
430 4256	Crime Victims' Compensation	1,000	-	-	-	-
	Total Fines and Court Cost	282,200	280,000	280,000	280,000	280,000
465 4710	Interest	5,000	-	-	-	-
	Total Interest	5,000	5,000	5,000	5,000	5,000
470 4700	Donations	3,000	-	-	-	-
470 4702	POST	2,000	-	-	-	-
470 4710	Economic Development Adm Reimb	-	-	-	-	-
470 4750	Other Revenue	14,800	-	-	-	-
470 4749	Program revenue- The Alternative	10,000	-	-	-	-
470 4751	Trash Bags	10,700	-	-	-	-
470 4752	Rental Property Income	-	-	-	-	-
470 4753	Sale of Property	-	-	-	-	-
470 4755	Refund from Insurance Pool	-	-	-	-	-
470 4756	Sale of Property	-	-	-	-	-
	Total Other Revenue	40,500	40,000	40,000	40,000	40,000
475 4757	TDD-Big Bend Crossing	-	-	-	-	-
475 4758	TDD-Crestwood Point	-	-	-	-	-
475 4759	Glenwood Watson TDD	-	-	-	-	-
475 4760	TIF admin Fees	-	-	-	-	-
475 4761	Crestwood Point CID	-	-	-	-	-
475 4762	Crestwood Market CID	-	-	-	-	-
475 4809	PD Training-MO	-	-	-	-	-
475 4810	Revenue Grants-PD	-	-	-	-	-
475 4811	60th Anniversary	-	-	-	-	-
475 4812	City Store	-	-	-	-	-
	Total Economic Development Fees	-	-	-	-	-
480 4810	FD Grant Income	-	-	-	-	-
480 4800	Grant- Police Department	8,500	-	-	-	-
	Total Grants	8,500	-	-	-	-
	TOTAL REVENUES- GENERAL FUND	7,966,004	7,989,155	8,077,759	8,121,352	8,158,116
000 8000	Transfer In	201,543	150,000	150,000	125,000	-
	TOTAL REVENUES AND TRANSFERS- GENERAL FUND	8,167,547	8,139,155	8,227,759	8,246,352	8,158,116

City of Crestwood, Missouri
General Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
ELECTED OFFICIALS					
Mayor					
Personnel Services	9,073	9,254	9,440	9,628	9,821
Contractual Services	5,550	5,661	5,774	5,890	6,007
Commodities	300	306	312	318	325
Sub-Total	<u>14,923</u>	<u>15,221</u>	<u>15,526</u>	<u>15,836</u>	<u>16,153</u>
Board of Aldermen					
Personnel Services	41,289	42,115	42,957	43,816	44,693
Contractual Services	750	765	780	796	812
Commodities	-	-	-	-	-
Sub-Total	<u>42,039</u>	<u>42,880</u>	<u>43,737</u>	<u>44,612</u>	<u>45,504</u>
ADMINISTRATION					
City Clerk					
Personnel Services	153,284	156,350	159,477	162,667	165,920
Contractual Services	14,150	14,433	14,722	15,016	15,316
Commodities	1,500	1,530	1,561	1,592	1,624
Sub-Total	<u>168,934</u>	<u>172,313</u>	<u>175,759</u>	<u>179,274</u>	<u>182,860</u>
Municipal Court					
Personnel Services	65,420	66,728	68,063	69,424	70,813
Contractual Services	48,800	49,776	50,772	51,787	52,823
Commodities	700	714	728	743	758
Sub-Total	<u>114,920</u>	<u>117,218</u>	<u>119,563</u>	<u>121,954</u>	<u>124,393</u>
City Administrator					
Personnel Services	242,130	246,973	251,912	256,950	262,089
Contractual Services	8,470	8,639	8,812	8,988	9,168
Commodities	2,200	2,244	2,289	2,335	2,381
Sub-Total	<u>252,800</u>	<u>257,856</u>	<u>263,013</u>	<u>268,273</u>	<u>273,639</u>
General Services					
Personnel Services	87,612	89,364	91,152	92,975	94,834
Contractual Services	340,400	347,208	354,152	361,235	368,460
Commodities	17,500	17,850	18,207	18,571	18,943
Sub-Total	<u>445,512</u>	<u>454,422</u>	<u>463,511</u>	<u>472,781</u>	<u>482,237</u>
Management Information Systems (MIS)					
Personnel Services	78,027	79,588	81,180	82,803	84,459
Contractual Services	17,170	17,513	17,864	18,221	18,585
Commodities	9,000	9,180	9,364	9,551	9,742
Sub-Total	<u>104,197</u>	<u>106,281</u>	<u>108,407</u>	<u>110,575</u>	<u>112,787</u>
Economic Development					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Finance					
Personnel Services	170,248	173,653	177,126	180,668	184,281
Contractual Services	1,700	1,734	1,769	1,804	1,840
Commodities	1,500	1,530	1,561	1,592	1,624
Capital	-	-	-	-	-
Sub-Total	<u>173,448</u>	<u>176,917</u>	<u>180,455</u>	<u>184,064</u>	<u>187,745</u>
Total Expenditures- Elected Officials/Adm.	<u>1,316,773</u>	<u>1,343,109</u>	<u>1,369,971</u>	<u>1,397,370</u>	<u>1,425,318</u>

City of Crestwood, Missouri
General Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
PUBLIC WORKS					
Public Works- General Services					
Personnel Services	224,397	228,885	233,462	238,132	242,894
Contractual Services	228,005	232,565	237,216	241,961	246,800
Commodities	10,300	10,506	10,716	10,930	11,149
Sub-Total	<u>462,702</u>	<u>471,956</u>	<u>481,395</u>	<u>491,023</u>	<u>500,843</u>
Public Works- Administration					
Personnel Services	313,252	319,517	325,907	332,425	339,074
Contractual Services	11,060	11,281	11,507	11,737	11,972
Commodities	2,500	2,550	2,601	2,653	2,706
Sub-Total	<u>326,812</u>	<u>333,348</u>	<u>340,015</u>	<u>346,815</u>	<u>353,752</u>
Public Works- Maintenance					
Personnel Services	315,157	321,460	327,889	334,447	341,136
Contractual Services	31,809	32,445	33,094	33,756	34,431
Commodities	78,700	80,274	81,879	83,517	85,187
Sub-Total	<u>425,666</u>	<u>434,179</u>	<u>442,863</u>	<u>451,720</u>	<u>460,754</u>
Public Works- Mechanical					
Personnel Services	61,528	62,759	64,014	65,294	66,600
Contractual Services	23,470	23,939	24,418	24,907	25,405
Commodities	66,500	67,830	69,187	70,570	71,982
Sub-Total	<u>151,498</u>	<u>154,528</u>	<u>157,619</u>	<u>160,771</u>	<u>163,987</u>
Total Expenditures- Public Works	<u>1,366,678</u>	<u>1,394,011</u>	<u>1,421,892</u>	<u>1,450,329</u>	<u>1,479,336</u>
PUBLIC SAFETY					
Police					
Personnel Services	2,484,838	2,534,535	2,585,225	2,636,930	2,689,668
Contractual Services	182,771	186,426	190,155	193,958	197,837
Commodities	79,100	80,682	82,296	83,942	85,620
Capital Outlay	-	-	-	-	-
Sub-Total	<u>2,746,709</u>	<u>2,801,643</u>	<u>2,857,676</u>	<u>2,914,829</u>	<u>2,973,126</u>
Fire					
Personnel Services	2,213,545	2,257,816	2,302,973	2,349,032	2,396,013
Contractual Services	461,320	470,546	479,957	489,556	499,348
Commodities	43,900	44,778	45,674	46,587	47,519
Capital Outlay	-	-	-	-	-
Sub-Total	<u>2,718,765</u>	<u>2,773,141</u>	<u>2,828,604</u>	<u>2,885,176</u>	<u>2,942,879</u>
Total Expenditures- Public Safety	<u>5,465,474</u>	<u>5,574,784</u>	<u>5,686,279</u>	<u>5,800,005</u>	<u>5,916,005</u>
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
SUMMARY					
Total Personnel	6,459,800	6,588,996	6,720,776	6,855,192	6,992,296
Total Contractual	1,375,425	1,402,934	1,430,992	1,459,612	1,488,804
Total Commodities	313,700	319,974	326,373	332,901	339,559
Total Capital	-	-	-	-	-
Total Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- GENERAL FUND	<u>8,148,925</u>	<u>8,311,904</u>	<u>8,478,142</u>	<u>8,647,705</u>	<u>8,820,659</u>
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT - GENERAL FUND	<u>8,148,925</u>	<u>8,311,904</u>	<u>8,478,142</u>	<u>8,647,705</u>	<u>8,820,659</u>

City of Crestwood, Missouri
Capital Improvement Fund
Years 2008 - 2016

Capital Improvement Fund

REVENUES	2008	2009	2010	2011 (est)	2012 (est)	2013 (est)	2014 (est)	2015 (est)	2016 (est)
Sales Tax	\$ 1,246,507	\$ 1,121,895	\$ 1,052,874	\$ 1,056,293	\$ 1,077,500	\$ 1,090,969	\$ 1,118,243	\$ 1,131,662	\$ 1,142,979
Grants	1,085,831	621,985	388,853	706,530	116,000	1,337,600	808,000	-	-
Other	43,151	33,464	15,824	6,982	10,500	1,500	1,500	1,500	1,500
Total revenues	\$ 2,375,489	\$ 1,777,344	\$ 1,457,551	\$ 1,769,805	\$ 1,204,000	\$ 2,430,069	\$ 1,927,743	\$ 1,133,162	\$ 1,144,479
EXPENDITURES									
Personnel Services	\$ 155,000	\$ 138,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contractual Services	2,328,436	1,255,571	639,460	976,587	930,200	2,021,476	1,421,086	804,448	1,103,717
Commodities	64,557	6,912	2,447	80,000	7,000	-	-	-	-
Capital	543,006	297,042	540,684	234,844	263,343	694,400	447,661	231,662	441,457
Debt Service	-	75,858	-	-	-	-	-	-	-
Total expenditures	\$ 3,090,999	\$ 1,773,678	\$ 1,182,591	\$ 1,291,431	\$ 1,200,543	\$ 2,715,876	\$ 1,868,747	\$ 1,036,110	\$ 1,545,174
REVENUES OVER (UNDER) EXPENDITURES	\$ (715,510)	\$ 3,666	\$ 274,960	\$ 478,374	\$ 3,457	\$ (285,807)	\$ 58,996	\$ 97,052	\$ (400,695)
Transfers:									
Transfer in	-	-	-	-	48,000	300,000	300,000	252,000	-
Transfer out	-	-	(736,962)	(300,000)	-	-	-	-	-
CHANGES IN FUND BALANCES	\$ (715,510)	\$ 3,666	\$ (462,002)	\$ 178,374	\$ 51,457	\$ 14,193	\$ 358,996	\$ 349,052	\$ (400,695)

City of Crestwood, Missouri
Capital Improvement Fund Revenues
FIVE YEAR PLAN

CAPITAL IMPROVEMENT FUND REVENUES		CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
405	4012 Half-Cent Sales Tax	1,077,500	-	-	-	-
	Total Sales Tax	1,077,500	1,090,969	1,118,243	1,131,662	1,142,979
465	4710 Interest Income	1,500	1,500	1,500	1,500	1,500
	Total Interest	1,500	1,500	1,500	1,500	1,500
470	4750 Miscellaneous Revenue	-	-	-	-	-
470	4751 MODOT	-	-	-	-	-
470	4756 Sale of Property	9,000	-	-	-	-
	Total Miscellaneous Revenue	9,000	-	-	-	-
480	4812 Grant Revenue- Street Recon.	116,000	1,337,600	808,000	-	-
480	---- Police Communications	-	-	-	-	-
480	4810 Fire Grant	-	-	-	-	-
480	4815 Grant Revenue - Parks	-	-	-	-	-
	Total Grants	116,000	1,337,600	808,000	-	-
	TOTAL REVENUES- CAPITAL IMPROVEMENT FUND	1,204,000	2,430,069	1,927,743	1,133,162	1,144,479
000	8000 Transfer In	48,000	300,000	300,000	252,000	-
	TOTAL REVENUES AND TRANSFERS- CAPITAL IMPROVEMENT FUND	1,252,000	2,730,069	2,227,743	1,385,162	1,144,479

City of Crestwood, Missouri
Capital Improvement Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2106 Estimate
ADMINISTRATION					
General Services					
Contractual Services	450	-	-	-	-
Capital	-	-	-	-	-
Sub-Total	<u>450</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Management Information Systems (MIS)					
Capital	60,000	61,900	62,629	54,250	56,250
Sub-Total	<u>60,000</u>	<u>61,900</u>	<u>62,629</u>	<u>54,250</u>	<u>56,250</u>
Economic Development					
Contractual Services	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures- Administration	<u>60,450</u>	<u>61,900</u>	<u>62,629</u>	<u>54,250</u>	<u>56,250</u>
PUBLIC WORKS					
Public Works- Administration					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Public Works- Maintenance					
Personnel Services	-	-	-	-	-
Contractual Services	926,250	2,021,476	1,421,086	804,448	1,103,717
Commodities	7,000	-	-	-	-
Capital	115,400	30,000	268,282	95,000	140,000
Sub-Total	<u>1,048,650</u>	<u>2,051,476</u>	<u>1,689,368</u>	<u>899,448</u>	<u>1,243,717</u>
Public Works- Mechanical					
Personnel Services	-	-	-	-	-
Contractual Services	-	-	-	-	-
Commodities	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures- Public Works	<u>1,048,650</u>	<u>2,051,476</u>	<u>1,689,368</u>	<u>899,448</u>	<u>1,243,717</u>
PARKS & RECREATION					
Parks & Recreation- Recreation Programs					
Capital	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
PUBLIC SAFETY					
Police					
Contractual Services	3,500	-	-	-	-
Capital	57,943	102,500	86,750	82,412	85,207
Sub-Total	<u>61,443</u>	<u>102,500</u>	<u>86,750</u>	<u>82,412</u>	<u>85,207</u>
Fire					
Contractual Services	-	-	-	-	-
Capital	30,000	500,000	30,000	-	160,000
Sub-Total	<u>30,000</u>	<u>500,000</u>	<u>30,000</u>	<u>-</u>	<u>160,000</u>
Total Expenditures- Public Safety	<u>91,443</u>	<u>602,500</u>	<u>116,750</u>	<u>82,412</u>	<u>245,207</u>
DEBT SERVICE					
Debt Service	-	-	-	-	-
Sub-Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
SUMMARY					
Total Personnel	-	-	-	-	-
Total Contractual	930,200	2,021,476	1,421,086	804,448	1,103,717
Total Commodities	7,000	-	-	-	-
Total Capital	263,343	694,400	447,661	231,662	441,457
Total Debt Service	-	-	-	-	-
TOTAL EXPENDITURES- CAPITAL IMPROVEMENT FUND	<u>1,200,543</u>	<u>2,715,876</u>	<u>1,868,747</u>	<u>1,036,110</u>	<u>1,545,174</u>
Transfers Out	-	-	-	-	-
TOTAL EXPENDITURES AND TRANSFERS OUT- CAPITAL IMPROVEMENT FUND	<u>1,200,543</u>	<u>2,715,876</u>	<u>1,868,747</u>	<u>1,036,110</u>	<u>1,545,174</u>

City of Crestwood, Missouri
Park and Stormwater Fund
Years 2008 - 2016

Park and Stormwater Fund

REVENUES	2008	2009	2010	2011 (est)	2012 (est)	2013 (est)	2014 (est)	2015 (est)	2016 (est)
Sales Tax	\$ 1,382,510	\$ 1,275,273	\$ 1,225,852	\$ 1,222,105	\$ 1,245,800	\$ 1,261,373	\$ 1,292,907	\$ 1,308,422	\$ 1,321,506
Aquatic Center	307,598	278,304	277,484	283,925	281,850	280,000	280,000	280,000	280,000
Community Center	54,129	57,071	52,301	57,070	58,150	58,000	58,000	58,000	58,000
Recreation Programs	213,251	205,197	172,765	187,817	189,200	188,000	188,000	188,000	188,000
Other	56,483	31,715	35,362	42,088	32,050	31,500	31,500	31,500	31,500
Total revenues	\$ 2,013,971	\$ 1,847,560	\$ 1,763,764	\$ 1,793,005	\$ 1,807,050	\$ 1,818,873	\$ 1,850,407	\$ 1,865,922	\$ 1,879,006
EXPENDITURES									
Personnel Services	\$ 600,496	\$ 597,859	\$ 595,683	\$ 622,856	\$ 604,949	\$ 617,048	\$ 629,389	\$ 641,977	\$ 654,816
Contractual Services	580,532	565,168	575,020	604,260	625,627	638,140	650,902	663,920	677,199
Commodities	81,517	73,957	91,181	101,800	102,550	104,601	106,693	108,827	111,003
Capital	11,848	8,244	14,971	9,200	18,500	31,500	75,700	14,000	36,000
Debt Service	1,016,844	1,035,221	1,062,011	1,062,099	1,055,750	-	-	-	-
Total expenditures	\$ 2,291,237	\$ 2,280,449	\$ 2,338,866	\$ 2,400,215	\$ 2,407,376	\$ 1,391,289	\$ 1,462,684	\$ 1,428,724	\$ 1,479,018
REVENUES OVER (UNDER) EXPENDITURES	\$ (277,266)	\$ (432,889)	\$ (575,102)	\$ (607,210)	\$ (600,326)	\$ 427,584	\$ 387,723	\$ 437,198	\$ 399,988
Transfers:									
Transfer in	106,532	-	502,175	776,543	850,000	-	-	-	-
Transfer out	-	-	-	-	(249,543)	(450,000)	(450,000)	(377,000)	-
CHANGES IN FUND BALANCES	\$ (170,734)	\$ (432,889)	\$ (72,927)	\$ 169,333	\$ 131	\$ (22,416)	\$ (62,277)	\$ 60,198	\$ 399,988

City of Crestwood, Missouri
Park and Stormwater Fund Revenues
FIVE YEAR PLAN

PARK AND STORMWATER FUND REVENUES		CY 2012	CY 2013	CY 2014	CY 2015	CY 2016
		Estimate	Estimate	Estimate	Estimate	Estimate
405	4013 Half-Cent Sales Tax	1,245,800	-	-	-	-
405	4016 Half-Cent TIF Sales Tax	-	-	-	-	-
	Total Sales Tax	1,245,800	1,261,373	1,292,907	1,308,422	1,321,506
435	4310 Aquatic Center Pass	125,700	-	-	-	-
435	4311 Aquatic/Community Center Pass	12,600	-	-	-	-
435	4312 Aquatic Center Daily Admissions	79,600	-	-	-	-
435	4313 Aquatic Center Concessions	52,300	-	-	-	-
435	4314 Aquatic Center Rental	5,500	-	-	-	-
435	4315 Aquatic Center Locker Rental	150	-	-	-	-
435	4316 Aquatic Center I.D. Cards	6,000	-	-	-	-
	Total Aquatic Center	281,850	280,000	280,000	280,000	280,000
440	4410 Community Center Recreation Pass	22,000	-	-	-	-
440	4411 Community Center Concessions	700	-	-	-	-
440	4412 Racquetball Courts	10,000	-	-	-	-
440	4413 League/Court Fees	2,000	-	-	-	-
440	4414 Community Center Room Rentals	12,700	-	-	-	-
440	4415 Community Center Locker Rentals	-	-	-	-	-
440	4417 Community Center Guest Fees	7,000	-	-	-	-
440	4418 Tennis/Racquetball Court Pass	3,750	-	-	-	-
440	4419 Instructions for Net	-	-	-	-	-
440	4420 Miscellaneous Community Center	-	-	-	-	-
	Total Community Center	58,150	58,000	58,000	58,000	58,000
445	4510 Fitness-Residents	29,000	-	-	-	-
445	4511 Fitness-Non Resident	18,000	-	-	-	-
445	4514 Performing Arts/Dance-Resident	7,000	-	-	-	-
445	4515 Performing Arts/Dance-Non Resident	10,000	-	-	-	-
445	4518 Arts-Resident	1,000	-	-	-	-
445	4519 Arts-Non Residents	700	-	-	-	-
445	4522 Gen Sports & Leagues-Resident	11,800	-	-	-	-
445	4523 Gen Sports & Leagues-Non Resident	26,100	-	-	-	-
445	4526 Clubs-Resident	-	-	-	-	-
445	4527 Clubs-Non Resident	700	-	-	-	-
445	4530 Day Camp- Resident	33,000	-	-	-	-
445	4531 Day Camp-Non Resident	7,000	-	-	-	-
445	4534 Swim Programs-Resident	5,600	-	-	-	-
445	4535 Swim Programs-Non Resident	4,000	-	-	-	-
445	4538 Special Events	9,500	-	-	-	-
445	4539 Consignment Sales	6,000	-	-	-	-
445	4542 Day Trips-Resident	1,500	-	-	-	-
445	4543 Day Trips-Non Resident	1,000	-	-	-	-
445	4546 YTP/WSP-Resident	17,000	-	-	-	-
445	4547 YTP/WSP-Non Resident	300	-	-	-	-
	Total Recreation Programs	189,200	188,000	188,000	188,000	188,000
450	4610 Sappington House Admissions	800	-	-	-	-
450	4611 Sappington House Barn Rental	2,000	-	-	-	-
450	4615 Sappington Barn Gross Sales	-	-	-	-	-
450	4612 Sappington House History Books	-	-	-	-	-
	Total Historic Facility	2,800	3,000	3,000	3,000	3,000
455	4650 Soft Ball/Volleyball Fields	2,100	-	-	-	-
455	4651 Picnic Reservations	5,900	-	-	-	-
455	4652 Park Facilities	250	-	-	-	-
	Total Other Recreation Income	8,250	8,000	8,000	8,000	8,000
460	4675 Animal Impoundment	2,200	-	-	-	-
460	4676 Pet Tags	2,800	-	-	-	-
460	4679 Free Summer Concert	-	-	-	-	-
	Total Other Park Operations	5,000	5,000	5,000	5,000	5,000
465	4710 Interest	500	-	-	-	-
465	4713 Interest	-	-	-	-	-
	Total Interest	500	500	500	500	500
470	4700 Friends of Animals	5,500	-	-	-	-
470	4750 Other Income	100	-	-	-	-
470	4754 Swim and Dive	9,900	-	-	-	-
	Total Other Revenue	15,500	15,000	15,000	15,000	15,000
475	4812 Grant Revenue	-	-	-	-	-
475	4813 City Store	-	-	-	-	-
475	4811 60th Anniversary	-	-	-	-	-
	Total Grants	-	-	-	-	-
	TOTAL REVENUES- PARK AND STORMWATER FUND	1,807,050	1,818,873	1,850,407	1,865,922	1,879,006
000	8000 Transfer In	850,000	-	-	-	-
	TOTAL REVENUES AND TRANSFERS IN- PARK AND STORMWATER FUND	2,657,050	1,818,873	1,850,407	1,865,922	1,879,006

City of Crestwood, Missouri
Park and Stormwater Fund Expenditures
FIVE YEAR PLAN

Department and Division	CY 2012 Estimate	CY 2013 Estimate	CY 2014 Estimate	CY 2015 Estimate	CY 2016 Estimate
PUBLIC WORKS					
Public Works- Street Maintenance					
Contractual Services	6,000	6,120	6,242	6,367	6,495
Capital	-	-	-	-	-
Sub-Total	6,000	6,120	6,242	6,367	6,495
Public Work- Park Maintenance					
Personnel Services	215,920	220,238	224,643	229,136	233,719
Contractual Services	110,811	113,027	115,288	117,594	119,945
Commodities	17,850	18,207	18,571	18,943	19,321
Capital	-	-	-	-	-
Sub-Total	344,581	351,473	358,502	365,672	372,986
Total Expenditures- Public Works	350,581	357,593	364,744	372,039	379,480
PARKS AND RECREATION					
Parks & Recreation- Recreation Programs					
Personnel Services	358,957	366,136	373,459	380,928	388,546
Contractual Services	198,522	202,492	206,542	210,673	214,887
Commodities	41,500	42,330	43,177	44,040	44,921
Capital	4,500	31,500	73,200	14,000	36,000
Sub-Total	603,479	642,458	696,377	649,641	684,354
Parks & Recreation- Aquatic Center					
Personnel Services	30,073	30,674	31,287	31,913	32,551
Contractual Services	291,344	297,171	303,114	309,177	315,360
Commodities	42,200	43,044	43,905	44,783	45,679
Capital	14,000	-	2,500	-	-
Sub-Total	377,617	370,889	380,807	385,873	393,590
Parks & Recreation- Historic Facility					
Personnel Services	-	-	-	-	-
Contractual Services	18,950	19,329	19,716	20,110	20,512
Commodities	1,000	1,020	1,040	1,061	1,082
Sub-Total	19,950	20,349	20,756	21,171	21,595
Total Expenditures- Parks and Recreation	1,001,045	1,033,696	1,097,940	1,056,685	1,099,538
DEBT SERVICE					
Debt Service	1,055,750	-	-	-	-
Sub-Total	1,055,750	-	-	-	-
SUMMARY					
Personnel Services	604,949	617,048	629,389	641,977	654,816
Contractual Services	625,627	638,140	650,902	663,920	677,199
Commodities	102,550	104,601	106,693	108,827	111,003
Capital	18,500	31,500	75,700	14,000	36,000
Debt Service ^B	1,055,750	-	-	-	-
TOTAL EXPENDITURES- PARK AND STORMWATER FUND	2,407,376	1,391,289	1,462,684	1,428,724	1,479,019
Transfers Out	249,543	450,000	450,000	377,000	-
TOTAL EXPENDITURES AND TRANSFERS OUT- PARK AND STORMWATER FUND	2,656,919	1,841,289	1,912,684	1,805,724	1,479,019

Proposed Capital Improvements 5-Year Plan

Includes Police, Fire, MIS, Public Works

Originally compiled August 2010 - Updated July 2011

2012	
Police Department	
Police vehicles (1)	\$24,250
Equipment Replacement	\$15,000
Traffic Counter/Speed Measuring Device	\$4,503
Police misc (see five year plan)	\$17,690
	\$61,443
Fire Department	
Replace monitor / defibrillator	\$30,000
Fire Truck Savings	\$50,000
	\$80,000
MIS	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$25,000
3 Laser Printers	\$3,000
UPS replacements	\$4,500
Network maintenance	\$5,500
	\$60,000
Building Maintenance	
HVAC Replacement (GC)	\$33,000
Roof Repair (PW)	\$20,000
	\$53,000
Street Maintenance	
Mill and Overlay (TBD)	\$728,250
ROW Spellman Phase I (City Share)	\$4,800
ROW Spellman Phase I (Federal Aid)	\$19,200
Engineering Spellman Phase II (City Share)	\$24,200
Engineering Spellman Phase II (Federal Aid)	\$96,800
	\$873,250
PW Vehicles and Equipment	
2.5 ton dump truck (trade in 1998 #211)	\$110,000
Paint Striper	\$5,400
	\$115,400
	Total \$1,243,093

2013	
Police Department	
Police vehicles (3)	\$76,500
Equipment Replacement	\$15,000
Police Department misc (see five year plan)	\$11,000
	\$102,500
Fire Department	
Fire Truck Purchase (1995) - (\$210,000 of this expense has already been reserved for in the Capital Improvement Fund)	\$500,000
	\$500,000
MIS	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$30,000
3 Color Laser Printers	\$5,200
UPS replacements	\$2,500
Network maintenance	\$2,200
	\$61,900
Building Maintenance	
None	\$0
	\$0
Street Maintenance	
Contracted Concrete Slab Replacement Project	\$349,476
Construction Spellman Phase I (City Share)	\$329,600
Construction Spellman Phase I (Federal Aid)	\$1,318,400
ROW Spellman Phase II (City Share)	\$4,800
ROW Spellman Phase II (Federal Aid)	\$19,200
	\$2,021,476
PW Vehicles and Equipment	
Chipper (replaces 1995 chipper)	\$30,000
	\$30,000
	Total \$2,715,876

Proposed Capital Improvements 5-Year Plan
Includes Police, Fire, MIS, Public Works
Originally Compiled August 2010, updated July 2011

2014	
Police Department	
Police Vehicles (2)	\$53,250.00
Equipment Replacement	\$15,000.00
Police Department misc (see five year plan)	\$18,500.00
	\$86,750
Fire Department	
Replace Fire Chief's Vehicle	\$30,000
Fire Truck Savings	\$50,000
	\$80,000
MIS	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$33,879
3 Laser Printers	\$2,500
UPS replacements	\$1,750
Network maintenance	\$2,500
	\$62,629
Building Maintenance	
HVAC Units Replacement (GC)	\$90,000
Replace Furnace Units in FD Engine Room (GC)	\$10,000
	\$100,000
Street Maintenance	
Mill and Overlay (TBD)	\$311,086
Construction Spellman Phase II (City Share)	\$202,000
Construction Spellman Phase II (Federal Aid)	\$808,000
	\$1,321,086
PW Vehicles and Equipment	
2.5 ton dump truck (trade in 1998 #219)	\$110,000
New skid steer loader (trade in 1997 skid steer)	\$24,000
Rubber tire front loader (replaces 1996)	\$99,572
3/4 ton Cargo Van (replaces 1997 #13)	\$21,670
Air Compressor (replaces 2000 Air Compressor)	\$13,040
	\$268,282
	Total \$1,918,747

2015	
Police Department	
Police vehicles (2)	\$55,912.00
Equipment Replacement	\$20,000.00
Body Armor Replacement Program	\$3,900.00
Taser Replacement	\$1,600.00
Shotgun replacement Program	\$1,000.00
	\$82,412
Fire Department	
Fire Truck Savings	\$100,000
	\$100,000
MIS	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$28,000
UPS replacements	\$1,750
Network maintenance	\$2,500
	\$54,250
Building Maintenance	
Replace Community Center HVAC Units (CC)	\$50,000
Replace Community Center Water Heaters (CC)	\$20,000
	\$70,000
Street Maintenance	
Mill and Overlay (TBD)	\$734,448
	\$734,448
PW Vehicles and Equipment	
3/4 ton dump truck use for park maintenance (sell #203 - 1995)	\$25,000
One ton 4x4 dump truck with plow & spreader (trade in 1998 #206)	\$50,000
1/2 ton pickup used as fuel truck (sell #9 - 1997)	\$20,000
	\$95,000
	Total \$1,136,110

Proposed Capital Improvements 5-Year Plan

Includes Police, Fire, MIS, Public Works

Originally Compiled August 2010, updated July 2011

2016

Police Department		
Police vehicles (2)		\$58,707.00
Equipment Replacement		\$20,000.00
Body Armor Replacement Program		\$3,900.00
Shotgun Replacement Program		\$1,000.00
Taser Replacement		\$1,600.00
	\$85,207	
Fire Department		
Fire Truck Savings		\$50,000
Remodel Fire House		\$160,000
	\$210,000	
MIS		
Server replacement 1 server		\$6,000
Misc. Computer Parts		\$9,000
PC replacement 10 pcs		\$8,000
Software		\$28,000
UPS replacements		\$1,750
Network maintenance		\$3,500
	\$56,250	
Building Maintenance		
Roof Repair (CC)		\$80,000
Paint Lounge Ceiling (CC)		\$7,000
Lounge Carpet Replacement (CC)		\$8,000
Paint Exterior (CC)		\$6,000
Replace Exit Doors (CC)		\$25,000
Replace Doors (GC)		\$18,000
	\$144,000	
Street Maintenance		
Contracted Concrete Slab Project		\$305,727
Mill and Overlay (TBD)		\$653,990
	\$959,717	
PW Vehicles and Equipment		
Staff Vehicle (99 intrepid to code enf, sell 1998 Crown vic)		\$20,000
SUV for Animal Control (sell 1998 SUV from PD)		\$30,000
One ton 4 x 4 dump truck (trade in 2002 truck #207)		\$40,000
Paver		\$50,000
	\$140,000	
	Total	\$1,595,174

2012 Building Maintenance

Project

Public Works - General Services

10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$25,000.00
		General Maintenance	\$25,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment		\$2,000.00
10-35-060-630-6452	Other Rentals and Leases		\$1,800.00
10-35-060-715-7211	Janitorial Supplies		\$4,600.00
10-35-060-715-7212	Building Maintenance Supplies		\$5,000.00
10-35-060-725-7411	Small Tools and Equipment		\$500.00
10-35-060-740-7713	Other Supplies		\$200.00

Parks and Recreation

23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities		\$17,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	\$5,500.00
		General Maintenance	\$12,000.00
23-50-090-715-7211	Janitorial Supplies		\$4,000.00
23-50-090-715-7213	General Maintenance Supplies		\$5,000.00

Public Works - Park Maintenance

23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities		\$9,500.00
		General Maintenance	\$9,500.00
23-35-064-715-7211	Janitorial Supplies		\$2,200.00
23-35-064-715-7212	Building Maintenance Supplies		\$4,000.00
23-35-064-740-7713	Other Supplies		\$200.00

Aquatic Center

23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		\$33,000.00
		Sandblasting/Painting of Competition Pool	\$28,000.00
		Annual Valve and Pump Repairs	\$5,000.00
23-50-091-715-7213	General Maintenance Supplies		\$6,500.00

Historic Facilities

23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$400.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00

General Maintenance Subtotal

\$128,300.00

Capital Improvements (21)

	Maintenance and Repair / Buildings and Facilities		\$53,000.00
	Government Center	HVAC Units (GC)	\$33,000.00
		Public Works Facility Roof Repair (PW)	\$20,000.00

Grand Total \$181,300.00

Note: Sappington House Complex not included in five year plan - needs further study
 Energy efficiency project not included in five year plan - needs further analysis

2013 Building Maintenance

		<u>Project</u>		
Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			\$25,000.00
		General Maintenance	\$25,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			\$2,000.00
10-35-060-630-6452	Other Rentals and Leases			\$1,800.00
10-35-060-715-7211	Janitorial Supplies			\$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			\$5,000.00
10-35-060-725-7411	Small Tools and Equipment			\$500.00
10-35-060-740-7713	Other Supplies			\$200.00
<hr/>				
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			\$37,000.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Finishing	\$25,000.00	
		General Maintenance	\$12,000.00	
23-50-090-715-7211	Janitorial Supplies			\$4,200.00
23-50-090-715-7212	Building Maintenance Supplies			\$5,000.00
<hr/>				
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			\$5,500.00
		General Maintenance	\$5,500.00	
23-35-064-620-6313	Maintenance and Repair Other Equipment			\$0.00
23-35-064-715-7211	Janitorial Supplies			\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			\$2,600.00
23-35-064-740-7713	Other Supplies			\$300.00
<hr/>				
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities			\$20,000.00
		Sandblasting/Painting Kiddy Pool	\$15,000.00	
		Annual Valve and Pump Repairs	\$5,000.00	
23-50-091-715-7213	General Maintenance Supplies			\$6,500.00
<hr/>				
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			\$4,000.00
23-50-092-620-6317	Maintenance Grounds			\$500.00
23-50-092-715-7212	Building Maintenance Supplies			\$900.00
<hr/>				
General Maintenance Subtotal				\$130,000.00
<hr/>				
Capital Improvements (21)				
	Maintenance and Repair / Buildings and Facilities			\$0.00
		None		
Grand Total				\$130,000.00

2014 Building Maintenance

		<u>Project</u>		
Public Works - General Services				
10-35-060-620-6311	Maintenance and Repair Communications Equipment			\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities			\$30,000.00
		General Maintenance	\$30,000.00	
10-35-060-620-6313	Maintenance and Repair Other Equipment			\$2,000.00
10-35-060-630-6452	Other Rentals and Leases			\$2,000.00
10-35-060-715-7211	Janitorial Supplies			\$4,600.00
10-35-060-715-7212	Building Maintenance Supplies			\$5,000.00
10-35-060-725-7411	Small Tools and Equipment			\$500.00
10-35-060-740-7713	Other Supplies			\$400.00
<hr/>				
Parks and Recreation				
23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities			\$20,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-coating	\$5,500.00	
		General Maintenance	\$15,000.00	
23-50-090-715-7211	Janitorial Supplies			\$4,200.00
23-50-090-715-7213	General Maintenance Supplies			\$5,000.00
<hr/>				
Public Works - Park Maintenance				
23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities			\$5,500.00
		General Maintenance	\$5,500.00	
23-35-064-715-7211	Janitorial Supplies			\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies			\$2,600.00
23-35-064-740-7713	Other Supplies			\$300.00
<hr/>				
Aquatic Center				
23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities			\$20,000.00
		Sandblasting/Painting of Lazy River	\$15,000.00	
		Annual Valve and Pump Repairs	\$5,000.00	
23-50-091-715-7213	General Maintenance Supplies			\$6,500.00
<hr/>				
Historic Facilities				
23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities			\$4,000.00
23-50-092-620-6317	Maintenance Grounds			\$500.00
23-50-092-715-7212	Building Maintenance Supplies			\$900.00
<hr/>				
General Maintenance Subtotal				\$118,900.00
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Capital Improvements (21)				
	Maintenance and Repair / Buildings and Facilities			\$100,000.00
		Government Center HVAC Unit Replacement (GC)	\$90,000.00	
		Replace Furnace Units in FD Engine Room (GC)	\$10,000.00	
Grand Total				\$218,900.00

2015 Building Maintenance

Project

Public Works - General Services

10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$30,000.00
		General Maintenance	\$30,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment		\$2,000.00
10-35-060-630-6452	Other Rentals and Leases		\$2,000.00
10-35-060-715-7211	Janitorial Supplies		\$4,600.00
10-35-060-715-7212	Building Maintenance Supplies		\$5,000.00
10-35-060-725-7411	Small Tools and Equipment		\$500.00
10-35-060-740-7713	Other Supplies		\$200.00

Parks and Recreation

23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	\$5,500.00
		General Maintenance	\$15,000.00
23-50-090-715-7211	Janitorial Supplies		\$4,200.00
23-50-090-715-7213	General Maintenance Supplies		\$5,000.00

Public Works - Park Maintenance

23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities		\$5,500.00
		General Maintenance	\$5,500.00
23-35-064-715-7211	Janitorial Supplies		\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies		\$2,600.00
23-35-064-740-7713	Other Supplies		\$300.00

Aquatic Center

23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,000.00
		Sandblasting/Painting of Slide Pool	\$15,000.00
		Annual Valve and Pump Repairs	\$5,000.00
23-50-091-715-7213	General Maintenance Supplies		\$6,500.00

Historic Facilities

23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$500.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00

General Maintenance Subtotal

\$118,700.00

Capital Improvements (21)

	Maintenance and Repair / Buildings and Facilities		\$70,000.00
	Community Center	Replace HVAC Units (CC)	\$50,000.00
		Replace Water Heaters (CC)	\$20,000.00

Grand Total

\$188,700.00

2016 Building Maintenance

Project

Public Works - General Services

10-35-060-620-6311	Maintenance and Repair Communications Equipment		\$2,000.00
10-35-060-620-6312	Maintenance and Repair / Buildings and Facilities		\$30,000.00
		General Maintenance	\$30,000.00
10-35-060-620-6313	Maintenance and Repair Other Equipment		\$2,000.00
10-35-060-630-6452	Other Rentals and Leases		\$2,000.00
10-35-060-715-7211	Janitorial Supplies		\$4,600.00
10-35-060-715-7212	Building Maintenance Supplies		\$5,000.00
10-35-060-725-7411	Small Tools and Equipment		\$500.00
10-35-060-740-7713	Other Supplies		\$200.00

Parks and Recreation

23-50-090-620-6312	Maintenance and Repair / Buildings and Facilities		\$20,500.00
		MPR, Dance Gym, Racquetball Courts Floor Re-Coating	\$5,500.00
		General Maintenance	\$15,000.00
23-50-090-715-7211	Janitorial Supplies		\$4,200.00
23-50-090-715-7213	General Maintenance Supplies		\$5,000.00

Public Works - Park Maintenance

23-35-064-620-6312	Maintenance and Repair / Buildings and Facilities		\$5,500.00
		General Maintenance	\$5,500.00
23-35-064-715-7211	Janitorial Supplies		\$2,400.00
23-35-060-715-7212	Building Maintenance Supplies		\$2,600.00
23-35-064-740-7713	Other Supplies		\$300.00

Aquatic Center

23-50-091-620-6312	Maintenance and Repair / Buildings and Facilities		\$33,000.00
		Sandblasting/Painting of Competition Pool	\$28,000.00
		Annual Valve and Pump Repairs	\$5,000.00
23-50-091-715-7213	General Maintenance Supplies		\$6,500.00

Historic Facilities

23-50-092-620-6312	Maintenance and Repair / Buildings and Facilities		\$4,000.00
23-50-092-620-6317	Maintenance Grounds		\$500.00
23-50-092-715-7212	Building Maintenance Supplies		\$900.00

General Maintenance Subtotal

\$131,700.00

Capital Improvements (21)

	Maintenance and Repair / Buildings and Facilities		\$144,000.00
	Community Center Roof Repair (CC)	\$80,000.00	
	Paint Lounge Ceiling (CC)	\$7,000.00	
	Lounge Carpet Replacement (CC)	\$8,000.00	
	Paint Exterior (CC)	\$6,000.00	
	Replace doors (CC)	\$25,000.00	
	Government Center Replace doors (GC)	\$18,000.00	

Grand Total \$275,700.00

Future - Electric for new pavilion and Eletric for WSP - 300 amp service minimum

Street Maintenance 5 Year Plan

	<u>2012</u>	<u>Cost Estimate</u>
Engineering		
	Spellman Phase II (City Share)	\$24,200.00
	Spellman Phase II (Federal Aid)	\$96,800.00
	<i>Subtotal</i>	\$121,000.00
Right of Way		
	Spellman Phase I (City Share)	\$4,800.00
	Spellman Phase I (Federal Aid)	\$19,200.00
	<i>Subtotal</i>	\$24,000.00
Mill and Overlay (actual TBD)		
	Total SY	
	Deves	2825
	Robert Deves	2920
	Pardee Spur	2530
	Clydesdale	4010
	Craigwood Terrace	6003
	Red Oak	8480
	Hemingway	2753
	Twin Vista	1022
	Glenwood	6313
	Villa Crest	4830
	Gallop (Sappington to Villa Crest)	555
	Sanders	6222
	Clover	2845
	Conover	2508
	Friendly	838
	Paddock	1580
	<i>Subtotal</i>	56234
		\$728,250.00
	2012 Total (City Share)	\$757,250.00
	2012 Total (Federal Aid)	\$116,000.00
	2012 Total	\$873,250.00

Street Maintenance 5 Year Plan

	<u>2013</u>	<u>Cost Estimate</u>
Right of Way		
	Spellman Phase II (City Share)	\$4,800.00
	Spellman Phase II (Federal Aid)	<u>\$19,200.00</u>
	<i>Subtotal</i>	<u>\$24,000.00</u>
Construction		
	Spellman Phase I (City Share)	\$329,600.00
	Spellman Phase I (Federal Aid)	<u>\$1,318,400.00</u>
	<i>Subtotal</i>	<u>\$1,648,000.00</u>
Contracted Slab Replacement Project	Total SY % replace	
	Madeira 1833 90	
	Lurline 2260 90	
	Silvercrest 2456 80	
	Brookview 4444 40	
	Arban 2667 40	
	<u>13660</u>	\$349,476.00
	2013 Total (City Share)	\$683,876.00
	2013 Total (Federal Aid)	<u>\$1,337,600.00</u>
	2013 Total	<u>\$2,021,476.00</u>

Street Maintenance 5 Year Plan

<u>2014</u>		<u>Cost Estimate</u>
Construction		
	Spellman Phase II (City Share)	\$202,000.00
	Spellman Phase II (Federal Aid)	\$808,000.00
	<i>Subtotal</i>	\$1,010,000.00
Mill and Overlay (actual streets TBD)	TOTAL SY	
	Kathy 2755	
	Maebern Terrace 2716	
	Ferglen 2916	
	Drew 1094	
	Sturdy (Watson to East Watson) 5222	
	Townhill 2585	
	Gayle 2585	
	Fox Park (Crestwood to East Watson) 2585	
	Norcross 2129	
	<i>Subtotal</i> <u>24587</u>	\$311,086.00
	2014 Total (City Share)	\$513,086.00
	2014 Total (Federal Aid)	\$808,000.00
	2014 Total	\$1,321,086.00

Street Maintenance 5 Year Plan

2015

Cost Estimate

Mill and Overlay (actual streets TBD)	Total SY	
Westglen	5055	
Trelane	10889	
Elvado	1329	
Etherton	4111	
Elmont	2667	
Diane	924	
Briarton	4667	
Leawood	3622	
Grovena	2777	
Woodbine	4444	
Ferndale	2222	
Diversey	6522	
Ayers	1395	
Banbury	1297	
Captain Conn	1935	
Oakwyck	999	
Burntoak	3201	
	58056	\$734,448.00
2015 Total (City Share)		\$734,448.00
2015 Total (Federal Aid)		\$0.00
2015 Total		<u>\$734,448.00</u>

Street Maintenance 5 Year Plan

2016

Cost Estimate

Contracted Concrete Slab	Total SY	% replace	
Shoppers	1594	70	
Granway	12030	70	
Ulysses	12930	70	
Chasebury	19344	70	
Colonel Dent	15080	70	
Green Springs	15600	70	
	76578		\$305,727.00
Mill and Overlay (actual streets TBD)	Total SY		
Heather	5098		
Blackthorn	5821		
Flamingo	6586		
Lantana	1328		
Pinewood	1921		
Watson Woods	5167		
Manda	7263		
Glenfield Terrace	4822		
Lowill (Robyn to Manda)	1776		
Harwich	7153		
Crestmoor	2887		
Beth	1873		
	51695		\$653,990.00
2016 Total (City Share)			\$959,717.00
2016 Total (Federal Aid)			\$0.00
2016 Total			\$959,717.00

MIS 5 Year Capital Plan

2012	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$25,000
3 Laser Printers	\$3,000
UPS replacements	\$4,500
Network maintenance	\$5,500
Total	\$60,000

2013	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$30,000
3 Color Laser Printers	\$5,200
UPS replacements	\$2,500
Network maintenance	\$2,200
Total	\$61,900

2014	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$33,879
3 Laser Printers	\$2,500
UPS replacements	\$1,750
Network maintenance	\$2,500
Total	\$62,629

2015	
Server replacement 1 server	\$5,000
Misc. Computer Parts	\$8,000
PC replacement 10 pcs	\$9,000
Software	\$28,000
UPS replacements	\$1,750
Network maintenance	\$2,500
Total	\$54,250

2016	
Server replacement 1 server	\$6,000
Misc. Computer Parts	\$9,000
PC replacement 10 pcs	\$8,000
Software	\$28,000
UPS replacements	\$1,750
Network maintenance	\$3,500
Total	\$56,250

Police 5 Year Capital Plan

2012	
Police Emergency Vehicle Replacement Plan X 1	\$24,250.00
Equipment Replacement	\$15,000.00
Vehicle Mounted Radar Units X 2 \$1495	\$2,990.00
Traffic Counter / Speed Measuring Device	\$4,503.00
CCTV Project for Parking Lots X 2	\$4,000.00
Vehicle Computer Replacement X 3	\$1,000.00
Taser Replacement X2	\$1,600.00
Body Armor Replacement Program yr 1 of 4	\$3,600.00
Carpet Replacement--See Below	\$3,500.00
Begin Shotgun Replacement Program, year one X 2	\$1,000.00
Total	\$61,443.00

2013	
Police Emergency Vehicle Replacement Plan X 3	\$76,500.00
Equipment Replacement	\$15,000.00
Holster Replacement Program	\$3,250.00
Body Armor Replacement Program yr 2 of 4	\$3,750.00
Taser Replacement X 2	\$2,000.00
Vehicle Computer Replacement X 3	\$1,000.00
Shotgun Replacement Program, year two X 2	\$1,000.00
Total	\$102,500.00

2014	
Police Emergency Vehicle Replacement Plan X 2	\$53,250.00
Equipment Replacement	\$15,000.00
Body Armor Replacement Program yr 3 of 4	\$3,900.00
Taser Replacement X 2	\$1,600.00
Complete Jail and Station Renovations-Flooring	\$12,000.00
Shotgun Replacement Program, year three X 2	\$1,000.00
Total	\$86,750.00

2015	
Police Emergency Vehicle Replacement Plan X 2	\$55,912.00
Equipment Replacement	\$20,000.00
Body Armor Replacement Program yr 4 of 4	\$3,900.00
Taser Replacement X 2	\$1,600.00
Shotgun Replacement Program, year four X 2	\$1,000.00
Total	\$82,412.00

2016	
Police Emergency Vehicle Replacement Plan X 2	\$58,707.00
Equipment Replacement	\$20,000.00
Body Armor Replacement Program Cycle 2 yr 1 of 4	\$3,900.00
Shotgun Replacement Program, year five	\$1,000.00
Taser Replacement X 2	\$1,600.00
Total	\$85,207.00

Carpet: Deputy Chief, Field Ops Bureau Commander
 Detective Bureau Commander , Chief's Office
 Executive Secretary.

Public Works 5 Year Vehicle and Equipment Replacement Plan

2012	
2.5 Ton Dump Truck (trade-in 1998 #211)	\$110,000.00
Paint Striper (dual head)	\$5,400.00
Total	\$115,400.00

2013	
Chipper (replaces 1995 chipper)	\$30,000.00
Total	\$30,000.00

2014	
2.5 Ton Dump Truck (trade in 1998 #219)	\$110,000.00
Rubber Tire Front Loader (replaces 1996 front loader)	\$99,572.00
3/4 Ton Cargo Van (replaces 1997 #13)	\$21,670.00
New Skid Steer Loader (trade-in 1997 skid steer)	\$24,000.00
Air Compressor (replaces 2000 air compressor)	\$13,040.00
Total	\$268,282.00

2015	
1 Ton 4x4 Dump Truck w/ Plow & Spreader (trade-in 1998 truck #206)	\$50,000.00
3/4 Ton Pickup Used for Park Maintenance (sell #203 - 1995)	\$25,000.00
1/2 Ton Pickup Used as Fuel Truck (sell #9 - 1997)	\$20,000.00
Total	\$95,000.00

2016	
Staff Vehicle (1999 Intrepid to code enf., sell 1998 Crown Vic -209)	\$20,000.00
SUV for Animal Control (sell 1998 SUV PD)	\$30,000.00
One Ton 4x4 Dump Truck (trade-in 2002 truck #207)	\$40,000.00
Paver	\$50,000.00
Total	\$140,000.00

* Note - Trade in could be trade, or GovDeal

Park & Stormwater 5 Year Capital Plan

2012	
Climbing Wall for Aquatic Center	\$14,000.00
Note - final year of Aquatic Center Debt Service Payment	
Fitness Equipment	\$4,500.00
Total	\$18,500.00

2013	
Stack Chairs (300)	\$20,000.00
8' Folding Tables (20)	\$6,500.00
Eliptical	\$5,000.00
Total	\$31,500.00

2014	
Repair/Repacement Rm 106/107 Partition (CC)	\$56,000.00
Exercise Bike	\$2,400.00
Treadmill	\$4,800.00
WebTrac Software	\$10,000.00
Family Play Pool Water Features	\$2,500.00
Total	\$75,700.00

2015	
Replace Ice Machine (CC)	\$3,000.00
6' Folding Tables (10)	\$2,600.00
4' Folding Tables (10)	\$2,400.00
Electric Basketball Goal Winch	\$6,000.00
Total	\$14,000.00

2016	
Replace Rm 107 Refrigerator (CC)	\$1,000.00
Replace Kitchen Appliances (CC)	\$5,000.00
Replace Lounge Furniture (CC)	\$5,000.00
Spellman Park Master Plan*	\$25,000.00
Total	\$36,000.00

Future Items	
Rayburn Park Renovation*	\$115,000.00
Spellman Park Renovation*	\$250,000.00
Covered Slide (AC)*	\$100,000.00
Total	\$465,000.00

Personnel Overview

The City of Crestwood is a service-oriented organization. Accordingly, the City strives to provide the best possible services to the citizens of Crestwood. Because of this, a significant amount of the General Fund and the Park and Stormwater Fund monies are spent on salaries and benefits to employees who, in turn, provide services to the citizens and to the City of Crestwood. In FY 2012, it is estimated that the Personnel budgets for all departments within the General Fund will comprise 80 percent of total expenditures from the General Fund.

In FY 2012, the Park and Stormwater Fund will again capture all personnel costs associated with the Parks and Recreation Department and Park Maintenance. These personnel budgets account for 34 percent of the total Park and Stormwater Expenditures.

Staffing Comparison by Department (Full-Time Equivalents)

Department	FY 2003 Adopted	FY 2006 Adopted	FY 2011 Adopted	FY 2012 Proposed
Administration	12.00	14.75	11.00	10.50
Public Works	21.00	16.00	17.00	17.00
Parks and Recreation	22.50	9.75	6.75	6.75
Police	45.00	40.75	34.00	33.00
Fire	30.00	27.00	24.00	24.00
Total Full-Time Equivalent Positions	130.50	108.25	92.75	91.25

Since FY 2003 there has been a significant decline in personnel numbers. This has resulted in cost reductions, which have aided in the stabilization of expenditures in the General Fund. Comparing the full-time positions in FY 2003 and the proposed number of positions in FY 2012, the number of personnel has declined by approximately 30 percent.

As stated within the Budget narrative, no salary increases are included as part of the budget. However, this may be re-addressed if the City adopts a revised pay plan.

Personnel Expenditures by Department

Department	FY 2012 Projected	Percent
Police	\$2,484,838	35%
Fire	\$2,213,545	31%
Public Works	\$1,139,437	16%
Administration	\$793,736	11%
Parks and Recreation	\$389,030	6%
Elected Officials	\$50,362	1%
Total Personnel Expenditures	\$7,070,948	100%

Benefits Summary

A full-time employee receives health, dental and life insurance benefits as well as pension (LAGERS). The percentages the City pays for health and dental insurance are identified in the chart below:

\$100 Deductible Coverage Level	City's Cost-Health	City's Cost-Dental
Employee only	76%	100%
Employee and child(ren)	65%	38%
Employee and spouse	65%	38%
Family	55%	38%

\$1,000 Deductible Coverage Level	City's Cost-Health	City's Cost-Dental
Employee only	86%	100%
Employee and child(ren)	75%	38%
Employee and spouse	75%	38%
Family	65%	38%

Additionally, the City reimburses employees up to 96 percent of out-of-pocket health insurance expenses paid towards deductibles.

Benefits are not provided to part-time employees whose job description requires the employee to work less than 30 hours per week.

Since health insurance will be renewed on July 1, 2012, which is the middle of the City's fiscal year, the health costs were calculated based on an estimated increase in the middle of the year. To estimate the cost of insurance, staff used a 15 percent estimated increase for the renewal of health insurance and an 8 percent increase for the renewal of dental insurance.

Summary of Full-Time Equivalents for all Departments

ADMINISTRATION						
	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Adopted Positions FY 2010	Adopted Positions FY 2011	Proposed Positions FY 2012
City Administrator						
FULL-TIME						
City Administrator	1	1	1	1	1	1
Assistant City Administrator	1	-	-	-	-	-
Assistant to the City Administrator	-	-	-	1	1	1
Executive Secretary	1	1	1	1	1	1
MIS Coordinator	1	1	1	1	1	1
MIS Intern	-	-	0.25	0.25	-	-
Econ. Dev. Specialist	-	1	-	-	-	-
Residential Code Enforcement	-	1	1	-	-	-
Administrative Intern	-	1	0.5	-	-	-
Total City Administrator	4.00	6.00	4.75	4.25	4.00	4.00
City Clerk Division						
FULL-TIME						
City Clerk	1	1	1	1	1	1
Deputy City Clerk	1	1	1	1	1	1
Admin Clerk	1.5	0.75	0.75	0.75	0.75	0.75
Court Administrator	1	1	1	1	1	1
Court Clerk	0.5	0.75	1	0	0	0
Receptionist	-	0.5	0.5	0.5	0.5	-
Total City Clerk	5	5	5.25	4.25	4.25	3.75
Finance						
FULL-TIME						
Director of Finance/Personnel	-	1	-	-	-	-
Finance Officer	1	-	1	1	1	1
Accountant	-	1	-	0.75	0.75	0.75
Accounting Clerk	-	-	-	-	1	1
Accounts Payable Clerk	1	1	1	1	-	-
Payroll Clerk	1	0.75	0.75	-	-	-
Total Finance	3.00	3.75	2.75	2.75	2.75	2.75
TOTAL ADMINISTRATION	12.00	14.75	12.75	11.25	11.00	10.50

Summary of Full-Time Equivalents for all Departments

PUBLIC WORKS/PARKS & REC (KNOWN AS PUBLIC SERVICES IN 2006)						
	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Adopted Positions FY 2010	Adopted Positions FY 2011	Proposed Positions FY 2012
Public Works						
Public Works Administration & General						
FULL-TIME						
Director of Public Services	-	1	-	-	-	-
Director of Public Works	1	-	1	1	1	1
Asst. Director of Public Works	1	1	-	-	-	-
CAD Designer	1	-	-	-	-	-
Civil Engineer	1	-	-	-	-	-
Maintenance Superintendent	-	1	1	1	1	1
Admin Secretary	1	1	1	1	1	1
Health Inspector	1	-	-	-	-	-
Engineering Tech	-	-	1	1	1	1
Code Enforcement Officer	1	1	1	1	1	1
Building Maintenance Technician	1	1	2	2	2	2
Animal Control	-	-	1	1	1	1
Total Public Works Administration & General	8.00	6.00	8.00	8.00	8.00	8.00
Maintenance- Street/Vehicle/Park						
FULL-TIME						
Street Maintenance Supervisor	-	1	1	1	1	1
Street Maintenance Foreman	1	-	-	-	-	-
Public Works Supervisor	1	-	-	-	-	-
Crew Leader	1	1	2	2	2	2
Street Maintenance Worker	8	4	4	3	3	3
Vehicle Maintenance Supervisor	1	1	1	1	1	1
Maintenance Mechanic	1	-	-	-	-	-
Park Maintenance Supervisor	-	1	1	1	1	1
Park Maintenance Worker	-	2	1	1	1	1
Total PW Maintenance	13.00	10.00	10.00	9.00	9.00	9.00
TOTAL PUBLIC WORKS	21.00	16.00	18.00	17.00	17.00	17.00
Parks & Recreation						
Community Center						
FULL-TIME						
Director of Parks and Recreation	1	-	1	1	1	1
Building Maintenance Technician	-	1	-	-	-	-
Recreation Superintendent	1	-	-	-	-	-
Recreation Manager	-	1	-	-	-	-
Recreation Supervisor	2	2	2	2	2	2
Recreation Leader	-	-	1	1	1	1
Custodian	2.75	2	1	1.25	1.25	1.25
Park Ranger	2	-	-	-	-	-
Animal Control	1	1	-	-	-	-
Clerk	0.75	1	0.5	0.5	0.5	0.5
Recreation Secretary	1	1	1	1	1	1
Admin. Secretary	1	0.75	-	-	-	-
Total Community Center	12.50	9.75	6.50	6.75	6.75	6.75
Park Maintenance & Other						
FULL-TIME						
Park Operations Superintendent	1	-	-	-	-	-
Leadman Operator	1	-	-	-	-	-
Maintenance & repair Worker	1	-	-	-	-	-
Horticulture Foreman	1	-	-	-	-	-
Forestry Maintenance Worker	1	-	-	-	-	-
Park Worker	1	-	-	-	-	-
Park Maintenance Worker	3	-	-	-	-	-
Sappington House Director	1	-	-	-	-	-
Total Park Historical & Park Maint.	10.00	-	-	-	-	-
TOTAL PARKS & RECREATION	22.50	9.75	6.50	6.75	6.75	6.75

Summary of Full-Time Equivalents for all Departments

POLICE & FIRE						
	Adopted Positions FY 2003	Adopted Positions FY 2006	Adopted Positions FY 2009	Adopted Positions FY 2010	Adopted Positions FY 2011	Proposed Positions FY 2012
POLICE						
FULL-TIME						
Chief of Police	1	1	1	1	1	1
Deputy Chief/Commander	1	2	1	1	1	1
Lieutenant	3	2	2	2	2	2
Sergeant	6	6	4	4	4	3
MPO/Senior Detective	2	3	3	3	3	3
Police Officer	23	20	18	17	16	16
Police Dispatcher	6	5	5	5	5	5
Police Records	1	1	1	1	1	1
Support Services Coordinator	1	-	-	-	-	-
Admin. Secretary	1	0.75	1	1	1	1
TOTAL POLICE	45.00	40.75	36.00	35.00	34.00	33.00
FIRE						
FULL-TIME						
Fire Chief	1	1	1	1	1	1
Assistant Fire Chief/Fire Marshall	1	1	1	1	1	1
Fire Supervisor	6	-	-	-	-	-
Fire Captain	-	6	6	6	6	6
Lieutenant	-	3	3	3	3	3
Firefighter/Paramedic & Senior Firefighter	12	8	8	7	7	8
Firefighter/Equipment Specialist	-	6	7	5	5	4
Firefighter	9	1	-	-	-	-
Administrative Secretary	1	1	1	1	1	1
TOTAL FIRE	30.00	27.00	27.00	24.00	24.00	24.00

Summary Totals of Full-Time Equivalent for all Departments						
Budget Year Adopted/Proposed:	2003	2006	2009	2010	2011	2012
TOTAL ADMINISTRATION	12.00	14.75	12.75	11.25	11.00	10.50
TOTAL PUBLIC WORKS	21.00	16.00	18.00	17.00	17.00	17.00
TOTAL PARKS & RECREATION	22.50	9.75	6.50	6.75	6.75	6.75
TOTAL POLICE	45.00	40.75	36.00	35.00	34.00	33.00
TOTAL FIRE	30.00	27.00	27.00	24.00	24.00	24.00
TOTAL FULL TIME POSITIONS	130.50	108.25	100.25	94.00	92.75	91.25

The City has the following outstanding long-term debt:

Certificates of Participation Series 2001- Park & Stormwater Fund

Certificates of Participation of \$8,495,000 were issued to construct the City’s Aquatic Center. The debt’s amortization schedule calls for a principal and interest payment on April 1st and a second interest payment on October 1st each year as follows:

<u>Date</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
04/01/12	\$1,030,000.00	\$25,750.00	\$1,055,750.00

Approximately \$850,000 in cash is held in a trustee reserve account to be applied to the final payment in April 2012. Existing cash balances in the Park & Stormwater Fund, along with this \$850,000, will be sufficient to satisfy the final debt payment. Therefore, there are no transfers required from other funds for 2012.

Inter-fund Transfers

Beginning in 2010, the General Fund and Capital Improvement Fund transferred funds to the Park & Stormwater Fund to subsidize the Aquatic Center debt service payments. The Board of Aldermen approved these transfers with the intent of repayment at some point in the future. Beginning in September 2012, the Park and Stormwater Fund will begin a repayment plan to repay these transfers. The transfers are included in the budget beginning in 2012 with full repayment of all transferred funds completed in 2015. The inter-fund transfers made between the accounts are shown below, as well as the repayment schedule:

<u>Date</u>	<u>Amount</u>	<u>From</u>	<u>To</u>
March 2010	\$600,000	Capital Improvement	Park & Stormwater
Sept. 2010	\$150,000	General Fund	Park & Stormwater
March 2011	\$300,000	Capital Improvement	Park & Stormwater
March 2011	\$476,543	General Fund	Park & Stormwater

The below table represents the repayment of \$626,543 to the General Fund:

<u>Date</u>	<u>Amount</u>	<u>From</u>	<u>To</u>
Sept. 2012	\$201,543	Park & Stormwater	General Fund
March 2013	\$75,000	Park & Stormwater	General Fund
Sept. 2013	\$75,000	Park & Stormwater	General Fund
March 2014	\$75,000	Park & Stormwater	General Fund
Sept. 2014	\$75,000	Park & Stormwater	General Fund
March 2015	\$125,000	Park & Stormwater	General Fund

The below table represents the repayment of \$900,000 to the Capital Improvement Fund:

<u>Date</u>	<u>Amount</u>	<u>From</u>	<u>To</u>
Sept. 2012	\$48,000	Park & Stormwater	Capital Improvement
March 2013	\$150,000	Park & Stormwater	Capital Improvement
Sept. 2013	\$150,000	Park & Stormwater	Capital Improvement
March 2014	\$150,000	Park & Stormwater	Capital Improvement
Sept. 2014	\$150,000	Park & Stormwater	Capital Improvement
March 2015	\$252,000	Park & Stormwater	Capital Improvement

Watson Plaza Tax Increment Financing (TIF) District

The City records Economic Activity Taxes (EATs) and Payments in Lieu of Taxes (PILOTs) for the Watson Plaza TIF District in a special allocation fund called the TIF Fund.

In accordance with the Redevelopment Agreement for the Watson Plaza Redevelopment Area, the Board of Aldermen, upon adoption of this budget document, appropriates all of the EATs, received by the City and deposited in the TIF Fund, for application to the payment of the principal amount, premium, if any, and interest of the TIF Notes. The Redevelopment Agreement indicates the PILOTs shall be declared “surplus” and distributed to the affected taxing districts.